

Office of the County Executive
MarinCounty.gov/Executive

FY 2026-28 Proposed Budget Overview

May 19, 2026

Recommendation

1. Accept the Proposed FY 2026-28 Budget for the County and Dependent Special Districts for public review, including special districts under the Board (see Schedule 12, attached), pending your Board's formal adoption of the County Budget;
2. Schedule public hearings on the Proposed FY 2026-28 Budget to begin on June 8, 2026 at 9:00 a.m.; and
3. Authorize the County Executive and Director of Finance to make technical and other carryforward adjustments as necessary to properly budget and account for grants, projects and year-end fund balances



Focusing Questions

- What additional information would you like staff to present as part of the FY 2026-28 Proposed Budget Hearings?
- How can we best communicate to the public that the County will continue to provide excellent services, to the best of our ability, given the continued uncertainty over implementation and cost of health and safety net services?



Community Priorities

Affordable Housing
and Homelessness
Response

Race Equity

Climate Resiliency

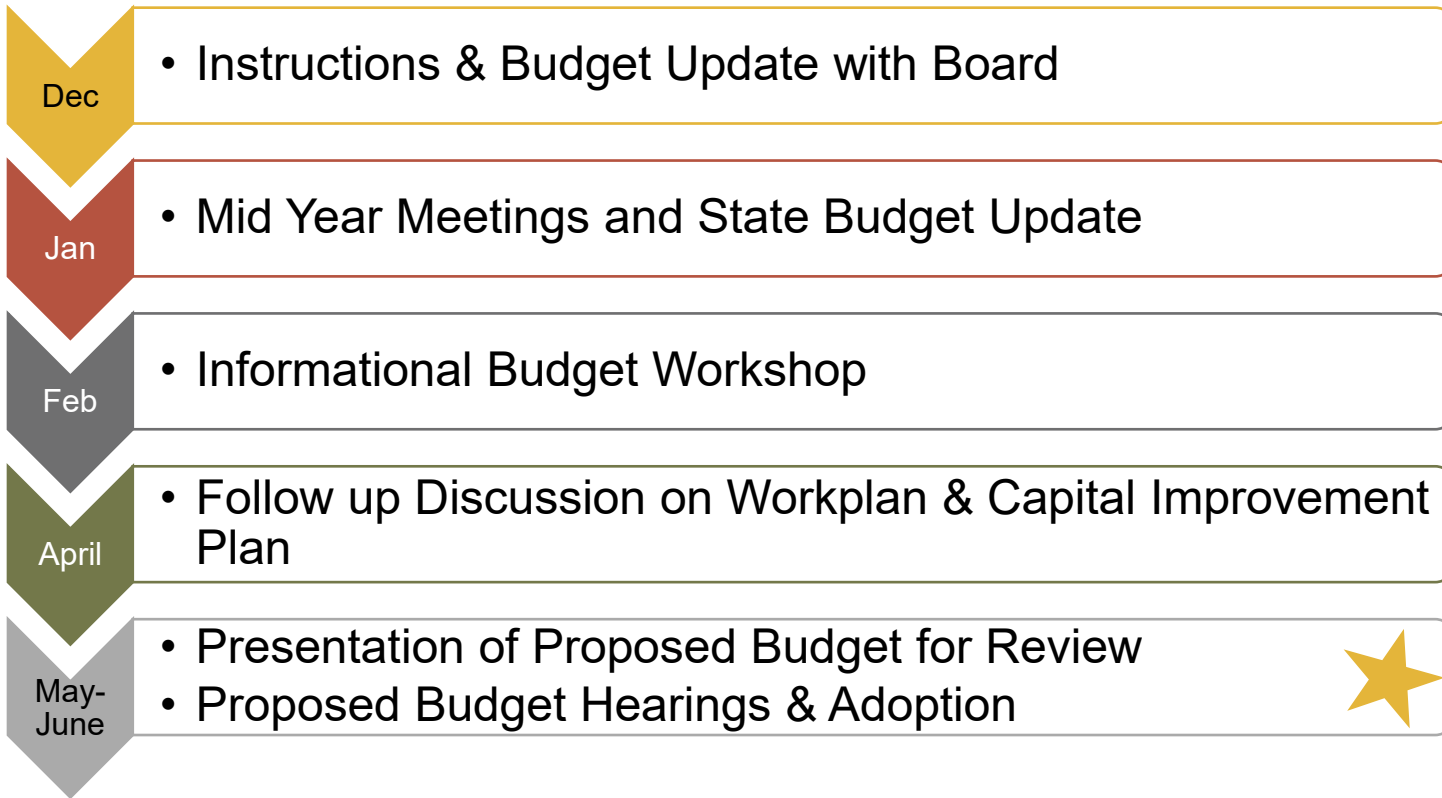
Emergency and Disaster
Preparedness

County Infrastructure

Community and
Economic Vitality



Budget Process



Engagement

- Advisory Groups and Commissions (Fall-Spring)
- Regular BOS Meetings & Public Comment and Input (Ongoing)
- Employee Engagement Survey (Spring)
- Budget Workshops & Hearings (Dec, Feb, May)



Forecast Trends and Focus Areas FY 2026-28 Budget

1. **Downgraded forecasts** and known costs for federal & state policy changes have been included in budget; **significant uncertainty remains** over safety net services
2. **Balanced budget** with worsening economic conditions
3. **Moderate budget expense growth** for required costs
4. **Reserves at policy levels** and available to stabilize budget, if needed



Timing and Combined Impacts of Federal Policy Direction Adds Uncertainty & Fiscal Pressure



County Response:
Monitor and amend budget pending state budget & federal guidance

