COUNTY OF MARIN

61

Voter Information Guide and Sample Ballot

Tuesday, November 3, 2026

General Election

DON'T BE LATE

Return your ballot before Election Day, and please use a ballot drop box.

All active registered voters will be mailed a vote by mail ballot, starting October 5

Return it by mail, into an Official Drop Box, or to a Vote Center

You may vote in person at any one of 21 Marin Vote Centers, see next pages for times and locations

All Vote Centers and Drop Boxes close at 8:00 pm on November 3

Marin County Elections Department
3501 Civic Center Drive, Room 121
San Rafael, CA 94903
415-473-6456 | elections@marincounty.gov
www.marinvotes.org

MARIN VOTES!

COUNTY OF MARIN

★ ★ ★ Vote by Mail ★ ★ ★

Ballots mailed starting October 5

All active registered voters will get a ballot in the mail. Allow 7-10 days for delivery.

Ballot Packet

Includes ballot, instructions and postage-paid return envelope. Date and sign your return envelope.

Return ballot using one of these options:

1. **Use an Official Drop Box - see below**
2. **Mail your ballot - must be postmarked on or before November 3 and received by November 10**
3. **Visit a Vote Center - see bottom of page**

Official Ballot Drop Box Locations

Open October 6 to Election Day November 3

On Election Day Drop Boxes close precisely at 8:00 pm as required by law

Exterior sites available, 24 hour drop off

Belvedere City Hall	450 San Rafael Ave (lower level)
Bolinas Community Center	14 Wharf Rd
Corte Madera Recreation Center	498 Tamalpais Dr
Fairfax Library	2097 Sir Francis Drake Blvd
Kentfield - College of Marin, Diamond Physical Education Center	700 College Ave
Marin City Library	164 Donahue St
Mill Valley City Hall	26 Corte Madera Ave
Mill Valley Community Center	180 Camino Alto (parking lot)
Novato City Hall	901 Sherman Ave
Point Reyes Station - West Marin Health & Human Services Center	1 Sixth St
San Anselmo Town Hall	525 San Anselmo Ave
San Rafael - Albert J. Boro Community Center	50 Canal St
San Rafael - Canal Alliance	711 Grand Ave
San Rafael - Marin County Civic Center North Archway drive-up South Archway walk-up	3501 Civic Center Dr (on Vera Schultz Dr) (on Peter Behr Dr)
Sausalito City Hall	420 Litho St (parking lot off Bee St)
Stinson Beach Library	3521 Shoreline Highway
Tomales Fire Station	599 Dillon Beach Rd

Interior sites available during regular business hours, 8 am to 5 pm

San Rafael - Marin County Civic Center Middle Archway lobby	3501 Civic Center Dr (Judge Haley Dr)

Vote Center Drop Boxes

Each Vote Center will have a vote-by-mail Drop Box. See Vote Center page for open days and hours, or check marinvotes.org.

VOTE CENTERS

Vote at a Vote Center if you need a replacement ballot, did not register by the October 19 deadline, or prefer to vote in person or on an accessible ballot marking device. Voting is accessible at all locations.

Vote Centers will be open starting October 5 on staggered schedules

- **You may vote in person or drop off your ballot at any location**
- **November 3, 2026, all 21 Vote Centers are open 7 am to 8 pm**

AVOID LINES
Vote early or by mail

29-Day: **Weekdays, Oct 5 to Nov 2; Weekends, Oct 24 - 25 and Oct 31 - Nov 1**			**Pre-Election Day Hours**
SAN RAFAEL	Marin County Elections Dept	3501 Civic Center Drive, Suite 121	**Weekdays: 8:30 am - 4:30 pm Weekends: 9 am - 5 pm (Election Day: open 7 am to 8 pm)**
11-Day: **Oct 24 to Nov 3**	**November 3 (Election Day) open 7 am to 8 pm**		**Pre-Election Day Hours**
MARIN CITY	Marguerita C. Johnson Senior Center	640 Drake Ave	**9 am - 5 pm**
NOVATO	United Methodist Church	1473 S Novato Blvd	**9 am - 5 pm**
SAN GERONIMO	San Geronimo Valley Community Center	6350 Sir Francis Drake Blvd	**9 am - 5 pm**
4-Day: **Oct 31 to Nov 3**	**November 3 (Election Day) open 7 am to 8 pm**		**Pre-Election Day Hours**
FAIRFAX	Women's Club	46 Park Road	**9 am - 5 pm**
KENTFIELD	Saint Sebastian's Catholic Church	373 Bon Air Road	**10 am - 6 pm**
LARKSPUR	Redwoods Presbyterian Church	110 Magnolia Ave	**9 am - 5 pm**
MILL VALLEY	Homestead Valley Community Center	315 Montford Ave	**9 am - 5 pm**
MILL VALLEY	Tam Valley Community Center	203 Marin Ave	**9 am - 5 pm**
NOVATO	City Hall	901 Sherman Ave	**9 am - 5 pm**
NOVATO	Hamilton Community Center	503 South Palm Drive	**9 am - 5 pm**
NOVATO	Nativity of Christ Greek Orthodox Church	1110 Highland Drive	**Oct 31 & Nov 2: 9 am - 5 pm November 1: 11 am - 7 pm**
NOVATO	School District Offices	1015 7th Street	**9 am - 5 pm**
PT. REYES STATION	West Marin Health & Human Services Center	1 Sixth Street	**9 am - 5 pm**
SAN ANSELMO	American Legion Hall	120 Veterans Place	**9 am - 5 pm**
SAN RAFAEL	Health & Human Services Wellness Center	3240 Kerner Blvd	**9 am - 5 pm**
SAN RAFAEL	First Presbyterian Church	1510 5th Ave	**Oct 31 & Nov 2: 9 am - 5 pm November 1: noon - 8 pm**
SAUSALITO	City Hall	420 Litho Street	**9 am - 5 pm**
TIBURON	Westminster Presbyterian Church	240 Tiburon Blvd	**9 am - 5 pm**
1-Day: **BOLINAS**	Community Center	14 Wharf Road	**open Election Day only November 3: 7 am - 8 pm**
1-Day: **SAN RAFAEL**	Albert J. Boro Community Center	50 Canal Street	**open Election Day only November 3: 7 am - 8 pm**

INFORMATION

Candidate Endorsements by Qualified Political Parties

Political Party Endorsements are published pursuant to California Elections Code Sec. 13302(b). Endorsements may be from different political parties than the candidate prefers. A candidate's political party preference is listed on the ballot. Only the parties listed below submitted candidate endorsements.

Party/Offices	Endorsed Candidates
Democratic	
Governor	Xavier Becerra
Lieutenant Governor	Fiona Ma
Secretary of State	Shirley Weber
Controller	Malia Cohen
Treasurer	Eleni Kounalakis
Attorney General	Rob Bonta
Insurance Commissioner	Ben Allen
Board of Equalization District 2	Sally Lieber
U.S. Representative District 2	Jared Huffman
State Senate District 2	Damon Connolly
American Independent	
Lieutenant Governor	Gloria Romero
Secretary of State	Don Wagner
Controller	Malia Cohen
Treasurer	Jennifer Hawks
Attorney General	Michael Gates
Insurance Commissioner	Ben Allen
Board of Equalization District 2	John Pimentel
State Senate District 2	Tief Gibbs
State Assembly District 12	Eric Lucan
Republican	
Governor	Steve Hilton
Lieutenant Governor	Gloria Romero
Secretary of State	Donald P. (Don) Wagner
Controller	Herb W. Morgan
Treasurer	Jennifer Hawks
Attorney General	Michael Gates
U.S. Representative District 2	Robbin Littau
State Senate District 2	Tief Gibbs

Source: State political party central committee notification letters to Registrar of Voters as of August 12, 2026. Parties are listed in order according to the randomized alphabet drawing conducted by Marin County Registrar of Voters on August 13, 2026.

CAMPAIGN FINANCE PLEDGE

The following candidates for California State Senate District 2 and State Assembly District 12 have pledged to abide by campaign spending limits as specified in California Government Code Sec. 85400 and may publish a 250-word statement of qualifications in this voter guide. Candidates are listed in order according to the randomized alphabet drawing conducted by Marin County on August 13, 2026.

State Senate District 2

Tief Gibbs

Damon Connolly

State Assembly District 12

Jackie Elward

Eric Lucan

Information on Electioneering and the Voting Process

WARNING:

ELECTIONEERING PROHIBITED!

