



Wednesday, February 19, 2025

Housing and Federal Grants Division 2024 - 2025 Application for Funding Community Development Block Grant Program

This application is for nonprofit organizations and government entities in Marin County, California who would like to apply for federal Community Development Block Grant program funds for Public Services or Community Infrastructure/Capital Improvements. Please refer to the [Application Guidelines](#) released on January 22, 2024 for detailed information about qualifications and application requirements. Applicants may use this [prep tool](#) for the long-form questions in order to save their responses and copy/paste into this application.

The deadline to apply is **5:00 p.m. Friday, February 16**. Applicants will receive a copy of their submitted application to the email address entered.

Indicate type of project. If your project allows, you may apply under multiple categories. (See Application Guidelines for more information)

Public Services (CDBG)

Organization (Fiscal Sponsor) General Information

Organization (Fiscal Sponsor)/Agency Name

Vivalon

Mailing Address

930 Tamalpais Ave.
San Rafael, California, 94901

Website (if applicable)

<https://vivalon.org/>

Organization DUNS#

030969356

Executive Director/CEO

Joe O'Hehir

Email Address

johehir@vivalon.org

Phone Number

(415) 456-9062

Project General Information

Program/Project Name

Nourish by Vivalon

Program/Project Site Address

930 Tamalpais Ave
San Rafael, California, 94901

CDBG Funding Amount Requested (Minimum request amount: \$15,000)

67200

Application Contact Person

Paige Pedri

Title of Contact Person

Charitable Giving Manager

Contact Email Address

ppedri@vivalon.org

Contact Phone Number

(415) 456-9062

To determine if your project is located in a Special Flood Hazard Area as indicated by FEMA, visit [FEMA Flood Map Service Center](#). (Save a copy of the Dynamic Map and upload at the end of this application.)

Is this project located in a Special Flood Hazard Area as indicated by FEMA?

No

For CDBG Public Facilities/Improvements applications, if the project is located in a **Regulatory Floodway it is not eligible for funding**. Public Facilities/Improvements projects located in a Special Flood Hazard Area require flood insurance to qualify for funding.

Project Specifics

Planning Areas Served: Indicate what geographic area(s) the requested funding will serve.

Novato San Rafael County Other

Is your organization receiving other County of Marin funding for this project?

Yes

Funding Amount

8764

Date Funding Received

Monday, June 30, 2025

Organizational Overview: Provide a brief description of your organization including mission,

programs, number of clients served, etc.

Vivalon's mission is to advance independence, health, and quality of life for older adults and people living with disabilities. Vivalon believes that the power of human connection is the central ingredient for quality of life and that healthy aging is a community responsibility.

Vivalon's programs target some of the most pressing challenges faced by older adults, especially those experiencing loneliness, isolation, and food insecurity. We believe that Marin's elders should have equitable access to whatever resources, connections, and services they need to age gracefully.

Through a comprehensive, integrated program of active aging services and activities, Vivalon provides specialized transportation, home delivered meals, nutrition programs, classes, and other means of social connection that help people navigate the aging process.

Opened in January 2024, Vivalon's Healthy Aging Center, located on the second floor of its new campus in downtown San Rafael, is a dynamic hub featuring resources and advice, a fitness studio, an auditorium, dedicated rooms for art and technology, and multi-use rooms to accommodate diverse programming. A welcoming café offers nutritious meals and opportunities to make new friends. Each month, the Center offers 60+ classes and programs, including falls prevention, fitness, nutrition, cooking, technology, arts, and recreational activities—empowering older adults to stay active, engaged, and independent.

Beyond the Center, Vivalon is a leader in specialized transportation, ensuring older adults and individuals with disabilities can access medical care, grocery stores, and essential services.

To combat food insecurity, Vivalon delivers at least 150,000 meals through its Meals on Wheels and Nourish programs annually, to an average of 450 vulnerable people each month. Meals are delivered by compassionate drivers who offer a welcome social interaction to help stave off the loneliness that is so common among its clientele.

In total, Vivalon's programs transform aging into a journey of possibility, reducing loneliness, enhancing health, and strengthening social bonds. Each year, more than 9,000 older adults gain the resources and tools to navigate the aging process and improve their quality of life.

Project Description: Provide a detailed scope of work including services to be provided and/or development activities to be engaged. Describe how this project will benefit the community.

Nourish by Vivalon, launched in 2014, offers a proven, evidence-based solution to hunger and social isolation. Nourish provides home delivered meals to chronically ill adults that do not qualify for Meals on Wheels, yet due to their health conditions, and limited resources, need proper nourishment.

