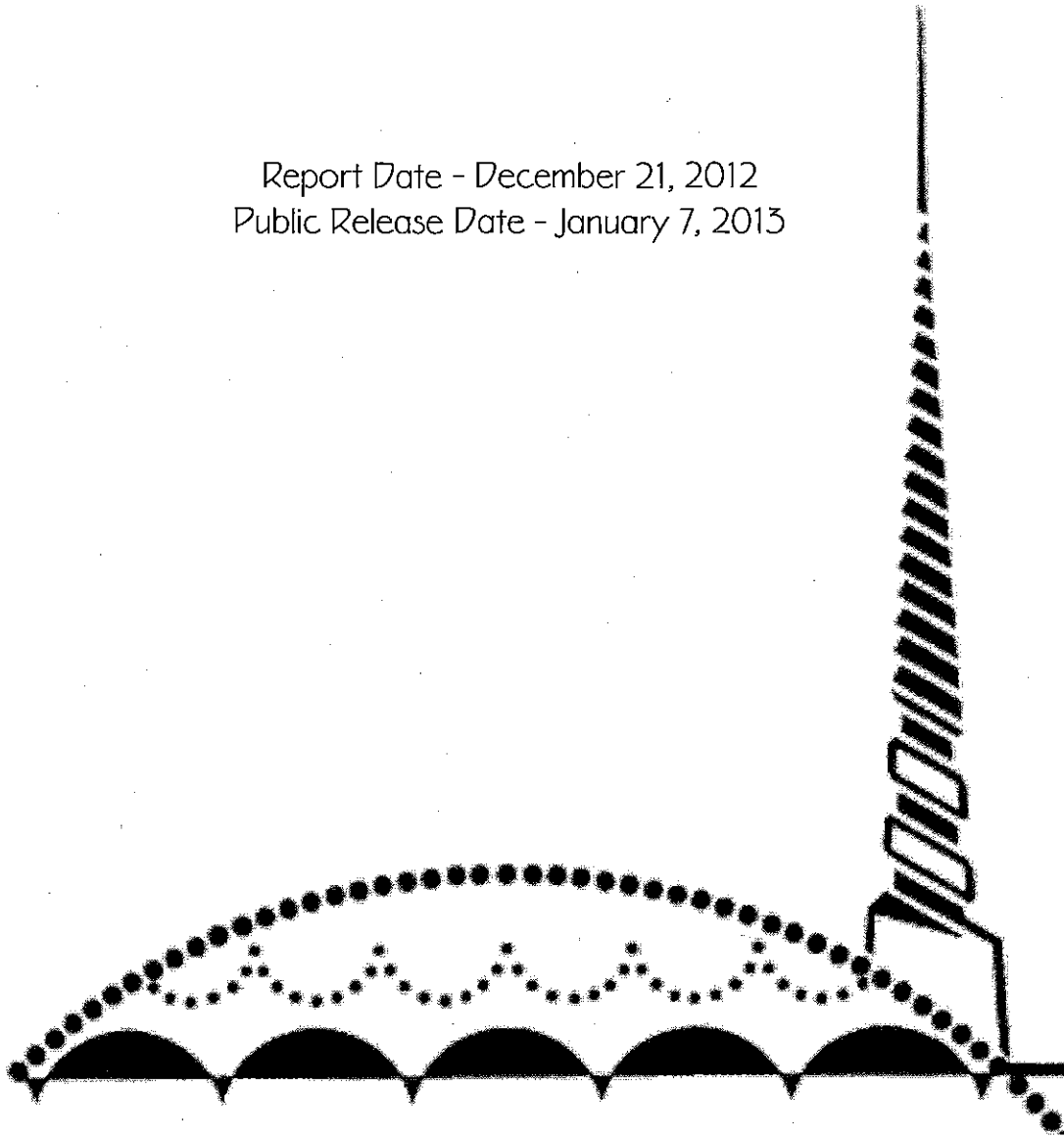
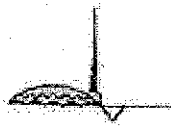


2012-2013 MARIN COUNTY CIVIL GRAND JURY

THE COMMUNITY SERVICE FUNDS - A REVISIT AFTER 12 YEARS

Report Date - December 21, 2012
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THE COMMUNITY SERVICE FUNDS - A REVISIT AFTER 12 YEARS

SUMMARY

Every year, Marin County allocates money to County Supervisors that can then be granted to various charities, civic groups and selected projects within their individual districts. This resultant fund, established in the early 1990s, has had several names. It is currently referred to as the Community Service Funds (the CSF). This fiscal year, the County Budget has allocated \$349,405 for the CSF to be divided among the five Supervisors. Funds unused in a fiscal year by a Supervisor are carried forward for that Supervisor's CSF cumulative use. Because cumulative unspent program monies from prior years are included in the present year's budget allocations, the currently authorized monies total nearly \$900,000 for Fiscal Year 2012-2013.

Other California counties with CSF-type discretionary supervisor funds consistently face public criticism. As reported in the press, opinion against these funds is growing. As a result, these funds have been discontinued in two counties and are under investigation by Civil Grand Juries in at least two others. Among the criticisms of these types of programs are the lack of transparency and the appearance of quid pro quo in fund disbursements.

In 2001, the CSF was the subject of a Marin County Civil Grand Jury report. Its report recommended discontinuing the CSF given the lack of transparency, limited public knowledge, absence of an audit, and often-vague descriptions of its uses. Although the Supervisors disagreed with most of the Grand Jury's findings, several changes were implemented to improve transparency and accountability.

As a result of continuing criticisms of the CSF in the press, ongoing negative public comments, and the present tight budget environment, this Grand Jury decided to revisit the CSF. The Grand Jury conducted a detailed review of all disbursements in the past three fiscal years and found a number of troubling procedural and process issues. These include: limited public knowledge of the CSF, lack of records regarding denied requests, organizations receiving funds over multiple fiscal periods, and organizations receiving several grants in the same fiscal period. In addition, no minimum or maximum amounts are established for individual grants and no spot audits are made of the disbursements. The individual Supervisors control both the approval of applications and the associated disbursements. The Grand Jury found, during interviews and surveys, that some recipients were encouraged to apply for grants by their Supervisor. In one case, a Supervisor who sat on a multi-county organization's board of directors encouraged that organization to request a grant. In a number of instances, grants were made to support ongoing operations rather than to fund one-time projects.

The Grand Jury recommends additional limitations on the use of taxpayer funds allocated to the CSF, the establishment of clear eligibility and other criteria for the awarding of CSF grants, further disclosure and transparency regarding the existence of the CSF and the awarding of grants therefrom and the elimination of direct Supervisor control over the grants. The recommended improvements should ensure that all potentially eligible recipients are equally informed of the program, and that grants are truly one-time, significantly support a program or event that otherwise would not proceed, and provide Marin County-only educational, environmental, cultural or human services benefits. Grants should be recognized as granted by the County (and thus, its taxpayers) and not by County Supervisors, either individually or collectively. Furthermore, CSF funds presently carried over from prior fiscal years (approximately \$530,000) should not be used in this year's CSF program, and should instead be returned to the County General Fund. If these improvements are not adopted for Fiscal Year 2013-2014, the Grand Jury recommends the program's termination and the return of unspent funds to the general budget.

BACKGROUND

Since at least the early 1990s, individual Supervisors have used monies from a discretionary fund, now officially titled the Community Service Funds (the CSF), to distribute cash to charitable projects based in Marin. In 2001, the Marin County Civil Grand Jury issued a report investigating the pros and cons of this fund. The overall conclusion of the report was that contributions from the CSF benefitted Marin County, but, given the potential for political patronage as well as the vagueness of the claimed benefits, the fund should be eliminated.

The Previous Grand Jury's Recommendations

As an alternative to elimination of the CSF, the 2000-2001 Grand Jury made a number of recommendations both to improve transparency of the CSF disbursements as well as to encourage greater public awareness and accessibility to the CSF. Specifically, the Grand Jury found that there was no general public knowledge of the CSF's existence, individual Supervisors, rather than the County, were often credited for making donations, and contracts relating to the disbursements in many instances were so vague that they created the impression that they were written to avoid the appearance of funding prohibited gifts. In addition, the disbursements were not subject to any formal review or audit.

As a result of these findings, the 2000-2001 Grand Jury made a number of recommendations to address the concerns raised, including: publicize the CSF so that all eligible organizations can apply for grants, revise the contract between the County and CSF recipients, and institute appropriate audit procedures.

The Board's Responses

In its formal reply, the 2001 Board of Supervisors partially or wholly disagreed with all of the Grand Jury's findings. Of the various recommendations made by the Grand Jury, the Board did

agree to: create a separate line item in the budget for the Supervisors' fund, improve contract language and clarify County expectations of a recipient's performance, and stress that all funds came from the County and not from individual Supervisors. The more substantive Grand Jury recommendations such as allowing all eligible organizations to participate in the CSF application process, subjecting all requests to the normal budgetary process or instituting a more formal review of disbursement via periodic audits, were ignored or rejected.

In early 2009, the Board of Supervisors, encouraged by Supervisor Judy Arnold, took a further step to provide greater transparency by placing requests for CSF grants on the Board's public agenda (as part of the "consent portion") at its regular meetings to allow the opportunity for public comment prior to a vote by the Board. The County Administrative Office (CAO) has taken additional steps to strengthen the process by requiring that all requests are in writing and reviewed by the CAO before funding, that contracts are drawn up for each approved request, and that recipients sign affidavits confirming that the funds were spent as originally proposed.

Criticism of the discretionary fund continued, illustrated by the following comments in a Marin IJ editorial on February 14, 2010:

- "The lack of clarity and accountability is especially troubling at a time when supervisors are talking about difficult budget cuts."
- "Each supervisor having a private account of taxpayer cash for pet projects does not mesh with their argument about the need to cut programs."

The Board of Supervisors, sensitive to the charge that in a time of budgetary restrictions all county funds should be reviewed for potential reduction, reduced the size of the fund from \$500,000 to \$349,405 for Fiscal Year 2010-2011 and thereafter (See Exhibit 1), which amounts to \$65,000 per District (with the exception of \$89,405 for District 1, whose supervisor was granted a supplement to replace the savings generated by a reduction in aide expenses).

The criticism continues to the present day. The Marin IJ, on Oct. 22, 2012, made the following editorial comments:

- "The community service 'contributions' amount to political patronage, plain and simple.... Our concern is about process, reducing political patronage and supervisors using taxpayer money to bolster their political support."
- "Community service 'grants' should be less about supervisors' private political stash of county cash and more about a wide-open public process."

The Present Process

At present, the process for obtaining grants from the Community Service Funds (the CSF) is as follows:

- Organizations, generally not-for-profits, interested in obtaining funding for their projects make requests in writing on a standard form to their district Supervisor.
- Criteria for funding are informal and vary from district to district. In general, according to the office of the CAO, projects should be one-time only, benefit the district or Marin County, have leverage possibilities, and have some "time sensitivity." However, the Grand Jury, in its survey of CSF disbursements from 2010 to 2012 (see Exhibit 2 and Appendix C), found that in a number of cases, organizations received grants for two consecutive years, some even for all three years of the survey. Although most recipients were not-for-profits, the survey found examples of both for-profit organizations and individuals receiving CSF funds. In addition, the Grand Jury survey uncovered one clear example of conflict of interest: a Supervisor made a grant to a multi-county organization of which the Supervisor was a board member.
- There are no minimum or maximum dollar amounts governing CSF requests. During fiscal year 2011-2012, for example, a disbursement for \$94 was approved even though the average cost to the County for processing a request is \$406¹. The CSF's annual administrative cost is currently estimated at about \$65,000. On the other extreme, one Supervisor made no CSF distributions for two years in order to fund approximately \$200,000 in 2008 for a flood-control district capital project survey. This amount represented the cumulative CSF budget for that Supervisor over that period.
- If the Supervisor supports the request, it is passed on for review to the County Administrative Officer (CAO).
- The CAO determines whether the paperwork is in order, that no duplication of requests occurs, that no other departments are providing similar funding, etc. No formal cost/benefit analysis is carried out.
- The CAO then makes recommendations for approval of the grants to the Board on a monthly basis.
- The Board of Supervisors, typically with little or no questioning, approves by a voice vote all the submitted grant requests, usually as part of the Consent portion of the agenda. Subsequently, checks are drawn up for the recipients with an affidavit attached requesting confirmation that the funds were used in accordance with their original request.