Dynamic fiscal and policy pressures combine & no new investments have been provided by State in May Revise



Strategy Aligns One-time Resource with One-Time Uses – Ensuring Sustainable Ongoing sources for program operations

Key Budget Principles



Strategy included in FY 2026-28 Budget

One-time funding, including prior year savings, used for one-time expenses

Use of reserves to mitigate impact to clients while county considers ongoing restructuring

HR 1 & Federal homelessness policies still unfolding

Using one-time \$ for ongoing needs will create structural gap & defer impact rather solve problem



OVERVIEW

Proposed Budget Makes Targeted Investments – \$4.0m for Community Based Services & Investments



Immigrant legal defense & emergency assistance (\$1.5 million over two years)



Enhanced funding to local-service providers



Continued Support for local community infrastructure & needs

How the funding is structured

 Targeted one time and ongoing investments <ul style="list-style-type: none">• Focused on community needs• Designed to reach residents most affected• Balanced across immediate support and sustained capacity	 Built into County grant and funding programs <ul style="list-style-type: none">• Aligns with Board of Supervisors priorities• Uses grant and funding programs already in place• Helps resources reach communities efficiently
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BUDGET OVERVIEW

Budget Overview County & Special Districts



FY 2026-27 Proposed Budget – County Overview

\$902.6 million across all County Funds

- 4.2% total expenditure increase compared to FY 2025-26, inclusive of **one-time** and **ongoing costs**
- **General Fund ongoing increase of 3.3%** reflects increases in personnel costs, utilities and fuel, healthcare, property insurance, and vehicle maintenance and replacement.

One-Time Funding - \$8.2 million

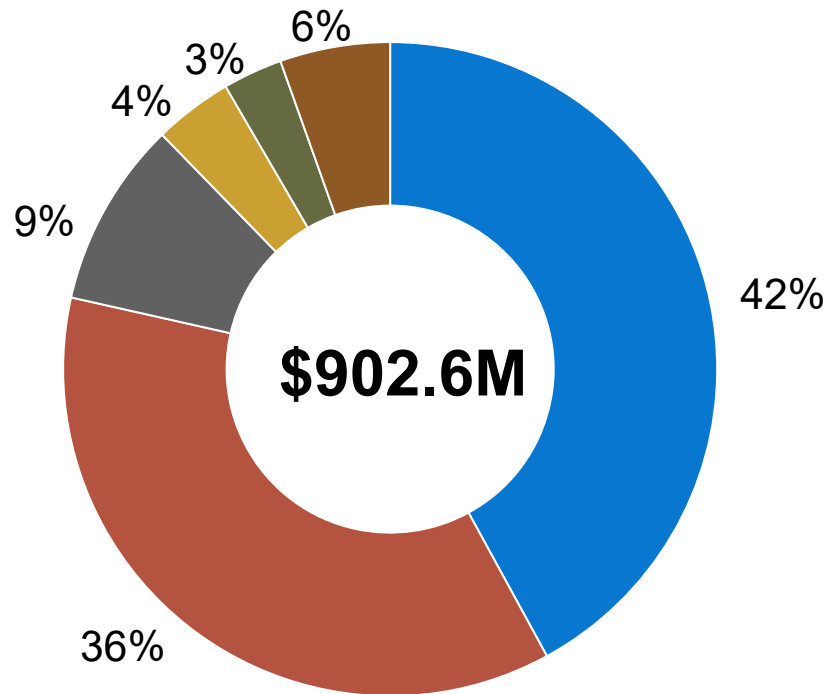
- Using expense and revenue savings from FY 2025-26, initiatives include contributions to community infrastructure, traffic and safety quick-build projects throughout the County, and emergency response planning.