Vivalon's Nourish clients are all low- and extremely low-income with limited access to healthy meals, shopping, and preparing properly nutritious meals. Nourish clients can be an adult with a chronic or life-threatening illness (diabetes, heart disease, HIV, cancer, etc.). Clients consistently report that the meals make them feel more secure about their ability to stay fed and healthy.

Nourish and Vivalon's Meals on Wheels programs work in unison to provide the most efficient use of resources. Staff, drivers, and routes are combined to ensure that no person in need is overlooked and receives adequate nutrition delivered with care and compassion. Vivalon purchases meals for Nourish from the same vendor that provides MOW meals. In 2025, the cost of the meals increased from \$4.93/meal to \$8.00/meal. The monthly cost for meals alone for Nourish is over \$11,000. The meals are delivered to Vivalon three times a week and stored in commercial refrigerators until they are packed into coolers, and separated into service routes for delivery, based on geography. Each driver delivers to both

MOW and Nourish clients on their route.

Seven days of meals are delivered three days/week by paid and volunteer drivers. Because the meal delivery drivers are often the only person the client may see all week, drivers take the time to converse with them, ask how they are doing, and make a cursory assessment of their situation. When the driver notices a potential problem or issue with a client, they notify Vivalon's Nutrition Services Program Manager who contacts the client for further investigation and provides referrals to other organizations or agencies as necessary.

The health of our elderly and disabled is a community concern. In-depth studies show that access to regular, nutritious meals contributes to reduced rates of depression, gum disease, asthma, diabetes, congestive heart failure and heart attacks. Further, regular meals are shown to reduce malnourishment, falls and hospitalizations, and helps people stay living independently.

Many benefits are derived by low-income persons receiving healthy meals through Nourish. Clients extend their limited resources to better allocate finances toward housing costs, have a better opportunity to age in place, and maintain better health to improve chances of maintaining stable housing. Additionally, Vivalon's Nourish Program ensures that historically marginalized populations receive essential services, aligning with HUD's commitment to fair housing and community development.

The value of Vivalon's home-delivered meal program is summed up by one of its clients, Ruth, "I very much look forward to that door knock, because it's not just, here's your bag of food. It's a friendship."

CDBG Funding will be used to purchase Nourish meals at Vivalon's cost. This request is for six months of funding (\$67,200), we intend to raise additional funds through grants and individual donor fundraising.

Which community priority does your project align with? (See Application Guidelines for descriptions) (check as many boxes as applicable)

Housing Support Services

Describe how your project aligns with these priorities.

Vivalon's Nourish program aligns with HUD's housing support service priorities by addressing critical social determinants of health that impact housing stability and quality of life for low-income individuals disabled by their chronic health conditions. Vivalon's Nourish meal program actively works to help prevent homelessness, promote aging in place, and support vulnerable populations.

Preventing Housing Instability & Homelessness

Many low-income individuals with chronic illnesses face financial hardship that threatens their ability to afford both housing and essential nutrition. Nourish reduces this burden by providing free, nutritious meals, allowing recipients to allocate limited resources to rent, utilities, and medical expenses—helping to stabilize their housing situation.

Promoting Aging in Place & Independent Living

HUD prioritizes services that enable seniors and people with disabilities to remain in their homes rather than move into institutional care. Nourish regular, healthy meals that helps older adults maintain their health, reducing hospitalizations and long-term care admissions.

Advancing Health Equity in Housing Communities

Nourish directly contributes to HUD's goal to reduce disparities in access to health-supporting services, particularly for low-income individuals and communities of color by prioritizing meal delivery to underserved populations, ensuring that individuals facing both economic and health-related barriers receive equitable support.

By aligning with HUD's mission to create strong, sustainable, and inclusive communities, Nourish plays a crucial role in fostering housing stability, promoting wellness, and improving quality of life for vulnerable residents.

Select HUD National Objective to be achieved with funding. Check all that apply.

Activities benefiting low and moderate-income persons. (LMI)

Activities benefiting low and moderate area. (LMA)

All projects funded are required to Affirmatively Further Fair Housing (AFFH) which is defined as taking "meaningful actions, in addition to combating discrimination, that overcome patterns of segregation and foster inclusive communities free from barriers that restrict access to opportunity based on protected characteristics."

How will this project Affirmatively Further Fair Housing?

Vivalon is dedicated to fostering inclusivity and accessibility within underserved communities. Through proactive engagement and strategic partnerships with local organizations, we aim to expand awareness and trust in all of our programs. In targeting underserved populations in Marin County, we leverage existing collaborations with community-based entities while employing a multifaceted marketing approach that encompasses all aspects of our programming – including our Nourish program.