¹ From CAO records: the 2012 annual fully loaded cost to support administration of the CSF was \$65,791. The calculated average cost for each of the 162 distributions made in 2012 is therefore, \$406.

- Periodically, the CSF, rather than individual projects, is audited to confirm that the proper protocol is followed and that all paperwork is in order. The latest audit of the CSF (April 30, 2008) uncovered some minor mistakes but no serious shortfalls in CSF management.
- At the end of the County fiscal year, unused funds are carried forward for each individual Supervisor to the next year. At the end of June 2012, \$530,444 was held in the carry-over portion of the CSF account. Adding the annual \$349,405 fund budget, the Supervisors have almost \$880,000 available at the start of Fiscal Year 2012-2013 for their discretionary spending under this program (see Exhibits 3a and 3b).

Practices in Other California Counties

While Marin County is the only Bay Area County with a supervisors' discretionary fund, the City of Oakland for many years has had a comparable fund known as "Pay-Go Accounts." The Pay-Go was created in 1999-2000 as a contingency fund in the Oakland capital budget and originally used to provide bridge funding for multi-year capital projects when other funding was unavailable. Over the years, however, it morphed into a general use discretionary fund when individual city council members in 2007 expanded authorized uses to include "city-sponsored events." In 2009, the Alameda County Grand Jury recommended, in the face of widespread financial problems and massive budget deficits, the elimination of discretionary funds for individual council members.

Of the ten largest counties in California, four have eliminated their discretionary fund for individual elected officials or have never had such a fund (Orange, Santa Clara, Contra Costa, and Fresno). Two counties are in the process of shutting down their discretionary fund (San Bernardino and Riverside). An additional two have been investigated by Grand Juries (San Diego and Alameda) and both counties are grappling with the issue of discretionary funds. The two remaining (Los Angeles and Sacramento) funds are ongoing targets of public criticism. Los Angeles County, in particular, has been criticized by the LA Times, which on March 10, 2010, charged that "Supervisors are spending millions of taxpayer dollars to burnish their public images, pay for chauffeurs, hold parties for friends and lobbyists and support pet projects." Discretionary funds are also an issue in smaller counties such as Merced, Kern and Placer.

In summary, discretionary funds for supervisors are becoming increasingly less common while the public backlash against their existence continues to grow. The question for Marin County is whether the time has come for the Board of Supervisors to eliminate the CSF. This Grand Jury report examines the pros and cons of the CSF and provides some answers to that question.

APPROACH

The Grand Jury initiated its investigation of the CSF by reviewing the original March 13, 2001 Grand Jury Report, "Supervisor's Discretionary Fund," and the responses received from the Board of Supervisors, the County Counsel and the Auditor-Controller. Subsequently, the Grand

Jury interviewed the County Administrator and each of the five County Supervisors to determine both the protocol they presently use to administer the CSF and their individual views on the pros and cons of the CSF.

The Grand Jurors then researched the history as well as present use of discretionary supervisor funds in other California counties, with an emphasis on the practices of the ten largest counties. Editorials, op-eds, and letters to the editor in regional newspapers were used to gauge local feelings about such funds. Pertinent grand jury reports in other California counties were reviewed for approaches to resolve local issues with such funds.

The Grand Jury also reviewed in detail CSF disbursement records for the fiscal years 2010 through 2012 to determine the nature of fund requests, the characteristics of the applicants, adherence to stated protocol, disbursements of repeat grants to the same recipient, etc. During this three year period, 558 separate disbursements were made to over 300 distinct organizations (See Appendix C). In addition, the Grand Jury reviewed the most recent CSF audit (April 30, 2008).

Finally, selected recipients within each of the five districts were sent a questionnaire to discover how the recipients became aware of the CSF, how they applied for the funds, previous applications made to the CSF, amounts received from the county, and how the funds were used. In addition, recipients were asked to state their views of the CSF program (See Appendix B).

DISCUSSION

The following sections discuss the positive and negative elements of a discretionary fund such as the CSF available for the Supervisors in Marin.

Positive Elements

According to Supervisor Judy Arnold's website, the CSF "allows small amounts of money to be leveraged in larger ways by community non-profits for local, targeted projects that may otherwise not be possible." Each member of the Board of Supervisors informed the Grand Jury in individual interviews that he or she supports the CSF. Each praises the program as a valuable asset for his or her district. All contend that the CSF makes Marin a better place. One Supervisor, a particularly strong supporter of the CSF, noted that the CSF disbursements are only a small percentage of the overall County budget and that several other counties, Los Angeles County specifically, have such a fund.

A representative of the County Administration pointed out that such a discretionary fund not only provides the needed flexibility to fund projects that, because of their time sensitivity, otherwise might not be financially supported, but also serves as a funding source for small projects that otherwise might not receive County attention.

The Grand Jury agrees with most of the statements of CSF support made by County officials.

As indicated by several Supervisors, the average amount provided for projects is relatively small. The Grand Jury analysis of disbursements over the period 2010-2012 (see Exhibit 4) indicates that the average CSF distribution during that period was \$1,892. (The Grand Jury notes, however, that the administrative cost of about \$400 per project is significant relative to this average disbursement amount.) Turnaround time from receipt of the funding request to actual disbursement usually is less than a month, thus allowing the County to support time-sensitive projects. The analysis of disbursements also shows that CSF grants generally are a relatively small part of total project budgets, indicating that recipients have the opportunity to use their CSF contribution as leverage for soliciting larger sums.

A survey of randomly selected recipients of CSF grants indicated substantial support. All of those surveyed supported the CSF. One respondent acknowledged the grant was small relative to its multi-million dollar, multi-county budget; however, it "helped support its Marin County programs." A number of the recipients found the disbursement process "clear" and "very helpful." One recipient organization noted that the grant provided "financial flexibility," while others were "supportive of the program" or "grateful for the program" benefits.

The Grand Jury is sympathetic to these positive aspects, agreeing that most of the time the CSF disburses funds on a timely basis for worthy local projects and needs.

Negative Elements

Even though the Grand Jury did not uncover in its research any actual evidence of quid pro quo or obvious political abuse in the disbursement of funds from the CSF, inevitably alliances are created and favor is likely curried as a result of such disbursements. All of the Supervisors during their interviews with the Grand Jury justified the CSF program by pointing to the value that the CSF provides to their respective districts. The Grand Jury fully recognizes that the CSF money is distributed for projects that for the most part appear to provide value to the community and that each Supervisor sincerely strives to grant money to worthy endeavors. However, at issue is not whether CSF funds provide value to Marin but whether they provide that value in ways that appear to, or in fact do, serve the political interests of the incumbents. The Grand Jury believes that the inevitable public expression of gratitude to the district Supervisor and the parallel press coverage upon the announcement and distribution of grants create an unhealthy political atmosphere and an unwise process for distributing taxpayer money.

As previously noted, the Grand Jury agrees with supporters of the CSF that generally the money granted by the supervisors benefits the individual districts and thus, Marin County, but questions whether such discretionary disbursement should be a primary or even an exclusive responsibility of the Board of Supervisors. As spelled out by the state constitution, the Board's responsibilities include passing laws, setting policies, adopting budgets and overseeing the various county departments. In short, the Supervisors should be focused on either County-wide issues or district problems, rather than on the non-profits of their individual constituents. As an editorial on May 23, 2012 in The Bakersfield Californian pointed out on the subject of supervisor discretionary

funds, *“...county supervisors have spent hundreds of thousands of dollars on worthy projects but it’s with money that was robbed from the collective Peter to benefit the selective Paul.”*

Although Marin’s CSF disbursement process has become more transparent in recent years, the Board of Supervisors, as noted above, seems to pay little attention to individual Supervisor requests for CSF disbursements, passing the monthly requests en masse and by voice vote as part of the consent section of the calendar with little, if any, review and discussion. Thus, the Supervisors are given wide discretion in determining how to spend taxpayers’ money that the CSF sets aside for their districts. The Grand Jury believes that best practices in county government dictate that tax dollars should be allocated via the public annual budget process and disbursed by the entire Board of Supervisors, or perhaps by a non-elected County entity, rather than individual members under the present barely transparent CSF process.

Especially in an era of budgetary constraints, the Grand Jury believes that taxpayer money annually budgeted for CSF disbursement along with the money held in the carry-over surplus account, almost \$900,000, should instead be allocated to core County services such as public safety and health and human services, rather than for small district-specific projects.

A common criticism of the CSF disbursement process, confirmed by Grand Jury interviews and a separate survey of recipients, is the difficulty potential recipients have in determining the steps to take to be eligible for CSF grants. The existence of the CSF is not formally advertised or promoted. Only one Supervisor’s website mentions the CSF and no mention is made on the official Marin County website on how to apply for funds from the CSF. As the Marin IJ pointed out in a February 14, 2010 editorial, “...for years, the county Board of Supervisors’ discretionary fund was one of the Civic Center’s best-kept secrets.” In the Grand Jury survey, some recipients responded that they had learned of the CSF by direct advice from their Supervisor, or by newspaper reports, or other staffer knowledge. Thus, the process selectively rewards well-connected organizations that, either through word of mouth or past experience, or at the specific urging of their Supervisor, have learned about the existence of the CSF.

CSF grant requests are rarely denied. The Grand Jury survey found only two denials reported by survey respondents, and these were for a capital project (solar panel installations) and for funding a concert. The survey also found that all of the surveyed recipients had received grants from the CSF in consecutive years; however, only one included the funds in their budget. That is, the CSF was a helpful funding source, but not one that was crucial to meeting budgeted needs.

Modifying the CSF

The Grand Jury believes that with a re-orientation of the CSF and the addition of a number of safeguards, the CSF might continue to be a useful tool for good County government. The Grand Jury has concluded that, even though at present the arguments against the continued existence of the CSF outweigh those in favor, a number of steps can be taken to mitigate many of the criticisms outlined earlier in this report. These steps are:

- Because of ongoing budgetary constraints, additional limitations should be applied to taxpayer funds allocated to the CSF. CSF funds not spent in the fiscal year in which they are allocated should be returned to the County general fund. Funds should not be allocated to the CSF if there was a deficit in the general fund the previous year or other County departments are asked to cut their budgets for the next fiscal year. Both minimums and maximums for individual fund grants should be established with the minimum exceeding the cost of processing the request. Furthermore, the present unspent carry forward balance of over \$500,000 should be canceled out and returned to the County General Budget.
- Recipient eligibility requirements and other criteria for successful applications should be established. Only not-for-profit organizations should receive CSF grants. For-profit organizations and individual applicants should not be eligible. To prevent organizations from expecting grants and including those amounts in their annual budgets, repeat applicants should not be eligible the year after any grant. Fund amounts allocated to individual supervisorial districts need not be equal in amount, and perhaps should reflect population and geographic distinctions, and historical disbursements among the five districts. Successful applications should be for one-time and not for repeat projects. To avoid conflict of interest situations, a Supervisor should not be allowed to recommend CSF disbursements to an organization in which he or she or a family member is either an officer, director or otherwise plays a policy role. Requests for grants should be project-based and not used to fund core program requirements such as ongoing staffing needs. Once adopted by the Board of Supervisors, these various recommended changes should be formally spelled out and uniformly applied to all supervisorial districts.
- Information on applying for CSF grants should be easily available and widely disseminated. All possible applicants should have an opportunity to apply for and obtain CSF funds. As such, the County website should have an easily accessible webpage describing the CSF, explaining the process for applying and containing an electronic web-based, easily downloadable version of the print-based application form. In addition, each Supervisor should provide comparable information on his or her district web pages. A publicly viewable CSF electronic database should be established to record data on all grant applications, regardless of their acceptance or rejection.
- Direct control by Supervisors over CSF distribution should be eliminated. To avoid the previously discussed possible appearance of quid pro quo, each district should establish a process for lessening CSF control by Supervisors. One suggested approach is for each district to establish a committee of concerned citizens who would periodically review and approve all grant requests brought to the committee either directly by the district's non-profits or by that district's Supervisor. Another approach would be for applicants to submit requests directly to the CAO or the Department of Health and Human Services, with no subsequent involvement in the process by a Supervisor prior to approval by the full Board of Supervisors

If these various suggestions and recommendations are approved and implemented by the Board of Supervisors, the Grand Jury believes that the CSF can continue to be a useful mechanism for improving good government in Marin County. *If, however, these steps are not taken, the Grand Jury believes that it is time to eliminate the CSF from the County budget.*

FINDINGS

F1. There is little County publicity or other general notice of the CSF and of the application process and no mention of the CSF on the County's web site. This deficiency tends to restrict the number of potential beneficiaries.