Violations can lead to fines and/or imprisonment.

“Electioneering” is defined as “the visible display or audible disseminationw of information that advocates for or against any candidate or measure on the ballot” and is prohibited within 100 feet of the entrance to the building that contains a polling place or vote center and within 100 feet of an outside location, such as a ballot drop box. (Elections Code section 319.5) For additional information on the prohibitions of electioneering, please visit our website at www.marinvotes.org

WARNING:

CORRUPTING THE VOTING PROCESS IS PROHIBITED!

Violations can lead to fines and/or imprisonment.

For additional information on what constitutes corruption of the voting process, please visit our website at www.marinvotes.org

Don’t be late!

Did you know that a top reason why we can’t count a ballot is because of a late postmark? Ballot return envelopes must be postmarked on or before Election Day, November 3.

SAMPLE BALLOT

CARD A
BT 61

2nd Congressional, 2nd Senate, 12th Assembly
Marin County November 3, 2026 General Election

Instructions to Voters: You do not need to vote on all contests. Make sure your vote counts.

- At vote center, use the pen given. By mail, use a blue or black ink ball point pen. **NO RED INK. NO PENCIL.**
- **To vote for a candidate**, completely fill in the oval to the left of the candidate's name, like this ●. Do not select more candidates than the number to be elected.
- **To vote for a qualified write-in candidate**, completely fill in the oval to the left of the blank line for that office and write the name of the person on the line. (Qualified means a person who has filed to be a write-in candidate.)
- **To vote on a Judicial candidate, proposition, or measure**, completely fill in the oval to the left of **YES** or **NO**, like this ●.
- **If you make a mistake** or damage your ballot, ask a poll worker for another ballot. Vote by mail voters call the Elections Office at 415-473-6456 for instructions. A mistake in one contest does not affect the rest of the ballot.

VOTER-NOMINATED OFFICES

Candidates display a party preference (or None) for the information of voters. This is not a party endorsement or approval.

STATE

Governor

Vote for One (1)

- ◯ **XAVIER BECERRA**
  Party Preference: Democratic
  Voting Rights Attorney
- ◯ **STEVE HILTON**
  Party Preference: Republican
  Small Business Owner

Lieutenant Governor

Vote for One (1)

- ◯ **FIONA MA**
  Party Preference: Democratic
  State Treasurer / CPA
- ◯ **GLORIA ROMERO**
  Party Preference: Republican
  Educator / Businesswoman

Secretary of State

Vote for One (1)

- ◯ **SHIRLEY N. WEBER**
  Party Preference: Democratic
  California Secretary of State
- ◯ **DONALD P. (DON) WAGNER**
  Party Preference: Republican
  Orange County Supervisor

UNITED STATES REPRESENTATIVE

District Two
Candidates to the United States House of Representatives

Vote for One (1)

- ◯ **JARED HUFFMAN**
  Party Preference: Democratic
  U. S. Representative
- ◯ **ROBIN LITTAU**
  Party Preference: Republican
  Enterprise Elementary School Board Member

STATE SENATOR

District Two
Candidates to the State Senate

Vote for One (1)

- ◯ **TIEF GIBBS**
  Party Preference: Republican
  Small Businesswoman
- ◯ **DAMON CONNOLLY**
  Party Preference: Democratic
  California State Assemblymember

MEMBER OF THE STATE ASSEMBLY

District Twelve
Candidates to the Assembly

Vote for One (1)

- ◯ **JACKIE ELWARD**
  Party Preference: Democratic
  Councilwoman / Educator
- ◯ **ERIC LUCAN**
  Party Preference: Democratic
  County Supervisor / Father

For Associate Justice, Court of Appeal, First District, Division Three

Shall Associate Justice **IOANA PETROU** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice, Court of Appeal, First District, Division Three

Shall Associate Justice **VICTOR A. RODRIGUEZ** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Presiding Justice, Court of Appeal, First District, Division Four

Shall Presiding Justice **TRACIE L. BROWN** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice, Court of Appeal, First District, Division Five

Shall Associate Justice **MARK SIMONS** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice, Court of Appeal, First District, Division Five

Shall Associate Justice **DANNY Y. CHOU** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice, Court of Appeal, First District, Division Five

Shall Associate Justice **GORDON BURNS** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

SAMPLE BALLOT

Controller

Vote for One (1)

- ◯ **HERB W MORGAN**
  Party Preference: Republican
  Chief Investment Officer
- ◯ **MALIA M. COHEN**
  Party Preference: Democratic
  State Controller / Mother

Treasurer

Vote for One (1)

- ◯ **ELENI KOUNALAKIS**
  Party Preference: Democratic
  Lieutenant Governor of California
- ◯ **JENNIFER HAWKS**
  Party Preference: Republican
  Retired Business Executive

Attorney General

Vote for One (1)

- ◯ **MICHAEL E. GATES**
  Party Preference: Republican
  Deputy United States Attorney
- ◯ **ROB BONTA**
  Party Preference: Democratic
  California Attorney General

Insurance Commissioner

Vote for One (1)

- ◯ **BEN ALLEN**
  Party Preference: Democratic
  California State Senator
- ◯ **JANE KIM**
  Party Preference: Democratic
  Attorney / Consumer Advocate

District Two
Member, State Board of Equalization

Vote for One (1)

- ◯ **SALLY J. LIEBER**
  Party Preference: Democratic
  Incumbent
- ◯ **JOHN PIMENTEL**
  Party Preference: Democratic
  Member, Board of Trustees, San Mateo County Community College District

NON-PARTISAN OFFICES

All voters may vote in these contests. Candidates for these offices do not display a party preference.

JUDICIAL

For Associate Justice of the Supreme Court

Shall Associate Justice of the Supreme Court **KELLI M. EVANS** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice of the Supreme Court

Shall Associate Justice of the Supreme Court **JOSHUA GROBAN** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice, Court of Appeal, First District, Division One

Shall Associate Justice **CHARLES A. SMILEY** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice, Court of Appeal, First District, Division One

Shall Associate Justice **KATHLEEN M. BANKE** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice, Court of Appeal, First District, Division One

Shall Associate Justice **MONIQUE LANGHORNE WILSON** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Presiding Justice, Court of Appeal, First District, Division Two

Shall Presiding Justice **THERESE M. STEWART** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

For Associate Justice, Court of Appeal, First District, Division Two

Shall Associate Justice **TARA M. DESAUTELS** be elected to the office for the term provided by law?

◯ **YES** ◯ **NO**

SCHOOL

State Superintendent of Public Instruction

Vote for One (1)

- ◯ **RICHARD BARRERA**
  State Superintendent Advisor
- ◯ **SONJA SHAW**
  School District President
- ◯ _____

Marin County Board of Education
Member, Trustee Area Five

Vote for One (1)

- ◯ **AVERY LIEBERMAN**
  Dentist / Inventor / Parent
- ◯ **MARILYN NEMZER**
  Trustee, Marin County Board of Education, Trustee Area 5
- ◯ _____

SAMPLE BALLOT

VOTE and RETURN CARD A and CARD B

Vote on both sides of the ballot

Tamalpais Union High School District
Governing Board Member

Vote for no more than Three (3)

- ◯ **LESLIE J. HARLANDER**
  Retired Civil Engineer
- ◯ **VALERIE WYNN**
  Retired District Teacher
- ◯ **JOY SCULLY KOO**
  Community Advocate / Parent
- ◯ **KEVIN C. SAAVEDRA**
  Incumbent
- ◯ **MARIA D. SANDOVAL**
  Spanish Teacher
- ◯ **BRIAN A. SUTHERLAND**
  Constitutional Lawyer / Parent
- ◯ **CYNTHIA C. ROENISCH**
  Incumbent
- ◯ _____
- ◯ _____
- ◯ _____

Reed Union School District
Governing Board Member

Vote for no more than Three (3)

- ◯ **KRUPA ANTANI**
  Parent / School Volunteer
- ◯ **MIKE GHAFFARY**
  Appointed Incumbent
- ◯ **LINA GODFREY**
  Nonprofit Director / Mother
- ◯ **SHELBY PASARELL TSAI**
  Incumbent