Currently, Vivalon collaborates with organizations in Marin City and the San Rafael Canal District, catering to the predominantly Black and Hispanic communities in these regions, additionally we target the low-income areas of Novato. Leveraging these alliances, we disseminate marketing materials such as printed fliers and newsletters directly to community members that promotes all of our programs and keeps us within our budgetary constraints.

To specifically market the Nourish program, in addition to general marketing activities above, Vivalon's primary strategy for reaching potential Nourish clients is direct community outreach through referrals from local healthcare providers. The Nutrition Services Program Manager, Erika Vaughn, leads outreach and marketing efforts for Nourish. She collaborates closely with social service workers at Marin Community Clinics, Marin Health, Sutter, Kaiser Permanente, and Marin Health & Human Services – Aging and Adult Services to ensure eligible clients are promptly referred. Additionally, Vivalon's referral service at its Healthy Aging Center, provides referrals in English and Spanish home delivered meal information.

To facilitate referrals, Erika connects with these providers on a regular basis.. This approach has proven highly effective, as patients tend to place significant trust in their healthcare providers. The providers not only understand their patients' health conditions but also recognize how Nourish meals can support their overall well-being. Erika has built relationships over many years with the providers, and they know to call Erika when they have a patient in need.

In addition, Vivalon provides fliers to the health providers that they can share with their patients. When appropriate Erika will speak at workshops or events in targeted locations, like Marin City, to let people know about the Nourish program and how to apply.

Success of the marketing efforts are determined by the number of referrals received each month, and reviewed by Erika with her supervisor, Chief Program Officer, Stephanie McNally.

Through this proactive and collaborative approach, Vivalon strengthens its ability to connect with underserved communities and expand access to critical nutrition support.

All projects funded are required to conduct Affirmative Marketing. For more information about affirmative marketing, visit the [Marin County Federal Grants website](#) and scroll down to the Affirmative Marketing panel.

Refer to the [Current Marin County Income Limits](#) to determine income level for use in the table below.

Approximately how many moderate, low, very low and extremely low-income persons will directly benefit from the program/project? Projects that support low-income persons will be prioritized.

	Number
Moderate Income	2
Low Income	0
Very Low Income	4
Extremely Low Income	64
TOTAL	70

Notes or clarifying information on the unit count:

The coming year poses great uncertainty to the funding that will be available for programs that support the nutrition and health of America’s older adults. Due to anticipated cuts to the federal Older Americans Act, it is expected to result in less funding for older homebound adults to receive meals. Vivalon is committed to ensuring that no older adult goes hungry and is committed to putting any older adult who may not qualify for Meals on Wheels on its Nourish program until Meals on Wheels can accommodate them. It is unknown at this time when the waitlist will be activated or how many people will be affected, or how Vivalon’s budget will be impacted.

How does your organization verify client income? Income verification is required except if the client is presumed benefit by HUD. Presumed benefit applies to abused children, battered spouses, the elderly, adult persons with serious disabilities, the homeless, illiterate persons, and migrant farm workers.

Vivalon’s Income Verification Policy allows for self-reported income to reduce barriers for applicants, we recognize the importance of implementing measures to ensure the accuracy of the information provided. To maintain the credibility and fairness of our programs, we have established several safeguards:

- Verification Follow-up: Although we do not require documentation at the initial application stage, our staff may follow up with applicants to verify key details in cases where there is uncertainty or where discrepancies are detected in the self-reported information. This may include requesting clarification or additional details about the sources of income.
- Training for Staff: Staff involved in income verification and program administration will receive regular training on identifying potential issues with self-reported income and ensuring compliance with all relevant regulations.
- Third-Party Verification: In cases where it is feasible and necessary, the organization may reach out to third parties (e.g., government agencies or public assistance programs) to confirm the income details reported by applicants.
- Review of High-Risk Cases: Applications that fall into higher-risk categories (e.g., larger households, inconsistent income patterns, or those with prior issues) may undergo a more thorough review to confirm accuracy, ensuring that no errors or fraudulent claims are overlooked.

Presumed Benefit Categories:

If an applicant falls into one of the presumed benefit categories, no additional income documentation is required. The applicant’s eligibility is assumed based on their participation in the specified program or status as a member of a targeted group. However, the organization may request appropriate

documentation to verify the applicant's participation in these programs.

In instances where applicants assert their status in a presumed benefit category, the following documentation may be requested:

- Public Assistance: Copy of a current public assistance award letter or verification from the administering agency.
- Subsidized Housing: Documentation from the housing authority or landlord confirming participation in a federally subsidized housing program.