F2. The process of applying for grants is not publicly documented and the application for grants is not available on the County's web site. This further limits potential beneficiaries.

F3. A review of CSF disbursements over the past three years did not indicate any evidence of improprieties or any other irregularities.

F4. A thorough review of six recipient entities over the past three years concludes that their grants were not used in any manner other than intended.

F5. The Grand Jury's review of disbursements over the past three years disclosed that a number of organizations received multiple grants during a single year or over consecutive fiscal years. This suggests that recipients, beyond the "one-time" grant objective that the CSF purports to achieve, may inappropriately rely upon the CSF grants.

F6. One example of an apparent conflict of interest was discovered in the Grand Jury's random selection of recipients. A Supervisor recommended that a multi-county organization of which that Supervisor was a board director, request a grant. The grant was a minuscule portion of the recipient's overall funding, and its Marin activities were similarly a small portion of that recipient's activities. The Grand Jury questions the propriety of such direct steering of CSF funds to an organization that had questionable needs for the funds and would not have sought the funds without the encouragement of the Supervisor.

F7. There are no consistent records available regarding requests that were denied. Thus, the process and basis for rejections is unclear and possibly inconsistent.

F8. Apparently there are no minimums or maximums for individual CSF grants. Occasionally, CSF disbursements have been for very small amounts, resulting in the cost to administer the distribution exceeding the amount distributed. Conversely, at least one

Supervisor has aggregated multiple years' allocations to create a larger grant than would otherwise be available.

F9. The Supervisors have direct control of the CSF disbursements to the recipient organizations, resulting in the appearance of possible quid pro quo and political patronage, and consequently, strong criticism in the local press. This arouses citizen concerns about the CSF, and its potential for connecting disbursements to political support, and lessens confidence in County government fairness.

F10. Supervisor discretionary funds such as the CSF are on the wane in California counties. Existing funds continue to be questioned and criticized by the public and by the press, to the detriment of taxpayer confidence in fair and objective local government.

RECOMMENDATIONS

R1. The process to apply for grants and the criteria used to approve or reject potential projects should be readily found on the County's web site with an explanation. A link to the website page should be included in each Supervisor's web page. This should be done promptly and in any event, prior to the beginning of FY 2014.

R2. Information regarding organizations receiving funds and those denied funds, with the amounts requested, should be made available on the County's web site. Ideally, this would be included in the CSF link recommended above in R1. This, too, should be done prior to the beginning of FY 2014.

R3. To foster broadening of the CSF grants, entities receiving grants should not be eligible to receive a grant in the next fiscal year. Additionally, only one distribution should be made to an organization in any fiscal year.

R4. A Supervisor should not recommend that any organization of which the Supervisor or a family member is an officer, director, or otherwise plays a policy role, request or receive a grant.

R5. Minimum and maximum amounts of individual grants should be established. The Grand Jury recommends a minimum of \$500, in order to defray government administrative costs of \$400 per distribution. A limit of \$5,000 per grant is recommended as this maximum would help insure that grants are awarded to more recipient organizations.

R6. CSF funds presently carried over from prior fiscal years (approximately \$530,000) should not be used in this year's CSF program, and should instead be returned to the County General Fund. Similarly, funds allocated to a fiscal year that are unused should be

returned to the general fund. CSF rollovers to the following fiscal year should be eliminated.

R7. Funds should not be allocated to the CSF if there was a deficit in the general fund the previous year or if other County departments are asked to cut their budgets for the next fiscal year.

R8. No CSF funds should be used for any recipient's ongoing program. These grants should be "one-time" disbursements, by the County's own description.

R9. CSF grants should be restricted to not-for-profit entities.

R10. The County Auditor-Controller should conduct spot audits of at least five randomly selected recipient entities each fiscal year to confirm and document that grants are used as requested.

R11. Control of both the approval of applications and the associated disbursements should be removed from the Supervisors and assigned either to newly established district committees or to the appropriate county administrative office (e.g. HHS or CAO).

R12. If the Supervisors cannot agree to implement the above recommendations, then the Grand Jury recommends that immediate steps be taken to terminate the CSF.

UPDATE

On December 18, 2012, a member of the Board of Supervisors announced at the weekly board meeting a proposal (See Appendix D) to make several changes in the Community Service Funds Program. The Grand Jury is gratified that our three-month investigation into the Community Service Funds culminating in this report may have contributed to this announcement. We note that six of the Supervisor's seven proposed changes mirror some of our twelve recommendations. However, we also note that the Supervisor's recent proposed changes are just that - "proposed changes" not yet adopted by the entire Board of Supervisors. We look forward to the Board of Supervisors' implementation of all of our recommendations to make the Community Service Funds Program transparent, fair and of continued benefit for all Marin. If these changes are not implemented, the Community Service Funds Program should be eliminated.

REQUEST FOR RESPONSES

Pursuant to Penal Code Section 933.5, the Grand Jury requests responses as follows:

- From the Marin County Board of Supervisors: all Findings and Recommendations
- From the Marin County Department of Finance: R10
- From the Marin County Administrator: R1, R2, R11
- From the Marin County Department of Health and Human Services: R11

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Reports issued by the Civil Grand Jury do not identify individuals interviewed. Penal Code Section 929 requires that reports of the Grand Jury not contain the name of any person or facts leading to the identity of any person who provides information to the Civil Grand Jury.

APPENDIX A

Exhibit 1:

Annual Budget Dollars for CSF by District			
	FY 2010	FY 2011	FY 2012
Dist 1	100,000	89,405	89,405
Dist 2	100,000	65,000	65,000
Dist 3	100,000	65,000	65,000
Dist 4	100,000	65,000	65,000
Dist 5	100,000	65,000	65,000
Total	500,000	349,405	349,405

Exhibit 2:

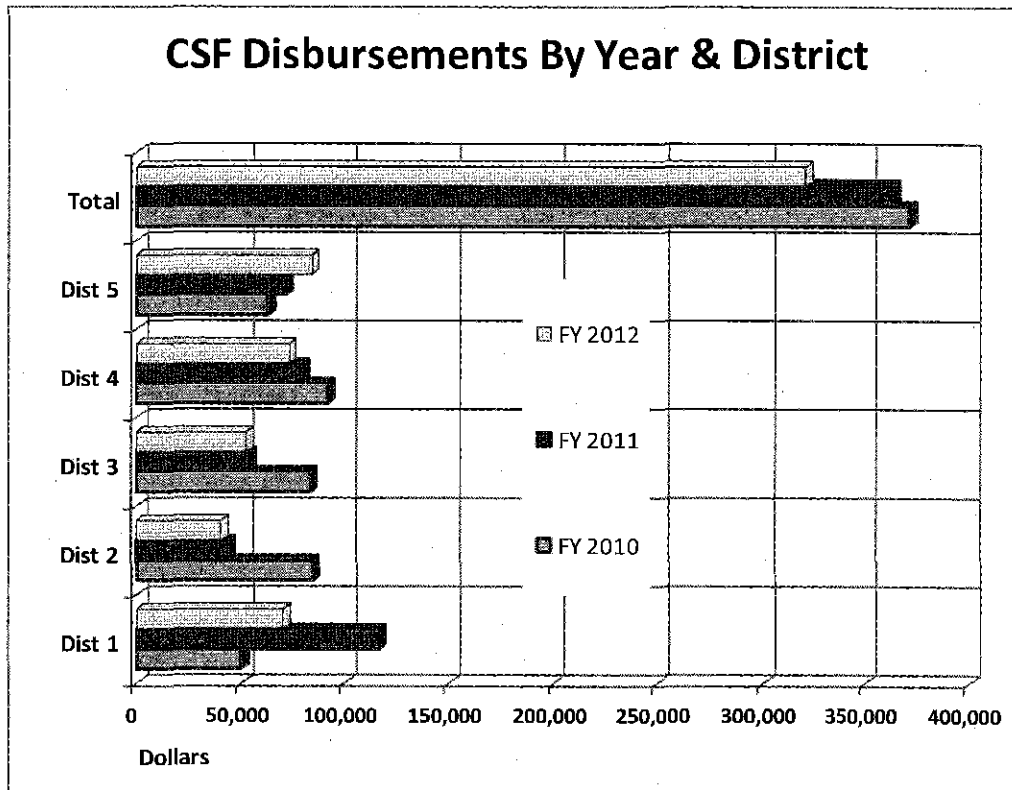


Exhibit 3a:

CSF Dollars Information by District and Fiscal Year							
	Carry Over From 2009	FY 2010		FY 2011		FY 2012	
		Spent	Carry Over	Spent	Carry Over	Spent	Carry Over
Dist 1	121,417	49,803	171,614	116,106	144,913	70,066	164,252
Dist 2	8,556	83,997	24,559	43,605	45,954	40,679	70,275
Dist 3	89,464	83,415	106,049	53,400	117,649	52,550	130,099
Dist 4	38,937	91,292	47,645	79,125	33,520	73,193	25,327
Dist 5	128,970	62,800	166,170	71,429	159,741	84,250	140,491
Total	387,344	371,307	516,037	363,665	501,777	320,738	530,444

Exhibit 3b:

Recap of Marin County Board of Supervisors' CSF Available Funds--- County Totals				
	FY 2010	FY 2011	FY 2012	FY 2013
Unspent Balance Carried Over From Prior Fiscal Year	\$387,344	\$516,037	\$501,777	\$530,444
Additional Allocated for Current Fiscal Year	500,000	349,405	349,405	349,405
Total Available for Current Fiscal Year	887,344	865,442	851,182	879,849
Funds Spent in Current Fiscal year	-371,307	-363,665	-320,738	
Unspent Balance at Fiscal Year End	516,037	501,777	530,444	

Exhibit 4:

CSF Distribution Dollars By District / Year				
	FY 2010	FY 2011	FY 2012	Total
Dist 1	49,803	116,106	70,066	235,975
Dist 2	83,997	43,605	40,679	168,281
Dist 3	83,415	53,400	52,550	189,365
Dist 4	91,292	79,125	73,193	243,610
Dist 5	62,800	71,429	84,250	218,479
Year total	371,307	363,665	320,738	1,055,710
CSF Distribution Count By District / Year				
	FY 2010	FY 2011	FY 2012	Total
Dist 1	20	30	21	71
Dist 2	41	33	31	105
Dist 3	42	31	25	98
Dist 4	36	34	32	102
Dist 5	63	54	65	182
Year Total	202	182	174	558
CSF Distribution Average Dollars By District / Year				
	FY 2010	FY 2011	FY 2012	3 Year Avg
Dist 1	2,490	3,870	3,336	3,324
Dist 2	2,049	1,321	1,312	1,603
Dist 3	1,986	1,723	2,102	1,932
Dist 4	2,536	2,327	2,287	2,388
Dist 5	997	1,323	1,296	1,200
Year Avg	1,838	1,998	1,843	1,892

APPENDIX B

Replies to Survey Questions Sent to Selected CSF* Grant Recipients

	Survey Results	Reply A	Reply B	Reply C	Reply D	Reply E	Reply F
	Questions						
1	Is the information we have on the amounts received correct? If not, what is the correct total?	yes	yes	yes	yes	yes	yes
2	How did you first learn of the CSF?	From other staff	Aware since being director. Newspaper articles.	Notified by Supervisor	From Supervisor	First in 2011. No indication of where.	Not Known
3	Did you receive the amount of funds requested (less or more)?	Yes - amounts requested	Yes - amounts requested	Less in 10-11, More in 12	Yes - amounts requested	No- Requested \$50 thousand	Yes- amounts requested
4	Was there any follow up from Marin County on use of these funds? If so, what kind of follow up?	Agreements forms returned	Forms returned. Checks by Supervisor	Forms returned	Forms returned	Forms returned	Forms Returns
5	How many applications has your organization submitted for CBF grants in the past 3 years?	3	3 -not for 12-13	3	3	3	2
6	Have you ever submitted an application for a CBF grant that was not approved? If so, can you provide details?	no	no	no	no	no	yes
7	Does the CBF grant provide critical funding for your organization's success and are CBF grants included in your organization's financial projections?	Critical: yes. Not in budget	Very helpful. Not in budget.	Critical. Not in budget.	Very helpful, not critical. Did not respond to if funds included in budget.	Important - not critical. Not in budget.	Important for summer employment program. Not noted if funds included in budget
8	What is your personal opinion of the CBF grants (application process, overall concept of the CBF, etc.)?	Clear process.	Very helpful. "Healthy" process	Provides financial flexibility. Process is fair and not burdensome.	Application process is straight forward. No complaints. Supportive of program.	Grateful for program. Benefits community.	Grateful for program.