Maintains reserves at policy levels

- Includes increases from FY 2025-26 savings to support deferred maintenance; economic uncertainty and budget stabilization



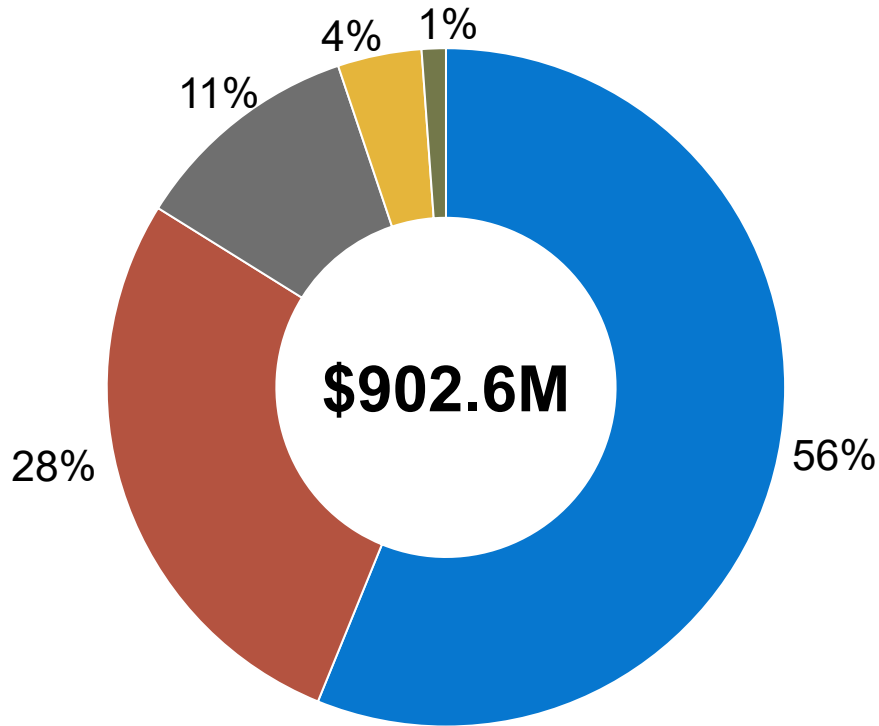
Revenues – By Type – All Funds



Revenues	
Taxes	\$379,002,935
Intergovernmental	\$328,847,434
Service Charges	\$82,920,540
Miscellaneous	\$35,093,696
Licenses, Permits and Fees	\$26,527,501
Use of Fund Balance	\$50,200,126
Total Revenues	\$902,592,232



Expenditures – By Type – All Funds



Expenditures	
Salaries and Benefits	\$506,289,831
Services and Supplies	\$250,844,948
Support of Clients	\$99,033,820
Interdepartmental Charges	\$36,058,317
Capital Assets	\$10,365,316
Total Expenditures	\$902,592,232



FY 2026-27 One-Time Funding Recommendations

	Amount
1. County Contributions to Emerging Local HR 1 Needs	1,500,000
2. Contribution to Community Infrastructure Fund	1,000,000
3. Contribution to West Marin Infrastructure Fund	1,000,000
4. Countywide Traffic and Safety Quick Build Projects	1,000,000
5. Marin Center Community Art and Events Activations	700,000
6. Continued Resources and Support for Immigrant Communities	500,000
7. Civic Center Wayfinding and Signage	500,000
8. Emergency Operations Implementation	250,000
9. Departmental Budget Change Proposals	1,800,000
Total One-Time Funding Recommendations	8,250,000