This policy is established to ensure that the program strictly serves a population where:

- The client's age is over 65. Proof of age must be provided (birth certificate, state ID, driver's license, etc.)
- The client reports a disability that severely impairs the client's physical or mental ability to conduct major activities in the client's life regardless of age. (Proof of disability must be provided)
- The client discloses they are a person living with HIV/AIDS and provides the HUD (HOPWA) statement of HIV/AIDS verification.
- Are under 65 years of age and are covered by Medicare or receive Supplemental Security Income.

Once the presumed benefit status has been established, the organization will review all supporting documents and determine whether the applicant meets the income eligibility requirements for the CDBG-funded program. Applicants will be notified of their eligibility status within 5 days of completing the intake process. Vivalon complies with all relevant HUD regulations and requirements concerning income verification and presumed benefit and regularly reviews its processes.

Estimate the demographics of moderate, low, very low, and extremely low-income persons who will directly benefit from the program/project. The total number of beneficiaries should equal the total in the previous questions.

	Total Number of Persons	Number Identifying as Hispanic
American Indian or Alaskan Native		
Asian	2	
Black or African American	13	
Native Hawaiian or Other Pacific Islander	2	
White	49	
American Indian and White		
Asian and White		
Black and White		
American Indian and Black		
Multi-Racial	4	4
TOTAL	70	4

Total Number of Persons (Must equal total identified under income level)

70

Total Number Identifying as Hispanic

4

Female-Headed Households (out of above total)

40

Persons with Disabilities (out of above total)

70

Notes or clarifying information on the unit count:

Vivalon serves an average of 50 people/month. The total served is estimated based on typical turnover. Vivalon's intake system counts all persons identifying as two or more races, as multi-racial.

PROJECT MANAGEMENT & FINANCIAL DATA

If your project or organization was funded previously, list past project(s), goals, and accomplishments/activities.

In FY25, Vivalon was awarded its first Community Development Block Grant (CDBG) to support the Nourish Program and provide free meals to approximately 50 homebound individuals with extremely low to moderate incomes across Marin County each month.

Meal distribution, ongoing since the start of the contact, began utilizing CDBG funds on February 1, 2025, and is on track to be fully expended by the end of April 2025, ensuring that an average of 50 eligible individuals receive nutritious meals each month.

In preparation for program implementation, Vivalon's Home-Delivered Meal Program staff dedicated time to refining the Income Verification Policy and Affirmative Marketing Plan to align with HUD standards and compliance requirements. These efforts have strengthened our program's ability to reach and serve the intended population effectively while maintaining regulatory compliance.

If your agency has remaining funds previously approved, please describe the timeline for expending the fund balance.

The Nourish program is progressing as planned. We have been delivering an average of 1,400 meals monthly to an average of 50 clients who, while not eligible for Meals on Wheels, lack resources but need nutritional support due to chronic or life-threatening illnesses.

A welcome surprise during FY25 was our program leadership's ability to secure donated meals for our Nourish program beyond expected levels, allowing us to continue delivery without having to purchase meals. This fortunate development enabled us to reserve the CDBG awarded funds to the beginning of 2025. CDBG earmarked funds are now being expended to purchase meals, and we expect that the full amount of the award will be used and invoiced for by the end of April 2025. This is particularly timely, as the cost of purchasing the prepared meals has increased to \$8/meal – a significant 62% increase from our initial proposal.

Funding committed from the County of Marin Health & Human Services – Aging and Adult Services (\$8,764) to support the Nourish program is invoiced quarterly. To date, we have received \$4,382.50. We expect to receive and spend the full allocation by 6/30/2025.

Describe your organization's experience with administering grants and specifically federal grants.

For 70 years Vivalon had been providing services for low-income older adults and those with disabilities. Vivalon has the infrastructure and the inner-departmental communications processes in place to effectively administer government grants and contracts.

The Finance, Human Resources (HR), and Programs teams work together to ensure that expenses and appropriate salary percentages are verified, documented, and tracked for proper cost allocations and submission for reimbursement within the grant or contract requirements. Vivalon utilizes sophisticated

general ledger software allowing revenues and costs to be allocated to four levels of classification for easier financial tracking and reporting. Additionally, Vivalon has implemented Salesforce to support its operational flows and track/report key metrics and statistics for reporting and data evaluation needs.