PROPOSITION 3

PROVIDES PERMANENT FUNDING FOR SCHOOLS AND HEALTH CARE BY EXTENDING EXISTING TAX ON HIGH INCOMES. INITIATIVE CONSTITUTIONAL AMENDMENT. Makes permanent existing voter-approved tax rates for individuals earning over $371,000 (adjusted annually for inflation). Allocates tax revenues to public education. **Fiscal Impact:** Maintains $5 billion to $15 billion of annual state income tax revenue by making a temporary tax increase on high-income earners permanent instead of letting it expire in 2031. **Supporters:** California Teachers Association; CA School Nurses Organization; California State PTA; Planned Parenthood Affiliates of CA **Opponents:** California Taxpayers Association; Family Business Association of California; California Hispanic Chambers of Commerce

◯ **YES** ◯ **NO**

PROPOSITION 4

REPEALS PROHIBITION AGAINST PUBLIC FUNDING OF ELECTION CAMPAIGNS. LEGISLATIVE STATUTE. Repeals prohibition on state and local governments offering public funding of candidate election campaigns. Public funding programs may not use funds earmarked for education, transportation, or public safety. **Fiscal Impact:** Ongoing costs to the state of a few hundred thousand dollars each year for the Fair Political Practices Commission to answer questions from state and local governments about public campaign finance programs. **Supporters:** League of Women Voters of CA; California Nurses Association; Mental Health Advocacy; Social Security Works; Consumer Watchdog **Opponents:** California Taxpayers Assn; Howard Jarvis Taxpayers Assn; Family Business Assn of California; United Latinos Action

◯ **YES** ◯ **NO**

PROPOSITION 5

CHANGES RECALL ELECTION PROCESS FOR STATEWIDE OFFICERS. LEGISLATIVE CONSTITUTIONAL AMENDMENT. Under current law, voters elect replacement candidates at the same time as the recall election. This measure

SAMPLE BALLOT

SAMPLE BALLOT

○ _____

○ _____

○ _____

instead fills recall vacancies by subsequent special election or appointment. **Fiscal Impact:** Net fiscal effect unknown. In the event of a recall, savings or costs of millions of dollars to administer the election depending on the office recalled. **Supporters:** None submitted **Opponents:** None submitted

MEASURES SUBMITTED TO THE VOTERS

STATE

○ YES ○ NO

PROPOSITION 1

AUTHORIZES BONDS FOR HOUSING AFFORDABILITY PROGRAMS. LEGISLATIVE STATUTE. Authorizes $11.25 billion in state general obligation bonds for housing affordability programs, including multifamily rental housing, mortgages for veterans, supportive housing, preservation of existing affordable housing, and downpayment assistance. **Fiscal Impact:** Increased state cost of $500 million to $600 million annually for about 25 years to repay the housing bond. **Supporters:** US Vets; CA Federation of Teachers; Self-Help for the Elderly; Habitat for Humanity CA; CA Alliance of Child & Family Services **Opponents:** None submitted

○ YES ○ NO

PROPOSITION 2

INCREASES STATE'S RAINY DAY FUND. LEGISLATIVE CONSTITUTIONAL AMENDMENT. Increases California's Rainy Day Fund, approved by voters in 2014, to provide funding for education, health care, public safety, and other essential services during economic downturns. **Fiscal Impact:** State budget reserves would be higher. **Supporters:** CA Professional Firefighters; LA Chamber of Commerce; Gavin Newsom; Xavier Becerra; Assemblymember Jesse Gabriel **Opponents:** None submitted

○ YES ○ NO

PROPOSITION 37

CREATES LOAN PROGRAM FOR MIDDLE-INCOME BUYERS OF QUALIFIED NEW HOMES. INITIATIVE STATUTE. Authorizes $25 billion in bonds to offer eligible buyers fixed-rate mortgages for up to 17% of purchase price of a newly constructed home priced below about $1.5 million. Borrowers must be California residents, occupy the home, meet income limits, and pay at least 3% down. Bonds repaid by mortgage payments, not State. **Fiscal Impact:** No direct state or local costs. **Supporters:** United Nurses Associations of California; California Conference of Carpenters; California State Treasurer Fiona Ma **Opponents:** None submitted

○ YES ○ NO

PROPOSITION 38

AUTHORIZES BONDS FOR IMMUNOLOGY MEDICAL RESEARCH. INITIATIVE STATUTE. Authorizes $8.4 billion in general obligation bonds for immunology and immunotherapy research, half to a single University of California-affiliated nonprofit medical research institute, half to research grants. **Fiscal Impact:** Increased state cost of $500 million to $600 million annually for about 20 years to repay the research bond, with some or all of the cost offset if the funded research generates revenue. **Supporters:** Michael J. Fox Foundation; Alzheimer's Los Angeles; Kidney Cancer Assoc; American Nurses Assoc\CA **Opponents:** Robert M Kaplan Ph.D.

○ YES ○ NO

VOTE and RETURN CARD A and CARD B

Vote on both sides of the ballot BT 61

SAMPLE BALLOT

CARD B
BT 61

2nd Congressional, 2nd Senate, 12th Assembly
Marin County November 3, 2026 General Election

Instructions to Voters: You do not need to vote on all contests. Make sure your vote counts.

- At vote center, use the pen given. By mail, use a blue or black ink ball point pen. **NO RED INK. NO PENCIL.**
- **To vote for a candidate**, completely fill in the oval to the left of the candidate's name, like this ●. Do not select more candidates than the number to be elected.
- **To vote for a qualified write-in candidate**, completely fill in the oval to the left of the blank line for that office and write the name of the person on the line. (Qualified means a person who has filed to be a write-in candidate.)
- **To vote on a Judicial candidate, proposition, or measure**, completely fill in the oval to the left of **YES** or **NO**, like this ●.
- **If you make a mistake** or damage your ballot, ask a poll worker for another ballot. Vote by mail voters call the Elections Office at 415-473-6456 for instructions. A mistake in one contest does not affect the rest of the ballot.

MEASURES SUBMITTED TO THE VOTERS

STATE

PROPOSITION 39

PROHIBITS CITIZENS FROM VOTING UNLESS THEY PRESENT GOVERNMENT-ISSUED IDENTIFICATION. INITIATIVE CONSTITUTIONAL AMENDMENT. Invalidates mail ballots that do not have last four digits of designated government-issued identification number written on envelope. Prohibits in-person voting without presenting government-issued identification. **Fiscal Impact:** Costs of between tens of millions of dollars and low hundreds of millions of dollars each year to implement new voting requirements. **Supporters:** The Transparency Foundation; Latino American Political Assn; Howard Jarvis Taxpayers Assn; CA Women's Leadership Assn **Opponents:** ACLU California Action; Common Cause; League of Women Voters of California

○ YES ○ NO

PROPOSITION 40

IMPOSES ONE-TIME TAX ON CERTAIN TAXPAYERS. INITIATIVE CONSTITUTIONAL AMENDMENT AND STATUTE. Imposes 5% tax on certain taxpayers with assets over $1 billion; revenue primarily for health care. Exempts revenues from constitutional requirements for school funding and spending limit. **Fiscal Impact:** Temporary revenue increase of tens of billions of dollars spread

PROPOSITION 42

PROHIBITS NEW STATE PERSONAL PROPERTY TAXES AND CERTAIN RETROACTIVE STATE TAXES. INITIATIVE CONSTITUTIONAL AMENDMENT. Prohibits any new state tax (1) imposed on the ownership of personal property (all things people own other than real estate), or (2) that applies retroactively based on taxpayer's past activities. Nullifies taxes enacted after January 1, 2026 that conflict with this measure. **Fiscal Impact:** Possibility that tax revenues will not go up as much in the future. **Supporters:** CA Professional Firefighters; State Building & Construction Trades Council of CA; AMVETS Department of CA **Opponents:** US Senator Bernie Sanders; SEIU United Healthcare Workers West

○ YES ○ NO

PROPOSITION 43

LIMITS VOTERS' ABILITY TO RAISE REVENUES FOR LOCAL GOVERNMENT SERVICES. LEGISLATIVE CONSTITUTIONAL AMENDMENT. Limits voters' ability to pass voter-proposed local special taxes by increasing percentage of votes needed to approve such ballot measures from a majority (over 50%) to two-thirds, beginning January 1, 2027. **Fiscal Impact:** Possibility that local government tax revenues will not go up as much in the future due to a higher vote threshold for certain taxes. **Supporters:** California Taxpayers Association; Family Business Association of California; California Hispanic Chambers of Commerce