* CSF was previously referred to as the Community Benefit Fund (CBF). The survey used the CBF title when initially distributed

APPENDIX C

Summary of Marin County Community Service Funds Grants

By Supervisorial District

For Fiscal Years 2010 - 2012

Source: The following tables were prepared by the Grand Jury using data obtained from the Marin County Administrator's Office

Marin County Community Service Funds Grants and Status

Supervisorial District 1—2009-2010 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2009	121,417
FY 09-10 FUNDS	100,000
TOTAL BEGINNING BALANCE	221,417

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Golden Gate Opera	Opera performance 10/23 and 10/25 2009	8/25/2009	1,000
Image for Success	Clothing program	7/21/2009	2,000
Get Ready Marin - Kentfield Fire Protection District	Emergency preparedness & Senior Fair	8/25/2009	200
Marin Brain Injury Network (MBIN)	Purchase of 6 computers	8/25/2009	1,500
Los Ranchitos Improvement Assn	Neighborhood yard waste removal project	n/a	1,000
Ray's Catering	Marin General Hospital lunch meeting	n/a	123
The Bay Institute for STRAW	Watershed environmental education training program	9/29/2009	1,000
Marin County C.E.R.T. Coalition	Program support - Marin County Fair	9/29/2009	750
Point San Pedro Road Coalition	Emergency supply project	10/27/2009	5,000
Green Sangha	Plastic Debris education project	10/27/2009	500
Marin County Youth Court (YMCA of SF)	Scholarship program	12/15/2009	2,000
Las Gallinas Valley Sanitary District Non-Marching Band	Spring concert @Veterans Memorial Auditorium	1/26/2010	3,000
Marin County Cultural Services	Play Fair Marin Sponsorship fee	12/15/2009	400
Lucas Valley Swim Team	Upgrade of Lucas Valley Community Park	2/23/2010	10,000
CDA Farmer's Market Fund	Development of a community market	3/30/2010	830
Marin Community Clinics	Children's Health Initiative	5/18/2010	1,000
Boys and Girls Clubs of Marin and So. Sonoma Counties	Provide computers, software & peripherals	5/18/2010	5,000
Environmental Education Council of Marin	Create & maintain a school garden	5/18/2010	2,000
City of San Rafael	Ready, Set, Go Wildfire Action Plan	6/22/2010	5,000
City of San Rafael	CERT Community Disaster Trailer	6/22/2010	7,500
TOTAL EXPENDITURES			49,803
AMOUNT REMAINING			171,614

Marin County Community Service Funds Grants and Status

Supervisorial District 2 - 2009-2010 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2009	8,556
FY 09-10 FUNDS	100,000
TOTAL BEGINNING BALANCE	108,556

Organization	Summary Project Description	Date of BOS Action	\$ Amount
College of Marin	Teacher Appreciation Day	n/a	250
Apple Family Works/Film Night in the Park	Outdoor summer film festival	10/27/2009	1,500
Performing Stars of Marin	12th annual Marity City Festival & Rites of Passage	8/25/2009	250
Sustainable Fairfax	Program support	8/25/2009	5,000
The Bay Institute for STRAW	Watershed environmental education training program	9/29/2009	2,000
Transportation Authority of Marin	Crossing guard services		5,500
Town of San Anselmo	Upper Sequoia Drive Repaving Project	9/29/2009	6,000
Buckelew	Marin Scapes project	9/29/2009	1,200
Sir Francis Drake High School/Benchwarmers	Athletic and academic programs	9/29/2009	750
Kentfield Schools Foundation	Educational programs	9/29/2009	450
Town of Fairfax	Body and Soul Festival	9/29/2009	2,000
Pixie Park/Pixie Parents, Inc.	Renovation project	3/30/2010	2,000
College of Marin Foundation	Disabled students program	11/10/2009	2,500
Marin County Cultural Services	Rental of Marin Center for screening of Documentary	11/10/2009	825
Marin County Youth Court (YMCA of SF)	Scholarship program	12/15/2009	7,500
Joseph J. Garbarino	Afghanistan/Iraq Memorial	2/23/2010	2,000
Senior Access	Scholarship assistance to low-income families	12/15/2009	3,000
Marin County Cultural Services	Play Fair Marin Sponsorship fee	12/15/2009	800
San Anselmo Chamber of Commerce	Promotional materials for County Fair Day & holiday lighting ceremony	12/15/2009	1,500
Whistlestop Wheels	Production costs for annual holiday/gingerbread event	1/26/2010	1,500

Supervisorial District 2 - 2009-2010 continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 2 - 2009-2010 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Marin Brain Injury Network	Development of resource materials for new education and prevention program	1/26/2010	5,000
Marin Art & Garden Center	Development of facilities mgmt plan for MAGC properties	1/26/2010	5,000
Larkspur Endowment Fund and Foundation	Book purchases	2/23/2010	1,500
Sunny Hills Children's Services	Marin Academic Center	2/23/2010	5,000
Newspapers in Education	Provide teachers newspapers for use in classrooms	1/26/2010	250
St. Vincent de Paul/St. Rita's Conference	St. Rita's "Free Throw" fundraiser	1/26/2010	500
West End Nursery	Purchase and planting of trees	2/23/2010	222
Search for the Cause for Teens Turning Green (formerly Marin Cancer Project)	Teens Turning Green Annual Summit	5/18/2010	500
Sleepy Hollow Homes Association	Maintenance and equipment replacement	2/23/2010	750
Sleepy Hollow Presbyterian Church	Youth program "Kids About Town"	2/23/2010	750
Marin Link, fiscal agent for Earth Day Marin	40th anniversary event of Earth Day in Marin	3/30/2010	2,000
Community Action Marin for Marin Environmental Housing Collaborative (MEHC)	Environmentally friendly affordable housing	3/30/2010	1,500
Sir Francis Drake High School Safe and Sober Grad Night	Safe and Sober Grad Night 2010	4/20/2010	1,000
Redwood High School Safe and Sober Grad Night	Safe and Sober Grad Night 2010	4/20/2010	1,000
Marin Services for Women	Program support	4/20/2010	2,000
EcoMom Alliance	Zero waste goals	4/20/2010	2,500
Marin Builders Association	Annual Marin Home Show	6/22/2010	500
Marin Shakespeare Company	Program support	5/18/2010	1,500
Marin County Women's Commission	2009 Women & Money Conference & 35th anniversary brunch	5/18/2010	500
Transportation Authority of Marin	Crossing guard services	5/18/2010	5,500
TOTAL EXPENDITURES			83,997
AMOUNT REMAINING			24,559

Marin County Community Service Funds Grants and Status

Supervisorial District 3 - 2009-2010 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2009	89,464
FY 09-10 FUNDS	<u>100,000</u>
TOTAL BEGINNING BALANCE	189,464

Organization	Summary Project Description	Date of BOS Action	\$ Amount
*ISOJI, Community Action Marin, fiscal agent	Technical Information Workshop	n/a	300
*ISOJI and Health in Motion, Community Action Marin, fiscal agent	Bay Area Health Summit	n/a	700
The Imagine Bus Project	Visual art education classes	7/21/2009	2,500
Village Baptist Church	Food distribution program (extend term only)	8/25/2009	n/a
Mill Valley Chamber of Commerce	Educational speakers series workshops	7/21/2009	6,000
Marin History Museum	Educational programming	9/29/2009	1,000
Mill Valley LiveArts 142 Throckmorton Theater	Tuition assistance	8/25/2009	1,000
Sausalito Film Festival	Program support	9/29/2009	1,000
Performing Stars of Marin	Safe and Enrichment Summer Camp	8/25/2009	1,250
The Bay Institute for STRAW	Watershed environmental education training program	9/29/2009	500
Wildcare	Raptor Flight Aviary Reconstruction Project	11/10/2009	2,000
Marin County Bicycle Coalition	Program support	9/29/2009	5,000
Curtain Theatre	Shakespeare performances in the Park	9/29/2009	1,000
Green Sangha	Plastic Debris education project	10/27/2009	1,000
Youth Leadership Institute	Family Acceptance Project	12/15/2009	500
City of Mill Valley	Boyle Park Tennis Renovation Fund	10/27/2009	1,000
Go Next Generation	Dist 3 Green School Program	11/10/2009	2,000
Parent Services Project, Inc.	"Raising a Reader" - Early literacy services for low-income children	12/15/2009	2,500
Joseph J. Garbarino	Afghanistan/Iraq Memorial	2/23/2010	1,000
IHSS Public Authority of Marin	Host Provider Appreciation Event	12/15/2009	250
Gayle Peterson, Program Coordinator	One Book One Marin	2/23/2010	750
Fair Housing of Marin	The Chicago Freedom Movement Photo Exhibit	1/26/2010	1,000
Search for the Cause for Teens Turning Green (formerly Marin Cancer Project)	Program support - single-use bag ordinance	1/26/2010	10,000

Supervisorial District 3 - 2009-2010 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 3 - 2009-2010 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
EcoMom Alliance	Holiday guide to waste management & sustainable living	2/23/2010	500
Marin Arts Council	Marin Poet Laureate Program	2/23/2010	1,000
Marin Conservation League	Purchase and installation of memorial bench on Angel Island	2/23/2010	1,500
Greenbelt Alliance	Effective housing element updates	4/20/2010	5,000
Sausalito Historical Society	Conversion of archival catalog to electronic format	3/30/2010	500
Marin City Network, Grassroots Leadership of Marin - fiscal agent	12th annual Martin Luther King, Jr. birthday celebration	3/30/2010	900
Marin Link, fiscal agent for Earth Day Marin	40th anniversary event of Earth Day in Marin	3/30/2010	1,000
Marin Cancer Project	Program support - single-use bag ordinance	5/18/2010	n/a
Grassroots Leadership Network of Marin	Equal Voice Leadership Academy educational program	3/30/2010	975
Mill Valley Chamber of Commerce	Educational speakers series workshops	4/20/2010	4,000
Marin Builders Association	Annual Marin Home Show	6/22/2010	1,000
Community Action Marin for Marin Environmental Housing Collaborative (MEHC)	Environmentally friendly affordable housing	5/18/2010	4,000
Marin Center for Independent Living	Program support	5/18/2010	1,000
Environmental Education Council of Marin	Public education on energy issues and climate change	5/18/2010	750
The Imagine Bus Project	Visual art education classes	6/22/2010	1,000
EcoMom Alliance	Zero waste goals	5/18/2010	3,000
Marin County Women's Commission	2009 Women & Money Conference & 35th anniversary brunch	5/18/2010	500
Golden Gate Opera	Opera performance of Madame Butterfly April 10 & 11, 2010	5/18/2010	1,500
Search for the Cause for Teens Turning Green	Program support - single-use bag ordinance	5/18/2010	6,000
Marin County Dept of Public Works	Staff and Building expense for June 5 FLWBC event	6/22/2010	640
Green Sangha	"Getting to Zero Waste" campaign	6/22/2010	3,000
St. Andrew Presbyterian Church	Renovate and re-equip food pantry	6/22/2010	3,400
TOTAL EXPENDITURES			83,415
AMOUNT REMAINING			106,049

Marin County Community Service Funds Grants and Status

Supervisorial District 4—2009-2010 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2009	38,937
FY 09-10 FUNDS	<u>100,000</u>
TOTAL BEGINNING BALANCE	138,937