Vivalon's Finance team includes a Chief Financial Officer, Controller, Accounts Payable Clerk and an Accounts Receivable Clerk. The Programs team includes a Chief Programs Officer, a Programs Manager, a Programs Supervisor, and Administrators and Coordinators overseeing a set of programs, and the Nutrition Services Program Manager for Meals on Wheels and Nourish. Finance and Programs work closely with HR to ensure that salaries are properly allocated and applied to the appropriate grants or contracts.

For at least the last ten years, Vivalon has been a grant recipient of the bi-annual Federal Transportation Section 5310 Funds for Enhanced Mobility of Seniors and Individuals with Disabilities. Upon satisfactory administration and completion of the funds, Vivalon consistently has received additional two-year awards. The grant is administered by the Metropolitan Transportation Commission and provides funds to purchase buses, vans and vehicles to operate Vivalon's transportation program, and its CarePool volunteer driver program, requiring extensive monthly financial and outcome reporting for reimbursement.

In addition to the 5310 Funds, Vivalon has been the provider of Meals on Wheels since 2012, a federally funded grant through the Older Americans Act and administered through the County of Marin. In addition, last fiscal year Vivalon managed seven County contracts supporting programming. Six of the contracts are still active and some continue into FY25. Because of Vivalon's program results and ability to meet all compliance requirements, it has received additional/extra funds from the County on several occasions. Vivalon also served as a fiscal sponsor for the County's Aging Action Initiative for many years.

Typically, program staff design program content and develop the budget needed working with Finance. The Programs team tracks and reports expenses monthly to the Finance team. When required, the Accounts Receivable Clerk prepares and submits an invoice to the appropriate department for reimbursement.

To track and monitor defined programmatic outcomes and results, Program staff uses Salesforce to maintain detailed records and complete funder reports. These reports are used to cross-reference expenses submitted for reimbursement as well as track demographic data reporting requirements.

Many County contracts require monthly or annual auditing, and Vivalon conducts an annual audit of all its financial documentation by an independent auditor and has always had clean opinions and no management recommendations.

Describe who will supervise and manage the project and their past experience with project management.

Both Nourish and Meals on Wheels have been operating under the leadership of Nutrition Services Program Manager, Erika Vaughn, since 2013. Erika oversees and manages all aspects of the program, including working with program participants (clients), training and supervising 61 paid and volunteer delivery drivers, developing or fine-tuning at least 90 delivery routes each week, ensuring food safety and program compliance, and monitoring and tracking program outcomes. While the two programs serve different populations, they share volunteers, routes, and operational resources to ensure optimum efficiency and maximum reach.

Because program clients drop off and new ones are added to the Meals on Wheels and Nourish programs based on eligibility, and because drivers get sick or need time off, Erika must plan, organize, and fine-tune each route for each driver, for each delivery day. Food safety is a primary concern, so refrigeration and food handling practices are continuously monitored. Ongoing driver training is needed for both new and seasoned drivers. Finally, maintaining accurate records, monitoring, and reporting results is another key aspect of Erika's role.

Erika oversees the administration of the Meals on Wheels contract through the County of Marin. This involves constant communication with county representatives to update clients as they are added, paused, or removed from the service. Erika manages all aspects of the home-delivered meal program which includes Nourish, and Meals on Wheels Marin distributing emergency food boxes with shelf-stable meals,

administering satisfaction surveys, issuing monthly informational packets, and discontinuation letters on behalf of the county. Additionally, Erika acts as the liaison between county representatives and the clients for matters regarding nutritional support.

The Meals on Wheels and Nourish programs are supervised by Chief Program Officer Stephanie McNally, who serves as the primary contact for both Meals on Wheels of America and Meals on Wheels California. Stephanie has over 20 years of experience in the private and nonprofit sector managing projects, ranging from administering and managing a \$100,000 Federal Grant to conduct COVID-19 outreach with the Canal Alliance, planning and overseeing the migration of data to Salesforce and other platforms, and most recently assisting in the project management of the final phases of construction of Vivalon's new Healthy Aging Campus in downtown San Rafael. She also planned and managed the entire move of Vivalon's programs and program staff to the new campus.

For the last two years, Stephanie has been managing the administration of seven County-funded grants and contracts, plus the Meals on Wheels contract federally funded in part by the Older Americans Act, administered locally by the Marin County Department of Health and Human Services, Aging and Adult Services. Stephanie develops and oversees the budgets, approves expenses, ensures compliance, verifies reports, and works with the program auditors. Additionally, she and her team are responsible for distributing client satisfaction surveys on behalf of the county that are included in the biannual program monitoring process.

Describe any recent or upcoming leadership transitions.

Interim CEO, Joe O'Hehir, continues to guide the organization while the Board completes the recruitment process for hiring a permanent CEO. Vivalon's nutrition program team remains unchanged.