PROPOSITION 45

MODIFIES ENVIRONMENTAL REVIEW FOR CERTAIN PROJECTS. INITIATIVE STATUTE. Amends California Environmental Quality Act (CEQA) to expedite environmental review for certain projects (including most housing, transportation, water, and health projects) by setting deadlines to complete environmental review and resolve lawsuits challenging project approvals. **Fiscal Impact:** Initial costs for state and local governments, likely in the high tens of millions of dollars—potentially exceeding $100 million—annually, partly covered by fees. Uncertain, potentially more significant positive or negative longer-term fiscal effects. **Supporters:** California Children's Hospital Association; California Water Association; California Council for Affordable Housing **Opponents:** Coalition for Clean Air; CA Environmental Voters; Physicians for Social Responsibility, LA; National Wildlife Federation

○ YES ○ NO

SCHOOL

Reed Union School District

MEASURE O

Reed Union School District Repair, Safety, Upgrade Measure: To support quality education and retain/attract quality teachers by upgrading all Reed schools, keeping them safe; repairing deteriorating classrooms/bathrooms, leaky roofs; updating fire/electrical/security systems and

SAMPLE BALLOT

over several years from wealth tax on billionaires. Possible ongoing decrease of less than $1 billion per year in income tax revenue from billionaires. **Supporters:** US Senator Bernie Sanders; SEIU United Healthcare Workers West**Opponents:** California Primary Care Association; California School Boards Association; California Taxpayers Association

◯ YES	◯ NO

PROPOSITION 41

PROHIBITS NEW STATE TAXES THAT EXCLUDE REVENUES FROM STATE SPENDING LIMIT. REQUIRES AUDITS FOR NEW STATE SPECIAL TAXES. INITIATIVE CONSTITUTIONAL AMENDMENT. Nullifies state taxes enacted after January 1, 2026 that exempt their revenues from voter-approved state spending limit. Requires pre-election and recurring audits of programs funded by new special taxes. **Fiscal Impact:** The net fiscal effect is unknown as it depends on future decisions by voters, the Legislature, and other policymakers. **Supporters:** CA Society of Certified Public Accountants (CalCPAs); CalAsian Chamber of Commerce; California Taxpayers Association (CalTax) **Opponents:** US Senator Bernie Sanders; SEIU United Healthcare Workers West

◯ YES	◯ NO

Opponents: California Professional Firefighters; California Federation of Teachers; Nurse Alliance of SEIU CA.

◯ YES	◯ NO

PROPOSITION 44

REQUIRES COMMUNITY HEALTH CLINICS SPEND 90% OF REVENUE ON PROGRAM SERVICES. INITIATIVE STATUTE. Imposes penalties on nonprofit Federally Qualified Health Centers (community clinics providing primary care to medically underserved areas and populations) that spend less than 90% of revenue on "program services" advancing their charitable purpose, including but not limited to patient services. **Fiscal Impact:** Increased state costs in the low tens of millions of dollars per year, covered by fees. **Supporters:** None submitted **Opponents:** American Academy of Pediatrics CA; CA School Nurses Org; CA Academy of Family Physicians; CA Medical Assoc.

◯ YES	◯ NO

earthquake safety; removing mold/asbestos; constructing, repairing facilities, acquiring equipment; shall a measure authorizing $115,000,000 in bonds at legal rates, levying $30 per $100,000 of assessed valuation, ($6,200,000 annually) while bonds are outstanding, requiring citizens' oversight, spending disclosure/audits, be adopted?

◯ BONDS YES	◯ BONDS NO

COUNTY

County of Marin Childcare Initiative

MEASURE P

Shall the Marin County Child Care Initiative be adopted to levy a special parcel tax of 5 cents per building square foot, generating approximately $12.5 million annually for fifteen years, to fund affordable childcare and high-quality early childhood education and improve compensation to retain and attract educators, with public disclosure, optional annual inflation adjustments, and a corresponding increase in the County appropriations limit, with all funds used locally in Marin County?

◯ YES	◯ NO

SAMPLE BALLOT

VOTE and RETURN CARD A and CARD B

Vote on both sides of the ballot  BT 61

DISTRICT
Marin Healthcare District
MEASURE CC Shall the measure funding expanded and upgraded emergency room, intensive care, hospital, and other medical facilities to care for trauma, heart attack, stroke, and other patients and attract qualified doctors and nurses, with no funds for administrator salaries, by enacting a parcel tax of 14¢ per square foot of improved building area annually, generating approximately $12,400,000 annually for 30 years, subject to annual audits and citizens' committee oversight, be adopted?
◯ **YES** ◯ **NO**

SAMPLE BALLOT

SAMPLE BALLOT

VOTE and RETURN CARD A and CARD B

Vote on both sides of the ballot BT 61

VOTER INFORMATION GUIDE

The following pages contain:

CANDIDATES' STATEMENTS

The names of all candidates for an office are listed on the Sample Ballot.

Submitting a candidate statement is optional, so this guide may not contain statements for all candidates. The statement is printed as submitted, and is printed at the expense of the candidate unless otherwise determined by the governing body.

MEASURE INFORMATION

Arguments in "support of" or in "opposition to" the proposed laws are the opinions of the authors.

Rebuttals to arguments are the opinions of the authors.





VOTER REGISTRATION

HELP KEEP VOTER ROLLS UP TO DATE

- **Is your residence address current?**
- **Is your party affiliation accurate?**

Check the Voter Status page on the Secretary of State's website
voterstatus.sos.ca.gov

Email: elections@marincounty.gov or Call: 415-473-6456

If you have questions about voting procedures:
Visit www.marinvotes.org or call 415-473-6456

STATEMENT OF CANDIDATE FOR
United States Representative, District 2

JARED HUFFMAN

Occupation: U.S. Representative, District 2

Education and Qualifications: I'm fighting back against a President who is failing and fleecing the American people.

Families are struggling with soaring costs — groceries, gas, electricity, healthcare, housing — and this administration not only refuses to help, they're making things worse.

The senseless war in Iran is costing lives and driving up prices. Tariffs and trade wars hit every family with thousands in added costs. Attacks on Medicaid and the Affordable Care Act are devastating hospitals and community clinics and sending healthcare premiums through the roof.

Meanwhile, the President stokes culture wars and chaos to distract from the outrageous ways he's spending your tax dollars: massive giveaways to billionaires and big corporations, vanity projects like his $600 million ballroom, appalling corruption and self enrichment schemes, and ICE's brutal, lawless mass deportation program.

Congress must have the clarity and courage to put families first by lowering costs, saving healthcare, rooting out corruption, and holding this administration accountable. I'm fighting for all that, and more.

As Ranking Member of the Natural Resources Committee, I'm leading efforts to block offshore drilling, protect public lands, and strengthen wildfire resilience. I've worked across the aisle to secure disaster relief, increase special education funding, and force transparency in the Epstein coverup. I've secured millions in new funding for local health clinics, affordable housing, water supply, flood control, and other critical community needs.

My commitment is to confront this administration's cruelty and corruption, defend democracy, and keep getting real results even when politics are tough.

I'd be honored by your vote.

DECLARACIÓN DE CANDIDATURA PARA
Representante de los Estados Unidos – Distrito 2

JARED HUFFMAN

Ocupación: Representante de los EE.UU.

Educación y calificaciones: Lucho contra un presidente que está defraudando y estafando al pueblo estadounidense.

Las familias están luchando para hacer frente al aumento desmedido de los costos —los alimentos, la gasolina, la electricidad, la atención médica y la vivienda— y esta administración no solo se niega a ayudar, sino que está empeorando las cosas.

La absurda guerra en Irán está costando vidas y aumentando los precios. Los aranceles y las guerras comerciales afectan a todas las familias con miles de dólares en costos adicionales. Los ataques a Medicaid y a la Ley de Cuidado de Salud a Bajo Precio están devastando hospitales y clínicas comunitarias y ocasionando que las primas de seguro de salud se disparen.

Mientras tanto, el presidente aviva guerras culturales y siembra el caos para generar distracción en cuanto a las formas escandalosas en que gasta los impuestos de los contribuyentes: enormes beneficios a multimillonarios y grandes corporaciones, proyectos faraónicos como un salón de fiestas de 600 millones de dólares, una corrupción espantosa y maniobras de enriquecimiento personal, además del brutal e ilegal programa de deportación masiva del Servicio de Inmigración y Control de Aduanas (ICE).

El Congreso debe tener la claridad y el valor para darles prioridad a las familias, reduciendo costos, ahorrando en atención médica, erradicando la corrupción y exigiendo que esta administración rinda cuentas. Lucho por todo eso y más.