Organization	Summary Project Description	Date of BOS Action	\$ Amount
San Geronimo Valley Community Center	Youth-based art projects	7/21/2009	4,500
Karma Spirit dba Novato Spirit	Scholarships for low-income youth	7/21/2009	2,500
Vineyard & Winery Management Magazine	Sponsorship of table @Wine Country Water Summit		810
County Parks & Open Space	CSA 33; Stinson Beach Community parks maintenance		3,000
Ray's Catering	Marin General Hospital lunch meeting		123
The Bay Institute for STRAW	Watershed environmental education training program	9/29/2009	2,000
San Geronimo Preschool and Childcare Center	Remodel and expansion project	10/27/2009	5,000
Marin County School Volunteers	Training programs	9/29/2009	2,000
Marin Agricultural Land Trust (MALT)	Educational program support	9/29/2009	2,500
Nicasio School District	Nicasio Multipurpose room renovation project	9/29/2009	5,000
Bolinas Community Center	Annual beach clean up program	10/27/2009	2,500
Marin County Bicycle Coalition	Program support	9/29/2009	5,000
Marin County Youth Court (YMCA of SF)	Scholarship program	12/15/2009	6,000
Joseph J. Garbarino	Afghanistan/Iraq Memorial	2/23/2010	2,000
IHSS Public Authority of Marin	Host Provider Appreciation Event	12/15/2009	250
Gayle Peterson, Program Coordinator	One Book One Marin	2/23/2010	1,500
Marin County Cultural Services	Play Fair Marin Sponsorship fee	12/15/2009	400
Enriching Lives through Music (ELM)	Purchase of instruments & scholarships for children of low-income families	1/26/2010	1,500
Slide Ranch	Scholarships for low-income youth	12/15/2009	2,500
Marin County Dept Parks and Open Space	Forest Knolls Volunteer Project and Donations	1/26/2010	1,865
San Geronimo Valley Community Center	Management of Gym and Youth Center classes and events	1/26/2010	10,000

Supervisorial District 4—2009-2010 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 4--2009-2010 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Marin County Library	Support supplemental staff hours in West Marin Library	1/26/2010	6,000
Marin County Print Shop	Printing of Tomales Historic Resource Survey (5 copies of 2 volume document)	2/23/2010	129
Tomales High School	Project Grad Night	3/30/2010	250
In Spirit	Provide emergency care to low-income quadriplegics	3/30/2010	3,000
Community Development Agency	San Geronimo Valley Map	3/30/2010	65
Novato Foundation for Public Education	School Fuel Program	5/18/2010	5,000
Marin County Farm Advisor	Focus groups re: November 2010 Marin Co Ag Summit	4/20/2010	2,000
Marin Builders Association	Annual Marin Home Show	6/22/2010	2,000
Marin Community Clinics	Children's Health Initiative	5/18/2010	1,000
Boys and Girls Clubs of Marin and So. Sonoma Counties	Provide computers, software & peripherals	5/18/2010	3,500
Marin County Women's Commission	2009 Women & Money Conference & 35th anniversary brunch	5/18/2010	500
Senior Access	Vegas Comes to Senior Access: a recreational opportunity	5/18/2010	1,400
The Dance Palace	Scholarships for low-income youth	6/22/2010	5,000
San Marin High School	Safe and Sober Grad Night	6/22/2010	250
Sir Francis Drake High School Safe and Sober Grad Night	Safe and Sober Grad Night 2010	6/22/2010	250
TOTAL EXPENDITURES			<u>91,292</u>
AMOUNT REMAINING			47,645

Marin County Community Service Funds Grants and Status

Supervisorial District 5—2009-2010 Fiscal Year

	\$ Amount
Fund Balance June 30, 2009	128,970
FY 09-10 FUNDS	100,000
TOTAL BEGINNING BALANCE	228,970

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Vineyard & Winery Management Magazine	Sponsorship of table @Wine Country Water Summit		810
Senior Access	Scholarship assistance to low-income families	7/21/2009	1,000
Cool the Earth	School sustainability programs	8/25/2009	2,000
Blue Star Moms of Marin	Military service organization	8/25/2009	500
NAMI Marin-Marin's Voice on Mental Illness	Program support for families with mental illness	8/25/2009	250
San Marin High School	Scholarships for summer school program	7/21/2009	1,500
Blues by the Lake Foundation	7th annual Rock'n Blues by the Lake	7/21/2009	3,000
Community Action Marin	Mobile outreach program - C.A.R.E.	8/25/2009	500
Friends of the Novato Libraries	Expanded and improved teen area		1,500
Novato Unified School District for Lynwood Family Literacy Program	Early childhood education teacher salary	8/25/2009	3,000
Parent Services Project, Inc.	Early literacy services for low-income children	7/21/2009	1,500
Marin Museum of the American Indian (Marin Museum Society)	Educational program support	8/25/2009	250
Performing Stars of Marin	12th annual Marity City Festival & Rites of Passage	8/25/2009	100
KarmaSpirit (FA: NovatoSpirit)	Scholarship program	10/27/2009	500
San Marin High School	All Sports Booster/Football program support	9/29/2009	250
The Bay Institute for STRAW	Watershed environmental education training program	9/29/2009	1,000
Community Action Marin	Financial assistance for attendees to the "As I See It" event	10/27/2009	90
Marin Child Care Council	30th Anniversary Gala - Purchase of 8 tickets	10/27/2009	350
Ambassadors of Hope and Opportunity	Program support	10/27/2009	250

Supervisorial District 5—2009-2010 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 5—2009-2010 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Marin Arts Council	Program support	10/27/2009	250
Parent Services Project, Inc.	Viviendo Verde Ya Project Video	9/29/2009	250
Marin Center for Independent Living	Angels by the Bay Event Support	9/29/2009	100
Marin Symphony Association	Rental of Marin Center for symphony performance	10/27/2009	1,000
Marin Link for Pinups for Purpose	Calendars featuring breast cancer survivors	10/27/2009	1,000
North American Case Research Association	Scholarships for sustainability conference	11/10/2009	500
Warm Wishes (Marin Link, fiscal agent)	Backpacks for Homeless	10/27/2009	1,000
Kentfield Schools Foundation	Educational program support	10/27/2009	500
Go Next Generation	Dist 5 Green School Program	10/27/2009	500
Ecumenical Assn. of Housing for Novato Housing Coalition	Affordable Housing project	12/15/2009	250
Marin Family Action	MarinStock Event - advocacy for families who have foreclosed on their homes	10/27/2009	250
Park Acquisition Corporation	Program to re-plant trees	12/15/2009	1,000
Family Services Agency of Marin	Program support	12/15/2009	250
Marin County Youth Court (YMCA of SF)	Scholarship program	12/15/2009	2,000
Matrix Parent Network and Resource Center	Bilingual services	12/15/2009	500
Novato Historical Guild	Program support	12/15/2009	250
Marin Municipal Water District for North Bay Watershed Assn.	North Bay Watershed Assn. Conference	12/15/2009	1,500
Joseph J. Garbarino	Afghanistan/Iraq Memorial	2/23/2010	2,000
IHSS Public Authority of Marin	Host Provider Appreciation Event	12/15/2009	250
Fair Housing of Marin	The Chicago Freedom Movement Photo Exhibit	1/26/2010	500
Marin County Cultural Services	Play Fair Marin Sponsorship fee	12/15/2009	400
Marin Scope Community Newspapers	The 3/50 project - purchasing from local businesses	1/26/2010	500
Marin Arts Council	Marin Poet Laureate Program	2/23/2010	250
Helen Vine Detox Center	Program support	1/26/2010	1,000
Marin Institute	Free the Bowl sponsorship for counter beer commercials	1/26/2010	250

Supervisorial District 5—2009-2010 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 5 -- 2009-2010 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
City of Novato	Novato Multicultural Commission/Novato Celebrates	2/23/2010	300
Marin State Park Association	The Olampali People Cooperating Assn of Olampali Sate Historic Park	3/30/2010	500
Building Better Citizens for America	Novato High School JROTC Program	2/23/2010	1,200
Marin Link, fiscal agent for Earth Day Marin	40th anniversary event of Earth Day in Marin	3/30/2010	1,000
Senior Access	Program support	3/30/2010	1,000
Community Action Marin for Marin Environmental Housing Collaborative (MEHC)	Environmentally friendly affordable housing	3/30/2010	2,000
Blue Star Moms of Marin	Military service organization	3/30/2010	500
Novato Foundation for Public Education	School Fuel Program	5/18/2010	5,000
Novato Unified School District for Lynwood Family Literacy Program	Early childhood education teacher salary	3/30/2010	3,500
Marin Builders Association	Annual Marin Home Show	6/22/2010	2,000
San Marin High School	Safe and Sober Grad Night	6/22/2010	200
Marin County Women's Commission	2009 Women & Money Conference & 35th anniversary brunch	5/18/2010	500
Marin County Women's Commission	2010 Women & Money Conference	5/18/2010	250
Marin Center for Independent Living	Angels by the Bay Event Support	5/18/2010	250
Downtown Novato Business Association	4th of July Parade	6/22/2010	2,000
Five 4 Five	Program support	6/22/2010	2,500
Helen Vine Detox Center	Program support	6/22/2010	500
The Gness Field Community Association	Marin County Airport 50th anniversary	6/22/2010	5,000
TOTAL EXPENDITURES			62,800
AMOUNT REMAINING			166,170

Marin County Community Service Funds Grants and Status

Supervisorial District 1—2010-2011 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2010	171,614
FY 10-11 FUNDS	<u>89,405</u>
TOTAL BEGINNING BALANCE	261,019
Grant Revenues Received for Gallinas	Grant Revenues received for Gallinas
	-68,255

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Los Ranchitos Improvement Association (LRIA)	Neighborhood yard waste removal project	7/27/2010	1,500
Meals of Marin	New Convection Oven for Meals of Marin's Kitchen	7/27/2010	6,000
Warm Wishes/Marin Link	Program support	9/28/2010	750
Marinwood Community Farmers Market	Permit Costs	8/24/2010	3,609
The Bay Institute	STRAW - Program support	10/26/2010	1,250
Dixie School District Green Initiative Committee	Waste reduction program	9/28/2010	3,000
Catholic Charities CYO (St. Vincent's School for Boys Athletic Dept.)	Paint job for gymnasium	11/30/2010	5,000
Enriching Lives Through Music (ELM)	Purchase of instruments	10/26/2010	5,000
Friends of San Rafael for Pt. San Pedro Road Median Project	Engineering study for special assessment	10/26/2010	10,000
Sun Valley PTO	Teaching Garden	11/30/2010	3,000
Las Gallinas Lions Club	Mobile radios	10/26/2010	2,175
Rotary Valley, Inc.	Emergency Response Plan	1/25/2011	2,500
Performing Stars of Marin	Purchase of video equipment for Tuskegee Airmen event	11/30/2010	1,000
Marin Community Food Bank	Disaster preparedness plan	5/24/2011 1/25/2011	4,611
Strategic Energy Innovations	Marin School of Environmental Leadership - Terra Linda High School	1/25/2011	6,000

Supervisorial District 1—2010-2011 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District I - 2010-2011 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
YWCA of San Francisco and Marin	50+ program for women and Life, Inc. for youth	5/24/2011	1,000
Venetia Valley School PTA	Computer equity for classrooms	2/15/2011	5,000
Marin Community Clinics	Health care services to low-income children	4/26/2011	1,000
Community Action Marin, fiscal agent for Marin Women's Commission	Marin Teen Girl Conference	3/29/2011	3,000
Gallinas Creek Flood Control	Gallinas Creek Flood Control	3/22/2011	68,255
Environmental Education Council of Marin (EECOM)	Health nutrition and garden curriculum	5/24/2011	2,500
Boys & Girls Clubs of Marin and So. Sonoma	Purchase of 2008 Ford Passenger Van	5/24/2011	5,000
Los Ranchitos Improvement Association (LRIA)	Neighborhood yard waste removal project	3/29/2011	1,500
Marinwood Community Farmers Market	Food permit costs	4/26/2011	1,051
Marin Builders Association	Rental of Fairgrounds	5/24/2011	10,000
Community Institute for Psychotherapy	Program Support	5/10/2011	10,000
Healthy Marin Partnership	Play Fair Marin	5/24/2011	2,000
Ambassadors of Hope and Opportunity	Housing Program for Youth	5/24/2011	1,000
Dixie School District for Miller Creek Home & School Club	Edible Garden	6/28/2011	1,000
Marinwood Community Services District	Fire services delivery system review	6/28/2011	9,660
CDA (contract w/Godbe Research)	Santa Venetia Survey	6/28/2011	7,000
TOTAL EXPENDITURES			116,106
AMOUNT REMAINING			144,913