Brad Kinnish fills the role of Chief Financial Officer, following the resignation of the former CFO. Brad has over 25 years in finance and accounting and is responsible for Vivalon's financial management, forecasting, reporting, and risk management.

Vivalon also hired a Chief Development Officer, Amy McConnell, in December 2025, to fill the vacancy. Amy is an accomplished nonprofit professional. Amy spent the past 6 years running the development program for Huckleberry Youth Programs and is now responsible for leading Vivalon's development and marketing department.

Describe any flexibility regarding your projects start/completion date.

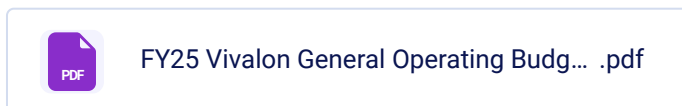
This program operates 365 days a year.

Required Attachments:

Attach Project Budget: Complete the project budget template provided and submit along with application. If you have a project budget that provides the information requested in the template, you may submit that in-lieu of the template. Please note: the project budget should reflect the total cost of the project NOT just the CDBG request.



Attach Organization Budget: : Upload your organization or fiscal sponsors annual budget.



Attach Dynamic Flood Map



Vivalon - Fema Dynamic Flood Map 2... .pdf

Submission

Please review your responses above for accuracy.

Name and Title of person completing this application.

Paige Pedri, Charitable Giving Manager

By checking this box

I hereby certify that the information in this application is true and accurate to the best of my knowledge.

Project Budget Template

Organization Name: Vivalon

Project Title: Nourish by Vivalon

Date: 02/18/2025

INCOME:	County NOFA Request	Other Funding Sources	In Kind
Committed			
Foundations:			
Heffernan Foundation		\$10,000	
Outdoor Art Club		\$5,000	
Touchpoint Foundation		\$5,000	
Government:			
(Add rows)			
Corporations:			
(Add rows)			
Individual Contributions:			
(list total):			
Earned Income:			
(Add rows)			
Other (specify):			
(Add rows)			
Subtotal, Committed Income		\$20,000	\$0
Uncommitted			
Other (specify):			
Federal Grants Request	\$67,200		
Other Foundations:			
Norman Raab Foundation		\$25,000	
United Way		\$5,000	
(Add rows to list other Foundations)			
Government:			
County of Marin		\$8,764	
(Add rows to list other Government agencies)			
Corporations:			
(Add rows to list other corporations)			
Individual Contributions:			
Individual donations		\$25,000	
Subtotal, Uncommitted Income		\$63,764	\$0
Other			
Earned Income:			
(Add rows)			
Subtotal, Earned Income			
Grand Total Income	\$67,200	\$83,764	\$0

EXPENSES (Add rows to list other expenses)	County NOFA Request	Other Funding Sources	In Kind
Personnel Expenses			
Chief Program Officer (% FTE: 5%)		\$8,500	
Home Delivered Meals Program Manager (10%)		\$8,400	
Home Delivered Meals Program Coordinator (10%)		\$5,800	
Paid Drivers (10%)		\$3,750	
Benefits (@ %: 22%)		\$5,819	
Subtotal Salaries and Benefits		\$32,269	
Contracted Services			
Professional Fees			
Project Consultant			
(Add rows to list other contracted expenses)			
Subtotal Contracted Services	\$0	\$0	\$0
Direct Project Related Expenses			
Rent			
Utilities		\$4,528	
Supplies		\$450	
Nourish Meals Purchase (100%)	\$67,200	\$134,400	
Vehicle Insurance/Maint/gas/Ins/etc		\$4,591	
Travel		\$480	
Professional Development		\$1,800	
Software Lic & Maint		\$388	
(Add rows to list other direct project expenses)			
Subtotal, Direct Project Related Expenses	\$67,200	\$146,636	\$0
General Development			
Electrical			
Plumbing			
Roof Replacement			
Painting			
General Construction Labor			
Materials			
(Add rows to list other specific project expenses)			
Subtotal, Direct Project Related Expenses	\$0	\$0	\$0
Indirect Expense - specify % in column A below (must be HUD approved)			
Fiscal Sponsorship Fee (specify % in column A below)			
Grand Total All Expenses	\$67,200	\$178,905	\$0