Como miembro de mayor rango del Comité de Recursos Naturales, encabezo los esfuerzos para bloquear la perforación petrolera en alta mar, proteger nuestras tierras públicas y fortalecer la resiliencia ante incendios forestales. He trabajado con miembros del partido contrario para obtener ayuda en casos de desastre, aumentar el financiamiento para la educación especial y exigir transparencia en el encubrimiento del caso Epstein. He conseguido millones en nuevo financiamiento para clínicas de salud locales, viviendas de precio accesible, suministro de agua, control de inundaciones y otras necesidades comunitarias críticas.

Mi compromiso es hacerle frente a la crueldad y corrupción de esta administración, defender la democracia y seguir obteniendo resultados reales incluso cuando el panorama político sea difícil.

Sería un honor contar con su voto.

STATEMENT OF CANDIDATE FOR
State Senator, 2nd District

DAMON CONNOLLY

Occupation: California State Assemblymember and Chair, Assembly Select Committee on Wildfire Prevention

Education and Qualifications: I've spent the last 25 years defending the North Bay, previously serving as a Marin County Supervisor, School Board President, and Vice Mayor. I'm running for Senate because we need determined, proven leadership to navigate these challenging times.

My signature achievements in the State Assembly include a landmark climate bond that invested billions in wildfire and drought mitigation, reforms that make air cleaner near schools and daycares, and major local investments in affordable housing. I also authored a bipartisan wildfire home insurance law, AB 1, that will deliver relief to homeowners who invest in home hardening. I'm currently working on legislation to clamp down on corporate tax loopholes that benefit the world's largest corporations at California taxpayers' expense.

My priorities are North Bay priorities: climate action, health care affordability, reproductive rights, smart solutions to address our housing and homelessness crises, and protections for vulnerable communities, including immigrants.

I'm proud to be endorsed by U.S. Senators Adam Schiff and Alex Padilla, Attorney General Rob Bonta, civil rights hero Dolores Huerta, Congressmembers Jared Huffman and Mike Thompson, former Congresswoman Lynn Woolsey, State Senator Mike McGuire, Assemblymember Chris Rogers, Sierra Club, California Environmental Voters, California Professional Firefighters, California Nurses Association, National Union of Healthcare Workers, California Teachers Association, SEIU California, Santa Rosa Metro Chamber, Novato Chamber of Commerce, every Marin County Supervisor, Marin County's District Attorney, Sheriff, and Superintendent of Schools, and more than 130 District 2 Supervisors, Mayors, and Vice Mayors past and present. I respectfully ask for your vote.

www.DamonConnolly.com

DECLARACIÓN DE CANDIDATURA PARA LA
Senador estatal, 2.º Distrito

DAMON CONNOLLY

Ocupación: Miembro de la Asamblea Estatal de California y Presidente del Comité Selecto de la Asamblea sobre Prevención de Incendios Forestales

Educación y calificaciones: He dedicado los últimos 25 años defendiendo North Bay, anteriormente me desempeñé como supervisor del condado, presidente de la junta escolar y vicealcalde. Me postulo para el Senado porque necesitamos un liderazgo firme y con experiencia comprobada para afrontar estos tiempos difíciles.

Mis logros más destacados en la Asamblea Estatal incluyen un histórico bono climático que invirtió miles de millones en la mitigación de incendios forestales y sequías, reformas que hacen que el aire sea más limpio cerca de escuelas y guarderías, e importantes inversiones locales en materia de vivienda de precio accesible. También redacté una ley bipartidista sobre seguros de vivienda frente a incendios forestales, AB 1, la cual proporcionará alivio a los propietarios que invierten en el reforzamiento de sus hogares. Actualmente estoy trabajando en legislación destinada a poner freno a las lagunas fiscales corporativas que benefician a las corporaciones más grandes del mundo a expensas de los contribuyentes de California.

Mis prioridades son las prioridades de North Bay: tomar medidas frente al cambio climático, hacer que la atención médica sea más asequible, proteger los derechos reproductivos, implementar soluciones eficaces para abordar las crisis de vivienda y de personas sin hogar, y proteger a las comunidades vulnerables, incluidos los inmigrantes.

Me enorgullece contar con el respaldo de los senadores de EE. UU. Adam Schiff y Alex Padilla; del fiscal general Rob Bonta; de la defensora de los derechos civiles Dolores Huerta; de los congresistas Jared Huffman y Mike Thompson; de la excongresista Lynn Woolsey; del senador estatal Mike McGuire; del asambleísta Chris Rogers; del Sierra Club, California Environmental Voters, la Asociación de Bomberos Profesionales de California, la Asociación de Enfermeros de California, el Sindicato Nacional de Trabajadores de la Salud, la Asociación de Maestros de California, SEIU California, la Cámara de Comercio Metropolitana de Santa Rosa y la Cámara de Comercio de Novato; de todos los supervisores del condado de Marin; del fiscal de distrito, el alguacil y el superintendente de escuelas del condado de Marin; y de más de 130 supervisores, alcaldes y vicealcaldes actuales y anteriores del Distrito 2. Le pido respetuosamente su voto.

www.DamonConnolly.com

STATEMENT OF CANDIDATE FOR
Member State Assembly, District 12

JACKIE ELWARD

Occupation: Educator and City Councilwoman

Education and Qualifications: When I fled political violence in the Democratic Republic of Congo as a young woman, I could never have imagined the life of public service I live now. I am running for the Assembly to bring bold leadership on climate policy, homelessness, education, and affordability.

My work on these issues is why I'm endorsed by Assemblymember Damon Connolly, Congressman Mike Thompson, former Congresswoman Lynn Woolsey, and over 100 elected officials.

Through my leadership, Rohnert Park has built new housing, stopped urban sprawl, and reduced homelessness by 60%. I've worked at the local level to ensure we have a well-resourced fire department that is prepared for the worst-case wildfire scenarios. I'm endorsed by California Professional Firefighters and Marin Professional Firefighters, who trust me to lead in times of crisis and to strengthen emergency response.

I oversee the delivery of renewable energy to thousands of homes and businesses as Vice-Chair of Sonoma Clean Power. I'll author a moratorium on building new AI data centers in California.

I'll work to improve funding, resources and standards at our schools, and protect community colleges from drastic cuts. I'm endorsed by all four statewide teacher, staff and faculty unions. I pledge to move California toward a universal healthcare system and protect access to abortion and family planning, and I'm proud to have the support of the California Nurses Association.

I'm endorsed by California Young Democrats, National Union of Healthcare Workers, California Teachers Association, California School Employees Association, and dozens more labor, environmental, and social justice groups.

www.Jackie4Assembly.com

DECLARACIÓN DE CANDIDATURA PARA LA
Miembro de la Asamblea Estatal, Distrito 12

JACKIE ELWARD

Ocupación: Educadora y Concejala Municipal

Educación y calificaciones: Cuando, siendo aún joven, huí de la violencia política en la República Democrática del Congo, nunca hubiera imaginado la vida dedicada al servicio público que llevo ahora. Me postulo para la Asamblea con el fin de aportar un liderazgo enérgico en materia de política climática, personas sin hogar, educación y asequibilidad.

Mi trabajo en estos temas es la razón por la que cuento con el respaldo del asambleísta Damon Connolly, el congresista Mike Thompson, la excongresista Lynn Woolsey y más de 100 funcionarios electos.

Gracias a mi liderazgo, Rohnert Park ha construido nuevas viviendas, ha frenado la expansión urbana descontrolada y ha reducido la población sin hogar en un 60%. He trabajado a nivel local para garantizar que contemos con un cuerpo de bomberos bien equipado y preparado para los peores casos de incendios forestales. Cuento con el respaldo de la Asociación de Bomberos Profesionales de California y de la Asociación de Bomberos Profesionales de Marin, cuyos miembros confían en mí para dirigir en tiempos de crisis y reforzar la respuesta ante emergencias.

Como vicepresidenta de Sonoma Clean Power, superviso el suministro de energía renovable a miles de hogares y negocios. Autorizaré una moratoria para la construcción de nuevos centros de datos de IA en California.

Me esforzaré por mejorar el financiamiento, los recursos y los estándares de nuestras escuelas, y por proteger a los centros universitarios comunitarios de recortes drásticos. Cuento con el respaldo de los cuatro sindicatos estatales de maestros, personal y docentes. Me comprometo a avanzar hacia un sistema de salud universal en California y a proteger el acceso al aborto y la planificación familiar, y estoy orgullosa de contar con el apoyo de la Asociación de Enfermeros de California.