Marin County Community Service Funds Grants and Status

Supervisorial District 2 - 2010-2011 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2010	24,559
FY 10-11 FUNDS	<u>65,000</u>
TOTAL BEGINNING BALANCE	89,559

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Ross Valley School District	Traffic study relating to new Ross Valley school sites	8/24/2010	7,500
Performing Stars of Marin	Marin City 2010 Blues Festival	7/27/2010	250
Marin Link, fiscal agent for Senior Resource Forum	Program support	8/24/2010	2,000
The Bay Institute	STRAW - Program support	10/26/2010	1,250
San Rafael Public Education Foundation (Heads Up)	Program support	9/28/2010	1,000
Film Night in the Park/Apple Family Works	Summer outdoor film festival	10/26/2010	1,500
Buckelew Programs	Housing employment training, life skills and rehab svcs.	10/26/2010	1,200
Marin Link, fiscal agent for The Good Festival	Annual music festival	10/26/2010	500
Sleepy Hollow Homes Association for SPLASH	Community pool repairs and improvements	10/26/2010	2,500
Marin County School Volunteers	Community volunteer tutors	11/30/2010	1,000
Sir Francis Drake High School Drake Fund/Benchwarmers	Athletic and academic programs	10/26/2010	500
Fairfax Chamber of Commerce	Fairfax Body & Soul Festival	11/30/2010	500
Kentfield Schools Foundation	Educational programs	10/26/2010	450
College of Marin	Harry Moore Memorial Fund	11/30/2010	1,000
COM Print Shop	Lomita Park Clean-up Day posters	n/a	35
Fairfax Chamber of Commerce	Design & production of street banners for downtown Fairfax	11/30/2010	1,500
San Anselmo Chamber of Commerce	Production costs for various Chamber sponsored events	1/25/2011	1,500
YWCA of San Francisco and Marin	50+ program for women and Life, Inc. for youth	5/24/2011	1,000
St. Vincent dePaul Society	St. Rita's conference	1/25/2011	500
Meals of Marin	Computer network upgrade	1/25/2011	2,000
Marin Organic	Project Lunch Stakeholder Collaborative	1/25/2011	500

Supervisorial District 2 - 2010-2011 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 2 - 2010-2011 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Community Action Marin, fiscal agent for Marin Women's Commission	Marin Teen Girl Conference	1/25/2011	1,000
Newspapers in Education	Provide teachers newspapers for use in classrooms	1/25/2011	250
Davidson Middle School PTA	Purchase of team uniforms	1/25/2011	2,000
Marin County Bar Association	Legal education scholarship fund	3/29/2011	250
Oak Manor Homes Association	Repair and replacement of irrigation and landscaping at Point Park in Fairfax	4/26/2011	3,000
Marin County Cultural Services	Purchase of 30 tickets to Hal Holbrook/Mark Twain performance for students at Drake High School	3/29/2011	420
Marin Services for Women	Residential recovery program	6/28/2011	2,000
Boys & Girls Clubs of Marin and So. Sonoma	Purchase of 2008 Ford Passenger Van	5/24/2011	500
Town of San Anselmo Recreation Department	Purchase of refrigerator for Memorial Field Snack Shack	6/28/2011	1,000
Redwood High School	Safe and Sober Grad Night	6/28/2011	1,000
Sir Francis Drake High School	Safe and Sober Grad Night	6/28/2011	1,000
Lomita Park Neighborhood Association	Paving & repair of Assn's portion of Orange St. (Thornton Paving)	6/28/2011	3,000
TOTAL EXPENDITURES			<u>43,605</u>
AMOUNT REMAINING			45,954

Marin County Community Service Funds Grants and Status

Supervisorial District 3 - 2010-2011 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2010	106,049
FY 10-11 FUNDS	65,000
TOTAL BEGINNING BALANCE	171,049

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Tamalpais Community Services District	Local Farmers Market	7/27/2010	1,500
Tamalpais Community Services District	Program support	7/27/2010	900
Pacific Environment	Program support	7/27/2010	500
Senior Access	Program support	7/27/2010	5,000
Performing Stars of Marin	Marin City 2010 Blues Festival	7/27/2010	5,000
The Bay Institute	STRAW - Program support	10/26/2010	1,000
Curtain Theatre	Free Shakespeare concerts in Old Mill Park	10/26/2010	1,500
Marin Theatre Company	Two free performances in Marin City	9/28/2010	2,000
Center for Volunteer and Nonprofit Leadership (Marin Economic Forum)	Program support	10/26/2010	2,500
Sausalito Film Festival	Production of film festival	10/26/2010	2,750
Marin County School Volunteers	Community volunteer tutors	11/30/2010	750
College of Marin	Harry Moore Memorial Fund	11/30/2010	2,500
Bay Area Discovery Museum	Strategic planning process re: possible partnerships	12/14/2010	1,000
Marin Organic	Project Lunch Stakeholder Collaborative	11/30/2010	1,000
Marin County Library	One Book One Marin	1/25/2011	500
Sustainable Fairfax	Program support - hands-on learning	12/14/2010	500
Marin History Museum	Music Center & Marin Rocks exhibition	1/25/2011	1,000
Community Action Marin, fiscal agent for Marin Women's Commission	Marin Teen Girl Conference	1/25/2011	1,500
Meals of Marin	Computer network upgrade	1/25/2011	750
Marin County Bar Association	Legal education scholarship fund	3/29/2011	750
Marin City CSD	13th Annual MLK Jr. Day Celebration	3/29/2011	1,500
Tiburon Peninsula Foundation, fiscal agent	Tiburon OES (purchase of emergency first aid supplies)	2/15/2011	2,500

Supervisorial District 3 - 2010-2011 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisory District 3 - 2010-2011 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Sausalito Historical Society	Upgrade storage facilities	2/15/2011	1,000
Tamalpais Community Services District	Band costs for August 5th Creekside Friday Event	2/15/2011	500
10,000 Degrees/Marin Education Fund	Sponsorship of Scholarship Night 2011	3/29/2011	750
Performing Stars of Marin	Veteran's Day 2010 Tuskegee Airmen Event	2/15/2011	1,250
Ambassadors of Hope and Opportunity	Housing program for youth	3/29/2011	1,000
Bridge the Gap College Prep	K-8th grade Marin City Health Snack program	3/29/2011	3,000
Go Next Generation	Green School Program	6/28/2011	1,500
Boys & Girls Clubs of Marin and So. Sonoma Counties	Program Support	6/28/2011	7,500
TOTAL EXPENDITURES			<u>53,400</u>
AMOUNT REMAINING			117,649

Marin County Community Service Funds Grants and Status

Supervisorial District 4 - 2010-2011 Fiscal Year

Fund Balance - June 30, 2010	\$ Amount 47,645
FY10-11 FUNDS	65,000
TOTAL BEGINNING BALANCE	112,645

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Slide Ranch	Capital improvements to facilities	7/27/2010	2,500
Community Action Marin for Marin Environmental Housing Collaborative (MEHC)	Environmentally friendly affordable housing	8/24/2010	3,500
Corte Madera Community Foundation	Renovation of Corte Madera Recreation Center	8/24/2010	2,500
Inverness Foundation	Eradication of invasive plants	8/24/2010	1,000
Performing Stars of Marin	Marin City 2010 Blues Festival	7/27/2010	1,000
Marin Institute	Scholarships for fundraiser event	7/27/2010	500
The Bay Institute	STRAW - Program support	10/26/2010	1,250
Bolinas Community Center	Annual beach cleanup	9/28/2010	2,500
The Novato Youth Center	Healthy meal program	9/28/2010	5,000
Community Action Marin for the Bolinas Children's Center	Refinishing hardwood floor	9/28/2010	2,500
Marin Organic	Farmers Market administrative costs	9/28/2010	4,000
Green Sangha	Tree planting at Davidson Middle School	9/28/2010	1,000
Go Next Generation	Green school program	10/26/2010	2,500
Marin County School Volunteers	Community volunteer tutors	11/30/2010	2,000
Latino Council of Marin	Health awareness outreach	11/30/2010	275
Marin County Library	One Book One Marin	1/25/2011	1,000
San Rafael Community Services	Sponsorship of Edvan Lopez Basketball League	12/14/2010	3,900
San Geronimo Valley Community Center	Management of youth & adult programs & publishing of Resource Guide	1/25/2011	7,000
KWMR Radio	Installation of new telephone system	12/14/2010	3,200

Supervisorial District 4 - 2010-2011 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 4 -- 2010-2011 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Community Action Marin, fiscal agent for Marin Women's Commission	Marin Teen Girl Conference	1/25/2011	1,000
Meals of Marin	Computer network upgrade	1/25/2011	1,500
10,000 Degrees/Marin Education Fund	Sponsorship of Scholarship Night 2011	3/29/2011	2,000
Marin Community Clinics	Health care services to low-income children	4/26/2011	1,000
Center for Volunteer and Nonprofit Leadership (Marin Economic Forum)	Sonoma-Marin Cheese Trail Map	4/26/2011	1,000
Tomaes Village Community Services District	Completion of Community Park Renovation Phase I	4/26/2011	10,000
Boys & Girls Clubs of Marin and So. Sonoma	Purchase of 2008 Ford Passenger Van	5/24/2011	2,500
Tomaes High School	Project Graduation	6/28/2011	250
Dance Palace Community Center	Scholarships for after-school program	6/28/2011	2,500
Marin Foster Parent Association	Administrative activities	6/28/2011	5,000
San Marin High School & Novato High School	Safe and Sober Night 2011	6/28/2011	250
Home Base, fiscal agent for Far West Fest	6th Annual Far West Fest	6/28/2011	2,500
Shoreline Acres Preschool and Childcare	Tuition for preschoolers	6/28/2011	2,500
TOTAL EXPENDITURES			<u>79,125</u>
AMOUNT REMAINING			33,520

Marin County Community Service Funds Grants and Status

Supervisory District 5 - 2010-2011 Fiscal Year

	\$ Amount
Fund Balance June 30, 2010	166,170
FY 10-11 FUNDS	65,000
TOTAL BEGINNING BALANCE	231,170

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Women's Initiative	General operating support and training	7/27/2010	1,000
Performing Stars of Marin	Marin City 2010 Blues Festival	7/27/2010	1,000
Lifehouse	Program support	8/24/2010	1,954
Warm Wishes/Marin Link	Program Support	9/28/2010	1,000
The Bay Institute	STRAW - Program support	10/26/2010	1,000
Novato Fire Protection District	Community chipper days	9/28/2010	650
Center for Volunteer and Nonprofit Leadership (Marin Economic Forum)	Program support	10/26/2010	2,500
Novato Fire Foundation	Program support	9/28/2010	250
San Marin High School (All Sports Boosters)	Athletic program	10/26/2010	250
Senior Access	Scholarship assistance fund	10/26/2010	1,000
Family Service Agency of Marin	Suicide prevention & crisis hotline	10/26/2010	250
Ambassadors of Hope and Opportunity	Housing program for youth	10/26/2010	250
Matrix Parent Network	Information & referrals for families & children	10/26/2010	500
Karma Spirit dba Novato Spirit	Scholarship expenses	10/26/2010	250
Blue Star Moms of Marin	Program support	10/26/2010	500
Marin Organic	Project Lunch Stakeholder Collaborative	10/26/2010	1,000
Ecumencial Association for Novato Housing Coalition	Affordable housing education and outreach	11/30/2010	250
Helen Vine Detox Center	Program support	10/26/2010	500
Building Better Citizens for America	JROTC at Novato High School	10/26/2010	1,200
Community Action Marin for Marin Environmental Housing Collaborative (MEHC)	Education and outreach for environmentally friendly affordable housing	10/26/2010	2,000
Marin Arts Council	Poet Laureate Program	10/26/2010	500
Marin Museum Society (dba Marin Museum of the American Indian)	Program support	10/26/2010	1,000