Project Budget Template
Organization Name: Vivalon

Project Title: Nourish by Vivalon

Date: 02/18/2025

INCOME:	County NOFA Request	Other Funding Sources	In Kind
Committed			
Foundations:			
Heffernan Foundation		\$10,000	
Outdoor Art Club		\$5,000	
Touchpoint Foundation		\$5,000	
Government:			
(Add rows)			
Corporations:			
(Add rows)			
Individual Contributions:			
(list total):			
Earned Income:			
(Add rows)			
Other (specify):			
(Add rows)			
Subtotal, Committed Income		\$20,000	\$0
Uncommitted			
Other (specify):			
Federal Grants Request	\$67,200		
Other Foundations:			
Norman Raab Foundation		\$25,000	
United Way		\$5,000	
(Add rows to list other Foundations)			
Government:			
County of Marin		\$8,764	
(Add rows to list other Government agencies)			
Corporations:			
(Add rows to list other corporations)			
Individual Contributions:			
Individual donations		\$25,000	
Subtotal, Uncommitted Income		\$63,764	\$0
Other			
Earned Income:			
(Add rows)			
Subtotal, Earned Income			
Grand Total Income	\$67,200	\$83,764	\$0

EXPENSES (Add rows to list other expenses)	County NOFA Request	Other Funding Sources	In Kind
Personnel Expenses			
Chief Program Officer (% FTE: 5%)		\$8,500	
Home Delivered Meals Program Manager (10%)		\$8,400	
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Paid Drivers (10%)		\$3,750	
Benefits (@ %: 22%)		\$5,819	
Subtotal Salaries and Benefits		\$32,269	
Contracted Services			
Professional Fees			
Project Consultant			
(Add rows to list other contracted expenses)			
Subtotal Contracted Services	\$0	\$0	\$0
Direct Project Related Expenses			
Rent			
Utilities		\$4,528	
Supplies		\$450	
Nourish Meals Purchase (100%)		\$134,400	
Vehicle Insurance/Maint/gas/Ins/etc		\$4,591	
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Professional Development		\$1,800	
Software Lic & Maint		\$388	
(Add rows to list other direct project expenses)			
Subtotal, Direct Project Related Expenses	\$0	\$146,636	\$0
General Development			
Electrical			
Plumbing			
Roof Replacement			
Painting			
General Construction Labor			
Materials			
(Add rows to list other specific project expenses)			
Subtotal, Direct Project Related Expenses	\$0	\$0	\$0
Indirect Expense - specify % in column A below (must be HUD approved)			
Fiscal Sponsorship Fee (specify % in column A below)			
Grand Total All Expenses	\$0	\$178,905	\$0