Cuento con el respaldo de California Young Democrats, National Union of Healthcare Workers, California Teachers Association, California School Employees Association y decenas de otros grupos laborales, ambientales y de justicia social.

www.Jackie4Assembly.com

Continued on Next Page

STATEMENT OF CANDIDATE FOR
Member State Assembly, District 12

ERIC LUCAN **Age:** 45

Occupation: Marin County Supervisor and Small Business Owner

Education and Qualifications: For over two decades, I've served our community, my hometown, and the region I love—from soccer coach, youth director, and volunteer chaplain to Parks Commissioner, City Councilmember, three-time Mayor, and now County Supervisor.

As a small business owner with my wife and as the former Chief Marketing Officer of Mike's Bikes, I bring real-world experience creating jobs, growing businesses, and strengthening our local economy. As a parent of young children, I'm focused on the basics: quality schools, affordable healthcare, and lowering utility costs.

I've delivered results. I advanced new housing opportunities, including affordable homeownership with Habitat for Humanity, studios for transitional-age foster youth with the Marin Foster Care Association, and workforce and veteran housing with Homeward Bound. By prioritizing permanent housing with wraparound services to address homelessness, we've reduced the North Bay's largest encampment by two-thirds.

As a SMART Board Director, I helped launch and expand SMART, including free fares for youth and seniors. As a Marin Transportation Commissioner, I leveraged local dollars to widen the Marin-Sonoma Narrows and fixed the HOV hours. I've raised local wages for our lowest-paid workers, including in-home caregivers supporting older adults and vulnerable residents. I also secured a low-interest loan to increase capacity at North Bay Children's Center. As a First 5 Commissioner, I've advocated for affordable, accessible childcare.

My Sacramento priorities will remain affordability, climate resilience, economic opportunity, delivering resources to North Bay communities, and protecting Democracy.

I'm supported by Congressman Jared Huffman, Marin Supervisors Mary Sackett, Brian Colbert, and Stephanie Moulton-Peters, Marin County Superintendent of Schools John Carroll, and over 100 current and former Supervisors, Mayors, Councilmembers, College and School District Trustees, and more. I'd be honored to earn your vote.

www.EricLucan.com

DECLARACIÓN DE CANDIDATURA PARA LA
Miembro de la Asamblea Estatal, Distrito 12

ERIC LUCAN **Edad:** 45

Ocupación: Supervisor del Condado de Marin y propietario de una pequeña empresa

Educación y calificaciones: Durante más de dos décadas, he prestado servicio a nuestra comunidad, a mi ciudad natal y a la región que tanto amo; he sido entrenador de fútbol, director de actividades juveniles y capellán voluntario, así como comisionado de parques, concejal municipal, alcalde en tres ocasiones y, actualmente, supervisor del condado.

Como propietario de una pequeña empresa junto con mi esposa, y como antiguo director de mercadotecnia de Mike's Bikes, aporto experiencia práctica en la creación de empleos, el crecimiento empresarial y el fortalecimiento de nuestra economía local. Como padre de niños pequeños, me concentro en lo esencial: escuelas de calidad, atención médica accesible y reducción de los costos de los servicios públicos.

He obtenido resultados. He promovido nuevas oportunidades de vivienda, entre las que se incluyen viviendas asequibles para la adquisición de vivienda propia con Habitat for Humanity, apartamentos para jóvenes de crianza temporal en edad de transición con la Asociación de Crianza Temporal de Menores de Marin, y viviendas para trabajadores y veteranos de las fuerzas armadas con Homeward Bound. Al dar prioridad a la vivienda permanente con servicios integrales para hacer frente a la falta de hogar, hemos reducido en dos terceras partes el campamento más grande de North Bay.

Como director de la junta directiva de SMART, contribuí al lanzamiento y la expansión de SMART, incluyendo la implementación de tarifas gratuitas para jóvenes y personas mayores. En mi calidad de comisionado de transporte de Marin, aproveché los fondos locales para ampliar Marin-Sonoma Narrows y ajusté el horario de los carriles para vehículos con más de un ocupante (HOV). He aumentado los salarios locales de nuestros trabajadores con remuneraciones más bajas, incluidos los cuidadores a domicilio que brindan asistencia a personas mayores y a residentes vulnerables. Además, conseguí un préstamo a bajo interés para ampliar la capacidad del Centro Infantil de North Bay. Como comisionado de First 5, he defendido un servicio de guardería asequible y accesible.

Mis prioridades en Sacramento seguirán siendo la asequibilidad, la resiliencia climática, las oportunidades económicas, la dotación de recursos para las comunidades de North Bay y la protección de la democracia.

Cuento con el apoyo del congresista Jared Huffman, de los miembros de la junta de supervisores del condado de Marin Mary Sackett, Brian Colbert y Stephanie Moulton-Peters, del superintendente escolar del condado de Marin John Carroll, y de más de 100 supervisores, alcaldes, concejales, miembros de juntas directivas de universidades y distritos escolares, tanto en funciones como retirados, entre otros. Sería un honor para mí contar con su voto.

www.EricLucan.com

STATEMENT OF CANDIDATE FOR
Marin County Board of Education
Governing Board Member - Trustee Area 5

AVERY LIEBERMAN

Occupation: Dentist/Inventor/Parent

Education and Qualifications: DDS, UCLA School of Dentistry; B.A., UC Santa Barbara; UCSF Assistant Clinical Professor, Patent holder dental inventions; WestAmerica Bank Advisory Board; Board of Directors Marin Family Services Agency; Commissioner, Tiburon Peninsula Little League

I've lived in Tiburon for 30+ years. My children attended Reed Schools and Redwood High; I've coached kids' sports. I know the educational system and want to preserve what we've had. I will focus on educational excellence, and reverse the decline in Marin's test scores and student outcomes.

I won't take money for myself like many Marin County Board of Education trustees have done over decades. Millions were squandered paying their personal health insurance costs while children graduate unable to read. These funds could be used instead toward intensive reading intervention programs.

One trustee's annual health insurance costs up to $55,000 for a position requiring as few as 36 hours annually. Unsurprisingly, Trustees stay for decades.

Mill Valley School District parents had to raise money to fund Transitional Kindergarten while MCBOE "sat on" $50 million reserves and offered no help.

Marin County Board of Education needs new priorities, Trustees must stop taking money for personal use, dedicate it to student needs and specialized programs.

Vote for change. I respectfully request your vote.

See www.averyliebermanformarin.com

STATEMENT OF CANDIDATE FOR
Marin County Board of Education
Governing Board Member - Trustee Area 5

MARILYN NEMZER

Occupation: Educational Administrator

Education and Qualifications: As a former teacher and school counselor and a longtime Trustee on the Marin County Board of Education, I have one guiding principle: helping every student succeed.

Today, with a majority of our County Board members still serving their first term, I provide continuity and perspective, as well as experienced judgment.

I helped found Marin's Efficiency and Effectiveness Collaborative, bringing trustees and superintendents together to expand shared services and use taxpayer dollars wisely. As an officer of the Marin County School Boards Association, I help plan trainings and events for Marin's school board members.

I have a record of championing programs that help students thrive – supporting students with special needs, fostering literacy, preparing students for college and careers, providing alternative education programs, promoting environmental education, and strengthening student wellness and mental health.

Service to children has been my life's work. For over 30 years, I served as the volunteer director of The Book Exchange, which I founded, donating thousands of hours to provide more than 25,000 free books each year to 2,000 under-resourced children in Marin.

I respectfully ask for your vote so I can continue serving Marin County's students, families, and schools.

Thank you!

https://thecaliforniastudy.org/about-us/about-marilyn/

Intentionally Blank

Intentionally Blank

STATEMENT OF CANDIDATE FOR
Tamalpais Union High School District
Governing Board Member

LESLIE J. HARLANDER

Occupation: Retired Civil Engineer

Education and Qualifications: As a former board member of the Tamalpais Union High School District, I have firsthand experience with what a high functioning board and district require. I understand our district's history, the challenges it has faced and what has – and has not – worked. Experience gave me the most vital quality to do this work: perspective. Perspective is essential when making thoughtful decisions affecting students, families, teachers, and our community.

My professional expertise as an engineer and retired critical care nurse furthers my capacity to analyze complex issues, collaborate, and listen. As a 40-year Marin resident and parent of Tamalpais High School graduates, my service is driven by a deep commitment to public education.

We must run this district the way our students, families, teachers, and taxpayers deserve: with fiscal responsibility, professionalism, collaboration, and respect. Students' well-being and educational experience must remain at the center of every decision.