Supervisory District 5 - 2010-2011 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisory District 5—2010-2011 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Go Next Generation	Green school program	10/26/2010	500
Marin Women's Hall of Fame	Leadership conference for teens & women mentors	10/26/2010	1,500
Marin County School Volunteers	Community volunteer tutors	11/30/2010	1,000
Latino Council of Marin	Health awareness outreach	11/30/2010	275
College of Marin	Harry Moore Memorial Fund	11/30/2010	2,500
Novato Youth Football and Cheer	After-school football program	11/30/2010	3,000
Zan Media	Brown Act Video	n/a	500
Soroptimist International of Novato	Furnishings for a room in homeless facility	2/15/2011	250
YWCA of San Francisco and Marin	50+ for Women & Life, Inc. programs	5/24/2011	500
Community Action Marin, fiscal agent for Marin Women's Commission	Marin Teen Girl Conference	1/25/2011	1,000
Meals of Marin	Computer network upgrade	1/25/2011	500
Museum of the American Indian	Programs for school children	2/15/2011	5,000
Ambassadors of Hope and Opportunity	Housing program for youth	1/25/2011	1,000
Marin County Bar Association	Legal education scholarship fund	3/29/2011	750
Buckelew Programs	Program support to mentally ill persons	2/15/2011	250
10,000 Degrees/Marin Education Fund	Sponsorship of Scholarship Night 2011	3/29/2011	1,500
Karma Spirit dba Novato Spirit	Scholarship expenses	2/15/2011	250
City of Novato Multicultural Commission	Novato Celebrates! Multicultural festival	3/29/2011	250
Marin Institute	Free the Bowl 2011 Awards Ceremony	3/29/2011	250
Marin Community Clinics	Health care services to low-income children	4/26/2011	1,000
Newspapers in Education	Provide teachers newspapers for use in classrooms	3/29/2011	250
Novato Youth Center	Youth and Family counseling program	4/5/2011	10,000
Lifehouse, Inc.	Maintenance & repair to two group homes	4/26/2011	4,000

Supervisory District 5—2010-2011 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 5 - 2010-2011 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Friends of the Novato Libraries	Replacement of two new benches	4/26/2011	600
Center for Volunteer and Nonprofit Leadership (Marin Economic Forum)	Sonoma-Marín Cheese Trail Map	4/26/2011	1,000
North Bay Children's Center	School Readiness and Family Literacy programs	4/26/2011	500
Boys & Girls Clubs of Marin and So. Sonoma	Purchase of 2008 Ford Passenger Van	5/24/2011	500
Zan Media	Novato Theater Promotional Video	5/24/2011	2,000
San Marin High School & Novato High School	Safe and Sober Night 2011	6/28/2011	500
Novato Chamber of Commerce	"Leadership Novato" program	6/28/2011	4,000
Five 4 Five	Program support for "at risk" youth	6/28/2011	2,500
The Novato Foundation for Public Education	School Fuel Program - career counseling	6/28/2011	5,000
TOTAL EXPENDITURES			<u>71,429</u>
AMOUNT REMAINING			159,741

Marin County Community Service Funds Grants and Status

Supervisorial District 1 - 2011-2012 Fiscal Year

Fund Balance - June 30, 2011			\$ Amount
			144,913
FY 11-12 FUNDS			89,405
TOTAL BEGINNING BALANCE			234,318
Organization	Summary Project Description	Date of BOS Action	\$ Amount
Ceres Community Project, Marin Pilot Program	Move to Whistlestop Jackson Café & rental fees	7/26/2011	5,000
Women's Initiative for Self Employment	Licenses (3) for e-learning software & projector	8/23/2011	5,000
Youth in Arts	Mural depicting history of San Rafael	7/26/2011	10,000
Performing Stars of Marin	Annual Marin City Blues, Jazz & Soul Party in the Park	7/26/2011	1,000
Dominican University, Dept. of Music and Performing Arts	Guest concert series - free of charge to students	8/23/2011	500
Marin Court Appointed Special Advocates (CASA)	Program support	9/13/2011	1,000
Marin County School Volunteers	School-based tutoring and mentoring programs	10/18/2011	1,000
Marin Brain Injury Network	Program support for brain injury survivors	10/18/2011	10,000
Forster & Kroeger Landscape Maintenance, Inc. (submitted by POS)	Remove weeds along County stretches of Pt. San Pedro Road	11/15/2011	4,900
Marin Link, fiscal agent for EcoMarin	Traveling exhibit	12/20/2011	1,000
Dixie School District for Miller Creek Home and School Club	Miller Creek Edible Garden	1/31/2012	5,000
San Rafael Public Education Foundation - Heads Up	Heads Up Programs	2/28/2012	1,000
Golden Gate Opera	Premiere of "Lincoln and Booth"	3/27/2012	1,000
Environmental Education Council of Marin (EECOM)	Radio Series on health & nutrition for teens	4/24/2012	2,000
Marin Link, fiscal agent for Earth Day Marin	Earth Day Marin 2012	4/24/2012	1,000
Cool the Earth	Program support for Marin schools	6/12/2012	2,000
Agricultural Community Events Farmer's Markets	Health permit fees	5/22/2012	1,061
Los Ranchitos Improvement Assn.	Chipper Days	6/12/2012	1,500
Marin Community Clinics	Health education program	6/12/2012	5,000
Dominican University of California	Venture Greenhouse program	6/12/2012	10,000
Godbe Research	Santa Venitia Survey		1,105
TOTAL EXPENDITURES			70,066
AMOUNT REMAINING			164,252

Marin County Community Service Funds Grants and Status

Supervisory District 2 - 2011-2012 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2011	45,954
FY 11-12 FUNDS	<u>65,000</u>
TOTAL BEGINNING BALANCE	110,954

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Performing Stars of Marin	Annual Marin City Blues, Jazz & Soul Party in the Park	7/26/2011	250
Marin Link, fiscal agent for The Good Festival	Free community event	8/23/2011	500
California State Parks Foundation for California Coastal Commission	California coastal clean-up day	10/18/2011	500
Buckelew/Marin Scapes	Marin Scapes Project	10/18/2011	1,200
Fairfax Chamber of Commerce	The Fairbucks Program	9/13/2011	1,500
Ambassadors of Hope and Opportunity	Program Support	8/23/2011	1,000
Pt. Reyes Bird Observatory (PRBO)	STRAW project	9/13/2011	1,500
Marin Court Appointed Special Advocates (CASA)	Program support	9/13/2011	1,000
Apple Family Works for Film Night in the Park	Production of outdoor film festival	10/18/2011	1,500
Sir Francis Drake High School	Drake Fund/Drake Benchwarmers	10/18/2011	1,000
Marin County School Volunteers	School-based tutoring and mentoring programs	10/18/2011	1,000
City of Larkspur	Repair of basketball courts & equipment @Greenbrae School Park	11/15/2011	2,500
Centerforce	Annual Summit Oct. 23-25, 2011	11/15/2011	1,000
Marin IJ Newspapers in Education	Purchase & delivery of papers to elementary schools	11/15/2011	250
Marin Stables and Trails	"Horses & Healers" program for cancer patients	12/20/2011	5,000
Search for the Cause - Teens Turning Green	Two-day eco summit	12/20/2011	2,000
Sleepy Hollow Presbyterian Church	Scholarships for "Kids About Town" Program	12/20/2011	2,000
The Ceres Community Project of Marin	Healing meals program	12/20/2011	2,500

Supervisory District 2 - 2011-2012 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 2 -- 2011-2012 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Go Next Generation	Green Schools program	1/31/2012	2,000
Fairfax Community Church	Fairfax Food Pantry	12/20/2011	2,000
LIFT for Teens	Diabetes Day - Bay Area	1/31/2012	550
St. Vincent dePaul/St. Rita's Conference	"Free Throw" fundraiser	1/31/2012	500
Marin Link for Earth Day Marin	Earth Day Marin 2012	4/24/2012	2,000
Marin County Library	One Book One Marin (Gayle Peterson, Mgr.)	2/28/2012	500
Sir Francis Drake High School	Safe and Sober Grad Night	4/24/2012	1,000
Redwood High School	Safe and Sober Grad Night	4/24/2012	1,000
National Neighborhood Watch Institute	Purchase of blue eye law enforcement signs	5/22/2012	335
Environmental Forum of Marin	Environmental education program	5/22/2012	500
Marin Community Clinics	Health education program	6/12/2012	1,500
Kentfield Planning Advisory Board	P. O. Box rental	6/12/2012	94
Dominican University of California	Venture Greenhouse program	6/12/12	2,500
TOTAL EXPENDITURES			40,679
AMOUNT REMAINING			70,275

Marin County Community Service Funds Grants and Status

Supervisory District 3 - 2011-2012 Fiscal Year

	\$ Amount
Fund Balance - June 30, 2011	117,649
FY 11-12 FUNDS	<u>65,000</u>
TOTAL BEGINNING BALANCE	182,649

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Performing Stars of Marin	Annual Marin City Blues, Jazz & Soul Party in the Park	7/26/2011	5,000
Curtain Theatre	Production of Shakespeare's "Merry Wives of Windsor" in Old Mill Park	8/23/2011	2,000
Pt. Reyes Bird Observatory (PRBO)	STRAW project	9/13/2011	1,000
Marin Court Appointed Special Advocates (CASA)	Program support	9/13/2011	1,000
Marin Center for Independent Living	Program activities	10/18/2011	1,500
Marin Transit District	Security services for Marin City Temporary Hub	10/18/2011	4,500
Search for the Cause - Teens Turning Green	Two-day eco summit	11/15/2011	1,000
The Greenwood School	Cultural program and community event	1/31/2012	500
LIFT for Teens	Diabetes Day - Bay Area	1/31/2012	550
Performing Stars of Marin	Red Carpet affair honoring original Tuskegee Airmen of Bay Area & scholarships to middle & high school students	3/27/2012	750
Tamalpais Valley Community Services District	Outdoor free concert series "Creekside Fridays"	4/24/2012	750
Sausalito Historical Society	Upgrade to art exhibit room	4/24/2012	1,500
Marin Theatre Company	Free performances of Anansi the Spider in Marin City	4/24/2012	2,000
Marin County Library	One Book One Marin (Gayle Peterson, Mgr.)	5/22/2012	500
Galilee Harbor Community Association (GHCA)	Annual Maritime Event - 8/6/2011	4/24/2012	1,500
Bridge the Gap College Prep	Educational support for Marin City youth	5/22/2012	5,000
Sausalito Film Festival	4th annual film festival - May 11-13 2012	5/22/2012	2,500
Marin City Community Development Corporation	Summer youth program for disadvantaged youth	5/22/2012	7,500

Supervisory District 3 - 2011-2012 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisory District 3 - 2011-2012 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Mill Valley LiveArts 142 Throckmorton Theatre	Arts, entertainment and education programs	5/22/2012	1,500
Marin Link, fiscal agent for Earth Day Marin	Earth Day Marin 2012	4/24/2012	1,500
Environmental Forum of Marin	Environmental education program	5/22/2012	500
Marin County School Volunteers	School-based tutoring and mentoring programs	5/22/2012	1,000
Marin Village	Assist with needs of seniors	6/12/2012	5,000
Richardson Bay Audubon Center	Land-based bird surveys	6/12/2012	1,500
Dominican University of California	Venture Greenhouse program	6/12/2012	2,500
TOTAL EXPENDITURES			52,550
AMOUNT REMAINING			130,099

Marin County Community Service Funds Grants and Status

Supervisorial District 4—2011-2012 Fiscal Year

Fund Balance - June 30, 2011	\$ Amount
	33,520
FY11-12FUNDS	65,000
TOTAL BEGINNING BALANCE	98,520