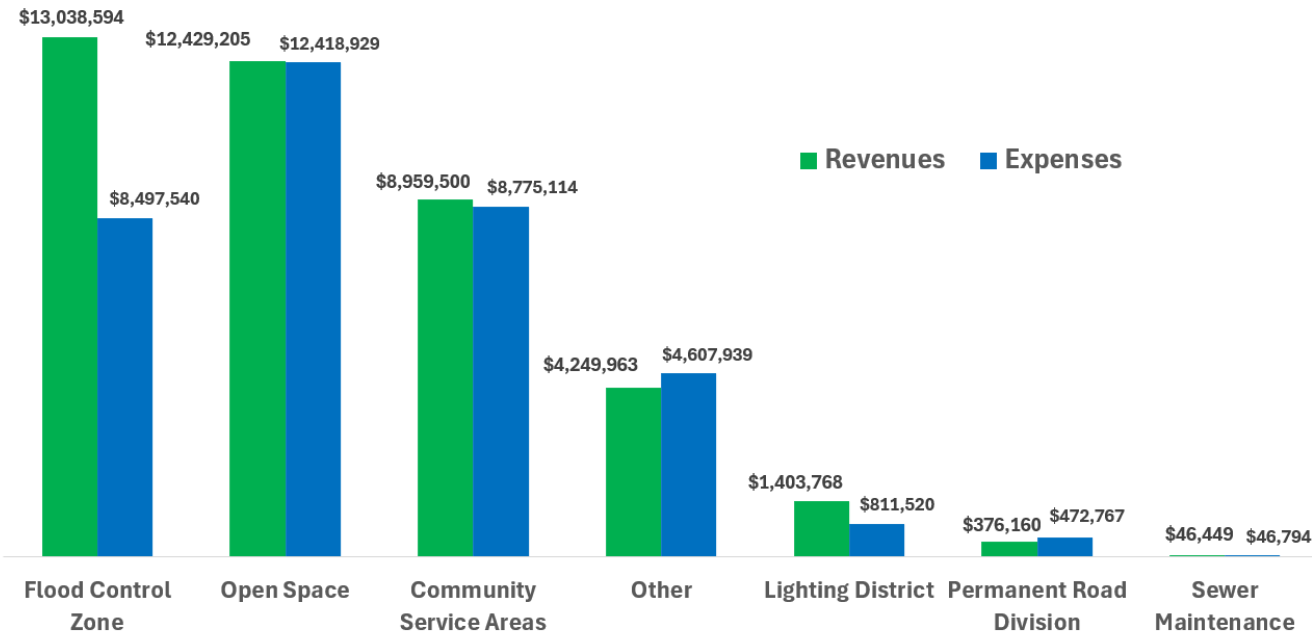


Dependent Special Districts

- **Over 40 dependent non-enterprise special districts, including:**
 - In-Home Supportive Services Public Authority of Marin
 - Marin County Open Space
 - Flood Zones
 - Community Service Areas; Debt Service Funds and other Maintenance Districts
- **Budgets for each district are provided through the State Controller's Office Schedule 12 Summary, attached to the County's budget recommendation**



Revenues and Expenditures – Special Districts



Special District	Revenues	Expenses
Flood Control Zone	\$ 13,038,594	\$ 8,497,540
Open Space	\$ 12,429,205	\$ 12,418,929
Community Service Areas	\$ 8,959,500	\$ 8,775,114
Other	\$ 4,249,963	\$ 4,607,939
Lighting District	\$ 1,403,768	\$ 811,520
Permanent Road Division	\$ 376,160	\$ 472,767
Sewer Maintenance	\$ 46,449	\$ 46,794
Grand Total	\$ 40,503,639	\$ 35,630,603



NEXT STEPS

Wrap Up & Next Steps



Final Steps in the Budget Process

May 19

- OCE Presentation of Budget
- Schedule Hearings

June 8

- Begin Proposed Budget Hearing & Detailed Overview of Proposed Budget – *continue to June 10th, if required*



Draft Hearing Agenda

- **June 8th (9:00 a.m. – 5:00 p.m.)**
 - Public Comment on Workshop Topics
 - Overview of the FY 2026-28 Proposed Budget
 - Update on County Planning & Implementation of H.R. 1
 - Overview of the Five-Year Capital Improvement Program
 - Overview of Flood Zone and Open Space District Budgets
 - Board of Supervisors Closing Statements
 - Consider adoption of Proposed Budget FY 2026-28



Draft **Hearing Agenda**

- **Tuesday, June 9th**
 - Regular Board meeting
 - *No budget hearings*
- **Wednesday, June 10th 9:00 a.m.**
 - Hold for continuation of Budget Hearing,
if needed



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NEXT STEPS

Questions & Feedback?