Our schools face complex challenges, and I am well positioned to help find solutions that give every student the strongest educational experience possible. I am committed to excellence, best practices, and renewing the joy of teaching and learning—because a student's experience begins and ends with our teachers.

I would be honored to earn your vote.

STATEMENT OF CANDIDATE FOR
Tamalpais Union High School District
Governing Board Member

VALERIE WYNN

Occupation: Former TUHSD Teacher

Education and Qualifications: Students come first. That understanding has carried me through my adult life as a history teacher at Archie Williams for nearly a decade, as a mother of two Tam District graduates, and now, as I ask for your vote.

Every student learns differently, and each one deserves the opportunity and resources to reach their potential. I saw in my classrooms what it takes for students to succeed, not just academically, but socially and emotionally. Our students deserve a well-run district, committed to the best care and instruction possible.

As a Board member, I will insist that our policies support substantive learning for every student. Before teaching, I worked as a government attorney representing public boards and agencies of San Francisco. That work taught me what it means to serve the public with openness and respect for our community's concerns.

Fiscal accountability remains a pressing issue for the district. Some choices won't be easy, but I will consider all perspectives, weighing every decision's impact on our students, fairness, and our teachers' ability to do their best work.

Our district has strengths to build upon; I am committed to helping create the strongest possible schools for all students to learn and thrive.

DECLARACIÓN DE CANDIDATURA PARA EL
Distrito Escolar Tamalpais Union High
Miembro de la Junta Directiva

LESLIE J. HARLANDER

Ocupación: Ingeniera civil retirada

Educación y calificaciones: Como exmiembro de la junta directiva del Distrito Escolar Tamalpais Union High, tengo experiencia de primera mano sobre lo que requiere una junta y un distrito de alto rendimiento. Entiendo la historia de nuestro distrito, los desafíos que ha enfrentado y lo que ha funcionado – y lo que no. La experiencia me brindó la cualidad más vital para realizar este trabajo: la perspectiva. La perspectiva es esencial al tomar decisiones reflexivas que afectan a los estudiantes, las familias, los maestros y nuestra comunidad.

Mi experiencia profesional como ingeniera y enfermera de cuidados intensivos retirada amplía mi capacidad para analizar problemas complejos, colaborar y escuchar. Como residente de Marin desde hace 40 años y madre de egresados de la Tamalpais High School, mi labor está guiada por un profundo compromiso con la educación pública.

Debemos administrar este distrito de la manera que nuestros estudiantes, familias, maestros y contribuyentes merecen: con responsabilidad fiscal, profesionalismo, colaboración y respeto. El bienestar de los estudiantes y su experiencia educativa deben permanecer en el centro de cada decisión.

Nuestras escuelas enfrentan desafíos complejos, y estoy en una posición adecuada para ayudar a encontrar soluciones que le brinden a cada estudiante la experiencia educativa más sólida posible. Estoy comprometida con la excelencia, las mejores prácticas y renovar la alegría de enseñar y aprender, porque la experiencia del estudiante comienza y termina con nuestros maestros.

Sería un honor contar con su voto.

DECLARACIÓN DE CANDIDATURA PARA LA
Distrito Escolar Tamalpais Union High
Miembro de la Junta Directiva

VALERIE WYNN

Ocupación: Exprofesora de TUHSD

Educación y calificaciones: Los estudiantes son lo primero. Esa convicción me ha acompañado a lo largo de mi vida adulta como profesora de historia en Archie Williams durante casi una década, como madre de dos graduados del Distrito Tam, y ahora, al solicitar su voto.

Cada estudiante aprende de manera diferente, y cada uno merece la oportunidad y los recursos para alcanzar su potencial. En mis clases, pude ver qué necesitan los estudiantes para tener éxito, no solo en lo académico, sino también en el ámbito social y emocional. Nuestros estudiantes merecen un distrito bien gestionado, comprometido con la mejor atención e instrucción posible.

Como miembro de la Junta, insistiré en que nuestras políticas apoyen un aprendizaje significativo para cada estudiante. Antes de enseñar, trabajé como abogada del gobierno representando a juntas y agencias públicas de San Francisco. Ese trabajo me enseñó lo que significa servir al público con apertura y respeto por las preocupaciones de nuestra comunidad.

La responsabilidad fiscal sigue siendo un tema urgente para el distrito. Algunas decisiones no serán fáciles, pero consideraré todas las perspectivas, sopesando el impacto de cada decisión en nuestros estudiantes, la equidad y la capacidad de nuestros docentes para realizar su mejor trabajo.

Nuestro distrito cuenta con fortalezas sobre las cuales construir; estoy comprometida a ayudar a crear las mejores escuelas posibles para que todos los estudiantes puedan aprender y prosperar.

Continued on Next Page

STATEMENT OF CANDIDATE FOR
Tamalpais Union High School District
Governing Board Member

JOY SCULLY KOO

Occupation: Community Advocate / Parent

Education and Qualifications: I'm running for the TUHSD board because I have the skills, integrity, and professional background to make student-centered, financially sound decisions - with genuine consideration for public input.

As an engineer and program leader, I spent 20 years managing complex high-dollar client relationships, guiding teams through change, and solving difficult problems under pressure.

For the past 10 years, I've leveraged these skills to serve on the MVSD Measure G Citizens Bond Oversight Committee, Tam High Site Council (elected twice), PTSA Boards, Tam Union's Measure B Campaign, and as lead for the 2026 Marin Youth Job Fair.

A parent of three students and dedicated volunteer, I've seen how the Board's recent decisions have impacted our most vulnerable students. Through 1,000+ hours of service, I've also witnessed what's possible when students are inspired and supported to do hard things.

Our district faces real challenges: a structural deficit, a persistent achievement gap, rising special education costs, and rapidly changing technologies. These demand fiscal discipline, multi-year planning, and a board that governs with the civility, empathy, and collaboration we expect of our graduates.

I will listen first, advocate for our most vulnerable students, support our teachers, and ensure rigorous learning opportunities for all.

www.joyfortamdistrict.org

STATEMENT OF CANDIDATE FOR
Tamalpais Union High School District
Governing Board Member

MARIA D. SANDOVAL

Occupation: Spanish Teacher

Education and Qualifications: As a Spanish teacher, I have dedicated more than two decades to helping students grow academically, culturally, and personally. Throughout my career, I have taught in public, charter, independent, and community education settings, giving me firsthand experience working with students and families from a wide range of backgrounds and experiences.

These experiences have strengthened my belief that excellent schools are built on high expectations, thoughtful leadership, and meaningful partnerships among students, families, educators, and the community.

As a Marin County Library Commissioner, I have supported lifelong learning and equitable access to educational opportunities. I believe strong governance begins with listening, asking thoughtful questions, and considering a variety of perspectives before making decisions.

As a member of the Tamalpais Union High School District Governing Board, I will work to support academic excellence, fiscal responsibility, student well-being, and opportunities for every student to thrive. I am committed to thoughtful leadership that reflects our community, values collaboration, and helps all students build the knowledge and skills they need to succeed.

I believe education has the power to strengthen communities, expand opportunities, and prepare the next generation to lead with empathy, and purpose. I respectfully ask for your vote.

DECLARACIÓN DE CANDIDATURA PARA LA
Distrito Escolar Tamalpais Union High
Miembro de la Junta Directiva

JOY SCULLY KOO

Ocupación: Defensora de la comunidad / Madre

Educación y calificaciones: Me postulo para formar parte de la junta del TUHSD porque tengo las habilidades, la integridad y la experiencia profesional para tomar decisiones centradas en los estudiantes y financieramente sólidas, tomando en cuenta genuinamente las opiniones de la comunidad.

Como ingeniera y líder de programas, pasé 20 años gestionando relaciones complejas con clientes de alto valor, guiando equipos a través del cambio y resolviendo problemas difíciles bajo presión.

Durante los últimos 10 años, he puesto estas habilidades al servicio de la comunidad como miembro del Comité Ciudadano de Supervisión del Bono de la Medida G del MVSD, del Consejo Escolar de Tam High (elegida en dos ocasiones), de las juntas directivas de la PTSA y de la campaña de la Medida B de Tam Union, así como coordinadora de la Feria de Empleo Juvenil de Marin 2026.

Como madre de tres estudiantes y voluntaria dedicada, he observado cómo las decisiones recientes de la Junta han afectado a nuestros estudiantes más vulnerables. A través de más de 1000 horas de servicio, también he sido testigo de lo que es posible cuando los estudiantes se sienten inspirados y apoyados para realizar tareas difíciles.