Vivalon FY25 General Operating Budget

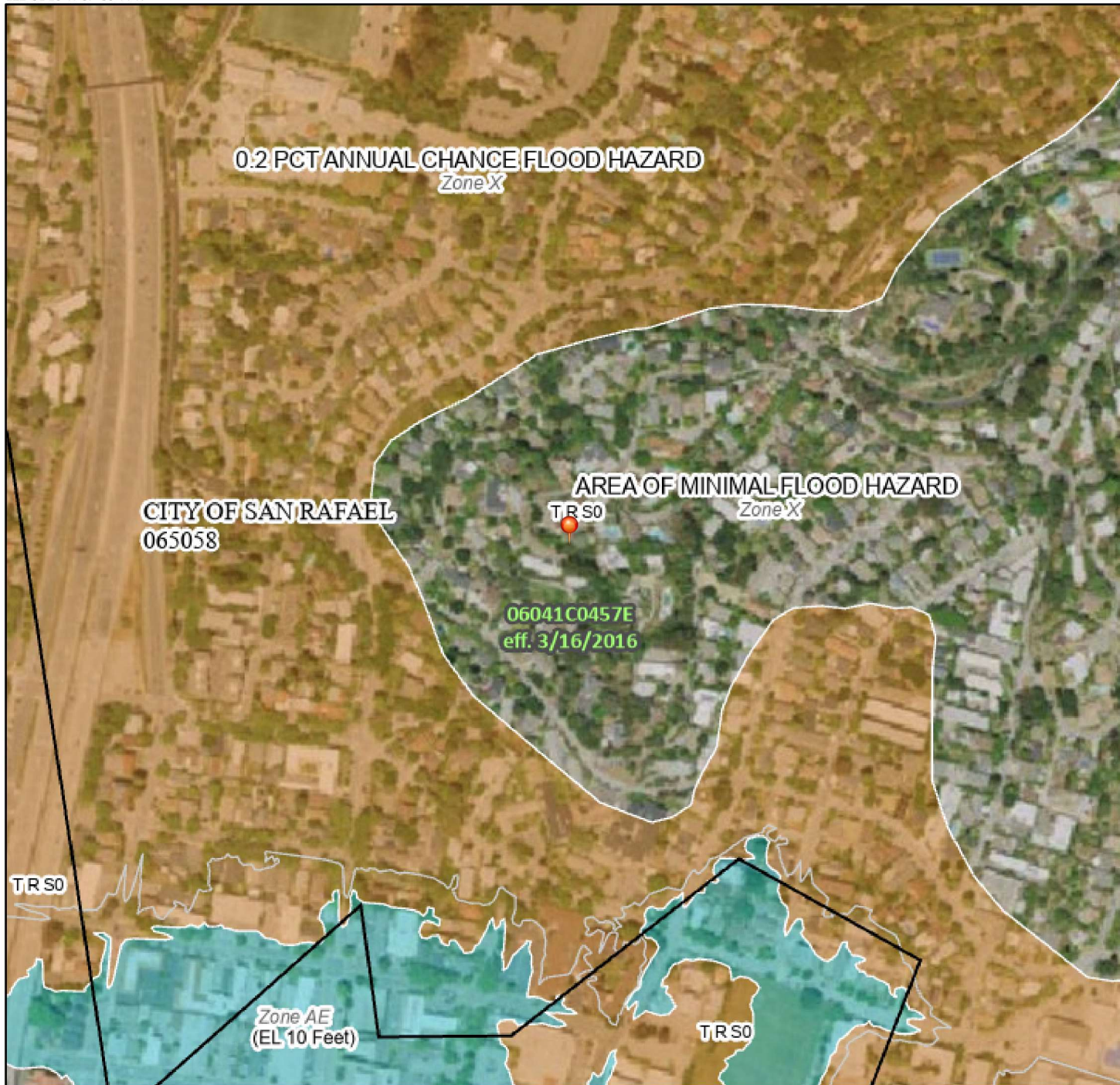
July 1, 2024 - June 30, 2025

REVENUE	Total FY24-25
Fundraising Revenue	1,418,923
Transportation Services	15,386,795
AAC Program Services	509,440
Nutrition Services	396,894
Total Services Revenue	\$ 17,712,052
Other Income	368,655
Investment Income	56,017
Total Revenue	\$ 18,136,724
EXPENSES	
Wages & Salaries	9,646,489
Taxes, Benefits, & Staff Expense	2,207,929
Consultants	425,817
Kitchen & Food	343,804
Insurance	199,236
Vehicle Operating Expense	1,987,577
Vehicle Leasing & Insurance	978,069
Occupancy	1,643,333
Marketing/Public Ed Costs	274,004
Office Expense & Other	378,542
Total Direct Expenses	\$ 18,084,799
Operating Income	\$ 51,925

National Flood Hazard Layer FIRMMette



122°31'18"W 37°58'44"N



Basemap Imagery Source: USGS National Map 2023

Legend

SEE FIS REPORT FOR DETAILED LEGEND AND INDEX MAP FOR FIRM PANEL LAYOUT

SPECIAL FLOOD HAZARD AREAS		Without Base Flood Elevation (BFE) <i>Zone A, V, A99</i>
		With BFE or Depth <i>Zone AE, AO, AH, VE, AR</i>
		Regulatory Floodway

OTHER AREAS OF FLOOD HAZARD		0.2% Annual Chance Flood Hazard, Areas of 1% annual chance flood with average depth less than one foot or with drainage areas of less than one square mile <i>Zone X</i>
		Future Conditions 1% Annual Chance Flood Hazard <i>Zone X</i>
		Area with Reduced Flood Risk due to Levee. See Notes. <i>Zone X</i>
		Area with Flood Risk due to Levee <i>Zone D</i>

OTHER AREAS		NO SCREEN Area of Minimal Flood Hazard <i>Zone X</i>
		Effective LOMRs
		Area of Undetermined Flood Hazard <i>Zone D</i>

GENERAL STRUCTURES		Channel, Culvert, or Storm Sewer
		Levee, Dike, or Floodwall

OTHER FEATURES		20.2 Cross Sections with 1% Annual Chance Water Surface Elevation
		17.5 Cross Sections with 1% Annual Chance Water Surface Elevation
		Coastal Transect
		Base Flood Elevation Line (BFE)
		Limit of Study
		Jurisdiction Boundary
		Profile Baseline
	Hydrographic Feature	

MAP PANELS		Digital Data Available
		No Digital Data Available
		Unmapped

The pin displayed on the map is an approximate point selected by the user and does not represent an authoritative property location.

This map complies with FEMA's standards for the use of digital flood maps if it is not void as described below. The basemap shown complies with FEMA's basemap accuracy standards

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