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Performing Stars of Marin	Annual Marin City Blues, Jazz & Soul Party in the Park	7/26/2011	1,000
Lifehouse	Maintenance & repair to two group homes	8/23/2011	5,000
California State Parks Foundation for California Coastal Commission	California coastal clean-up day	10/18/2011	500
Marin Organic	Pt. Reyes Farmer's Market	8/23/2011	4,000
Pt. Reyes Bird Observatory (PRBO)	STRAW project	9/13/2011	1,500
Bolinas Community Center	Annual beach clean-up	10/18/2011	2,500
Bolinas Stinson School District	Purchase of portable stage and choral risers	9/13/2011	2,000
Environmental Health Division (County of Marin)	Resource Recovery Project Permit Fee	8/23/2011	1,793
Golden Gate Opera	Carmen for Schools	9/13/2011	2,000
Marin Court Appointed Special Advocates (CASA)	Program support	9/13/2011	1,000
West Marin Lions Club	Remodel Pt. Reyes Station Youth Center	10/18/2011	7,500
Search for the Cause - Teens Turning Green	Two-day eco summit	11/15/2011	1,000
Marin Link for Earth Day Marin	Earth Day Marin 2012	4/24/2012	1,000
Go Next Generation	Green school programs	5/22/2012	2,500
City of San Rafael Pickleweed	Library materials	4/24/2012	2,500
Canal Alliance	Program support	3/27/2012	5,000
Art Works Downtown	Capital improvements to downtown bldg.	5/22/2012	1,500
Tomales High School Project Grad	Safe and sober graduation events	6/12/2012	250
Nicasio School	Purchase of stage lights, film projection screen & projector	5/22/2012	2,500
Rotacare San Rafael	Medical care for low-income residents	5/22/2012	2,000

Supervisorial District 4—2011-2012 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisory District 4 - 2011-2012 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Performing Stars of Marin	Red Carpet affair honoring original Tuskegee Airmen of Bay Area & scholarships to middle & high school students	3/27/2012	400
Novato Youth Center	1-Up-4 College Middle School Program	3/27/2012	5,000
Rafael Lopez	Illustrations for "Vivien do Verde Ya" Spanish brochure	4/24/2012	500
Environmental Forum of Marin	Environmental education program	5/22/2012	500
City of Larkspur	City-wide mailer	6/12/2012	1,500
Marin Link for San Geronimo Valley Community Garden	Irrigation system for community garden	6/12/2012	3,000
West Marin Community Services for Pt. Reyes Farmers Market	Pt. Reyes Farmer's Market	6/12/2012	4,000
Sir Francis Drake High School Project Grad	Safe and sober graduation events	6/12/2012	250
Marin Community Clinics	Health education program	6/12/2012	3,000
The Dance Palace	Scholarships for low-income children	6/12/2012	5,000
Muir Woods Park Association	Promotional materials & shuttle rental to Open Studio	6/12/2012	500
Dominican University of California	Venture Greenhouse program	6/12/2012	2,500
TOTAL EXPENDITURES			<u>73,193</u>
AMOUNT REMAINING			<u>25,327</u>

Marin County Community Service Funds Grants and Status

Supervisorial District 5 - 2011-2012 Fiscal Year

	\$ Amount
Fund Balance June 30, 2011	159,741
FY 11-12 FUNDS	65,000
TOTAL BEGINNING BALANCE	224,741

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Ambassadors of Hope and Opportunity	Program support	7/26/2011	2,000
Buckelew Programs	Program support	7/26/2011	1,000
Marin Builders Association Scholarship Fund	Scholarship program	7/26/2011	1,000
Marin Literacy Program	Free tutoring services for adults	7/26/2011	500
Performing Stars of Marin	Annual Marin City Blues, Jazz & Soul Party in the Park	7/26/2011	1,000
Marin Center for Independent Living	Program activities	8/23/2011	250
Rock for Good	Free concerts "Downtown Days on the Green"	7/26/2011	500
Latino Council	Quarterly meetings for Hispanic Latino Indigenous People Task Force of Novato	9/13/2011	250
City of Novato Police Department	Purchase & training of canine dog	9/13/2011	7,000
Center Point, Inc.	Backyard Picnic 9/10/11	8/23/2011	250
Pt. Reyes Bird Observatory (PRBO)	STRAW project	9/13/2011	1,000
North Bay Children's Center	Childcare Education Program	9/13/2011	1,000
Alcohol Justice fka Marin Institute	Free the Bowl 2012 contest	10/18/2011	250
Court Appointed Special Advocates (CASA)	Program support	9/13/2011	500
San Marin High School	All Sports Booster - Football	5/22/2012	450
Marin County School Volunteers	School-based tutoring and mentoring programs	10/18/2011	3,000
Karma Spirit dba Novato Spirit	Athletic scholarships for low-income youth	10/18/2011	500
Marin Arts Council	Poet Laureate Program	10/18/2011	500
Novato Unified School District for Lynwood Elementary School	Lynwood Family Literacy Program	10/18/2011	3,500
Boys & Girls Clubs of Marin & So. Sonoma Counties	Davidson Clubhouse Summer Program	10/18/2011	500
Family Service Agency of Marin	Childhood trauma program	11/15/2011	500
Senior Access	Scholarship fund	11/15/2011	1,000

Supervisorial District 5 - 2011-2012 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 5 - 2011-2012 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Go Next Generation	Green Schools Program	11/15/2011	500
Ecumenical Association for Novato Housing Coalition	Affordable housing education and outreach	10/18/2011	250
Community Action Marin for Marin Environmental Housing Collaborative (MEHC)	Education and outreach for environmentally friendly affordable housing	11/15/2011	1,000
Marin Link for Warm Wishes	Program support	10/18/2011	1,000
Novato High School Boosters Club	Sports Booster Club	10/18/2011	450
Buckelew Programs for Helen Vine Recovery Center	Replacement of an industrial dishwasher	10/18/2011	500
Novato Youth Football and Cheer	Afterschool program for football & cheer	1/31/2012	3,000
Matrix Parent Network	Information & referrals to families & children	10/18/2011	1,000
Marin County Bicycle Coalition	Bicycle parking program	11/15/2011	1,000
Women's Initiative for Self Employment	General operations & training for low-income women	1/31/2012	1,000
Center for Volunteer & Nonprofit Leadership for Marin Economic Forum	Cheese Trail Project	11/15/2011	500
Blue Star Moms of Marin	Care packages for the troops	11/15/2011	1,000
City of Novato	Maintenance costs for Slade Park	11/15/2011	5,000
Love is the Answer (LITA)	Video production	11/15/2011	1,500
Building Better Citizens for America	JROTC activities for Novato High School	12/20/2011	1,200
Concerned Parents of Novato	Jazz tribute to Martin Luther King	12/20/2011	1,000
Marin Link for Novato Live Well Network	Novato Community Garden Project	12/20/2011	2,500
LIFT for Teens	Diabetes Day - Bay Area	1/31/2012	550
Homeward Bound of Marin	Program support for homeless shelter	1/31/2012	2,500
Marin Municipal Water District for North Bay Watershed Association	Design & printing of program for North Bay Watershed Assn. conference 4/13/12	1/31/2012	1,500
Marin Family Action	Foreclosure intervention workshop training	1/31/2012	1,200
League of Women Voters of San Rafael	Educational programs	2/28/2012	1,000
Marin Builders Association	Scholarship program	2/28/2012	500
Marin Conservation League	Protection of coastal environment	2/28/2012	1,000

Supervisorial District 5 - 2011-2012 Fiscal Year continued on next page

Marin County Community Service Funds Grants and Status

Supervisorial District 5 - 2011-2012 Fiscal Year continued

Organization	Summary Project Description	Date of BOS Action	\$ Amount
Marin County Library	One Book One Marin	2/28/2012	500
Community Action Marin	Food Works program	3/27/2012	1,000
Marin I.J. Newspapers in Education	Newspapers & educational materials for school children	2/28/2012	250
Performing Stars of Marin	Red Carpet affair honoring original Tuskegee Airmen of Bay Area & scholarships to middle & high school students	3/27/2012	225
Lifehouse	Autism resources and Seniors program	3/27/2012	1,500
Novato 4th of July Parade Committee	4th of July Parade	5/22/2012	4,000
City of Novato Multicultural Commission	Novato Celebrates! Festival	3/27/2012	300
Novato Youth Center	1-Up-4 College Middle School Program	3/27/2012	5,000
Marin Link, fiscal agent for Earth Day Joe Faria	Earth Day Marin 2012 PSC mtg. webcast	4/24/2012	1,000
Novato Senior Citizens Club	Entertainment for senior club variety show	5/22/2012	250
Soroptimist International of Novato	Nutrition & meal prep classes for Transitional House in Novato	5/22/2012	500
Environmental Forum of Marin	Environmental education program	5/22/2012	500
Marin Center for Independent Living	Program activities	6/12/2012	500
Novato Human Needs Center	Transportation & Community Support Programs	6/12/2012	4,000
Marin Summer Theater	Scholarships for students	6/12/2012	2,500
Marin Community Clinics	Health education program	6/12/2012	1,500
Dominican University of California	Venture Greenhouse program	6/12/2012	2,500
Marin County Fair	Rental of booth for Youth Civic Participation Committee	6/12/2012	875
TOTAL EXPENDITURES			84,250
AMOUNT REMAINING			140,491

APPENDIX D

Board of Supervisors Proposal - page 1

December 18, 2012
Board of Supervisors
3501 Civic Center Drive
San Rafael, Ca. 94903

December 18, 2012
Board of Supervisors
3501 Civic Center Drive
San Rafael, Ca. 94903

SUBJECT: Community Service Fund (CSF) program structure

RECOMMENDATION: Discuss the Community Service Fund program and consider possible program modifications prior to preparation of the 2013-14 General Fund budget.

SUMMARY: Each year, the Marin County budget provides for a small appropriation (less than 7/100ths of 1%) to support community partners, based on the recommendation of one, or more, members of the Board of Supervisors. The full Board of Supervisors acts on Community service Fund (CSF) requests, following review by the County Administrator, as part of a regularly scheduled Consent Agenda item. Historically, requests have been routinely approved without comment.

Marin County is not unique in providing an annual allocation to be appropriated based on the recommendation of individual Supervisors. San Diego, Los Angeles, Kern, and San Francisco counties each have similar programs. The budgeted amounts vary widely. Individual Supervisors in San Diego are assigned over \$1.5M each, in Los Angeles County over \$3M, in Kern County over \$400K, and in San Francisco \$100K. In Marin County's current budget, each Supervisor has been allocated \$65K. In Marin County's program, if an individual Supervisor does not request the full amount of assigned funds in a fiscal year, the remaining portion is carried over and added to their subsequent year's allocation.

From time to time, public concern has been raised over the structure of the Community Service Fund (CSF) program. Primary among objections is the potential for a political benefit to be gained by individual Supervisors in return for directing public funds to specific beneficiaries within their district or the county. In addition, the program has been criticized for its lack of transparency, resulting in unequal opportunity to participate and the difficulty for the public to track specific appropriations. Also, the program's administrative overhead, funding criteria, and oversight of recipient's use of public funds have been identified as a source of concern.

Board of Supervisors Proposal - page 2

Critics of the Marin County program, as well as those in other counties with similar programs, often point out that CSF recipients are generally worthy of support and that criticism of the program is not meant to detract from the fine work or reputation of the many organizations that participate.

Given the value of partnering with other public agencies, non-profit service providers, and civic organizations, this Board and previous Boards of Supervisors have rejected calls to eliminate the CSF program. Supervisors believe that their duties provide a unique opportunity to identify discretionary investments that can amplify, leverage, or complete both local and countywide civic activities in a timely way.

I believe our Board has an opportunity to modify the CSF program's structure and administration in a way that enhances the beneficial aspects, while addressing criticism regarding political favoritism and efficient administration. Key among the modifications could be:

- 1- Replace the district-based allocation with a countywide allocation
- 2- Set specific CSF service categories and amounts during the annual budget process.
- 3- Prepare and adopt written CSF guidelines, funding criteria, and funding cycle
- 4- Identify the program on the County website, providing program criteria and application due dates
- 5- Act on CSF allocations during the Policy Agenda only three times per year
- 6- Establish a \$1K minimum and a \$10K maximum grant amount to reduce administrative overhead
- 7- Eliminate carryover of unspent funds after a 2 year transition period

The program would continue to rely on the Board of Supervisors to manage the application process, consistent with adopted guidelines and funding criteria. Applications would be submitted to the Board of Supervisors. Supervisors would submit their individual nominations to the CAO for consideration one month in advance of scheduled action. Emergency or uniquely time-constrained allocations could be made outside of regularly scheduled grant dates, if warranted.

FISCAL IMPACT: None required