Nuestro distrito enfrenta desafíos reales: un déficit estructural, una brecha persistente en el rendimiento académico, el aumento de los costos de la educación especial y tecnologías que cambian rápidamente. Esto exige disciplina fiscal, planificación a varios años y una junta directiva que ejerza su función con la civilidad, la empatía y la colaboración que esperamos de nuestros egresados.

Primero escucharé, abogaré por nuestros estudiantes más vulnerables, apoyaré a nuestros maestros y garantizaré oportunidades de aprendizaje rigurosas para todos.

www.joyfortamdistrict.org

DECLARACIÓN DE CANDIDATURA PARA EL
Distrito Escolar Tamalpais Union High
Miembro de la Junta Directiva

MARIA D. SANDOVAL

Ocupación: Profesora de español

Educación y calificaciones: Como profesora de español, he dedicado más de dos décadas a ayudar a los estudiantes a crecer académica, cultural y personalmente. A lo largo de mi carrera, he enseñado en escuelas públicas, chárter, independientes y en programas de educación comunitaria, lo que me ha dado experiencia directa trabajando con estudiantes y familias de una amplia variedad de contextos y experiencias.

Estas experiencias han fortalecido mi convicción de que las escuelas excelentes se construyen sobre altas expectativas, un liderazgo reflexivo y asociaciones significativas entre estudiantes, familias, educadores y la comunidad.

Como Comisionada de la Biblioteca del Condado de Marin, he apoyado el aprendizaje a lo largo de toda la vida y el acceso equitativo a las oportunidades educativas. Creo que una gestión sólida comienza con escuchar, hacer preguntas reflexivas y considerar una variedad de perspectivas antes de tomar decisiones.

Como miembro de la junta directiva del Distrito Escolar Tamalpais Union High, trabajaré para apoyar la excelencia académica, la responsabilidad fiscal, el bienestar estudiantil y las oportunidades para que cada estudiante prospere. Estoy comprometida con un liderazgo reflexivo que refleje nuestra comunidad, valore la colaboración y ayude a todos los estudiantes a desarrollar los conocimientos y habilidades que necesitan para tener éxito.

Creo que la educación tiene el poder de fortalecer las comunidades, ampliar las oportunidades y preparar a la próxima generación para liderar con empatía y propósito. Le pido respetuosamente su voto.

Continued on Next Page

STATEMENT OF CANDIDATE FOR
Tamalpais Union High School District
Governing Board Member

BRIAN A. SUTHERLAND **Age:** 51

Occupation: Constitutional Lawyer / Parent

Education and Qualifications: From California to the U.S. Supreme Court, I have served as a lawyer for governments, universities, and Fortune 100 companies. Now, with two kids in our Tam District high schools, I want to represent this community.

I have long advocated for our public institutions, partnering with leading democracy organizations to protect voting rights, limit money in politics, and check presidential overreach. I have successfully challenged partisan gerrymanders and helped the American Federation of Teachers stop the release of Social Security data. I fight for more representative government, and will bring that experience to the school board.

As a member of the school board, I will champion our students and teachers. As AI and phones transform our economy and politics, I will work to protect students' attention and critical thinking, so they use technology instead of technology using them. I will address structural budget deficits, support academic excellence, and listen to the community with respect, even when we disagree.

Outside of professional life, I'm a pickup basketball player, weekend mountain biker, day hiker, and above all, a dad who wants every student in this district to graduate prepared, supported, and excited about the future.

brianfortamdistrict.org

STATEMENT OF CANDIDATE FOR
Tamalpais Union High School District
Governing Board Member

CYNTHIA C. ROENISCH

Occupation: Incumbent

Education and Qualifications: I am an experienced school trustee (8 years in the Tam District and 13 in Kentfield), AP English teacher, and former Fortune 100 litigator. I have always insisted on heightened academic rigor and achievement for all students, stabilized TUHSD finances, aligned spending with revenue, and kept staff the highest paid in Marin County. As Board President I led the search to hire Superintendent, Dr. Courtney Goode.

Under Dr. Goode CAASPP scores, graduation rates, and a-g eligibility (preparation for a four year college) increased. We are saving $1.5 million annually through coordination of the alternative education programs beginning in the 2026-27 school year. Following the neuroscience regarding best learning strategies and heightened student emotional well-being, we are instituting a phone free learning environment for 2026-27. Adoption of Renaissance Learning assessments will better inform students, parents and teachers of progress towards grade level math, reading and writing standards.

In an uncertain economy, with decreased revenue and increased expenses, and a shrinking entry level job market, it is crucial a trustee maintain high expectations for academic rigor and make fiscally responsible choices on an annual $137 million dollar budget to enhance the education and post high school opportunities for all 4200 students. Experience matters. I am that trustee.

DECLARACIÓN DE CANDIDATURA PARA LA
Distrito Escolar Tamalpais Union High
Miembro de la Junta Directiva

BRIAN A. SUTHERLAND **Edad: 51**

Ocupación: Abogado constitucionalista / Padre

Educación y calificaciones: Desde California hasta la Corte Suprema de los Estados Unidos, he ejercido como abogado para gobiernos, universidades y empresas del Fortune 100. Ahora, con dos hijos en las escuelas secundarias de nuestro distrito de Tam, deseo representar a esta comunidad.

Durante mucho tiempo, he defendido a nuestras instituciones públicas, colaborando con destacadas organizaciones de defensa de la democracia para proteger el derecho al voto, limitar la influencia del dinero en la política y controlar los excesos del poder presidencial. He impugnado con éxito los distritos electorales partidistas y he ayudado a la Federación Estadounidense de Maestros a impedir la divulgación de datos de la Seguridad Social. Lucho por un gobierno más representativo y aportaré esa experiencia a la junta escolar.

Como miembro de la junta escolar, seré un defensor de nuestros estudiantes y maestros. A medida que la inteligencia artificial y los teléfonos transforman nuestra economía y política, trabajaré para proteger la atención y el pensamiento crítico de los estudiantes, de modo que ellos utilicen la tecnología en lugar de que la tecnología los utilice a ellos. Abordaré los déficits estructurales del presupuesto, apoyaré la excelencia académica y escucharé a la comunidad con respeto, incluso cuando no estemos de acuerdo.

Fuera de mi vida profesional, juego básquetbol con amigos, practico ciclismo de montaña los fines de semana, hago caminatas de un día y, por encima de todo, soy papá y quiero que cada estudiante de este distrito se gradúe preparado, respaldado y entusiasmado por el futuro.

brianfortamdistrict.org

Intentionally Blank

STATEMENT OF CANDIDATE FOR
Reed Union School District
Governing Board Member

KRUPA ANTANI

Occupation: Former Public School Educator

Education and Qualifications: It is an honor to run for the Reed Union School District Board of Trustees. As a parent of three children in our district and a former public school teacher who taught 3rd, 6th, and 8th grade, I know what it takes to challenge and inspire students to reach their fullest intellectual, social-emotional, and creative potential.

If elected, I will work with fellow trustees to set clear direction, build effective structures, ensure accountability, and deliver steady leadership that produces results for students.

I have been an active parent volunteer at both Reed and Bel Aire, working closely with teachers and other parents on the book drive, community service projects, the Reed Foundation gala, student council, and cultural events such as Holi and Diwali. I previously served on the boards of the Golden Gate Mothers Group and Laurel Hill Nursery School. These experiences reinforced that excellent teachers, engaged parents, and community involvement are essential.

Strong schools protect both our children's future and the long-term value of our community. If elected, I will support the improvements needed to retain top teachers, keep our facilities competitive with neighboring districts, and ensure programs continue to evolve so students embody RUSD's mission.

STATEMENT OF CANDIDATE FOR
Reed Union School District
Governing Board Member

MIKE GHAFFARY

Occupation: Appointed Incumbent, Business Executive, Parent

Education and Qualifications: The Reed Union School District Board of Trustees appointed me to fill an open seat earlier this year. Since then, I have brought math education to the forefront and advocated for reasonable standards for the amount of time our kids spend on screens at school. My vision is for RUSD to be a national model for thriving public schools, grounded in academic rigor and student wellbeing.

As a parent of two RUSD students, I am on our campuses frequently: coaching the Del Mar math club, guest speaking in classrooms at Del Mar, Bel Aire, and Reed, and serving breakfast to our teachers. I have also served on the Tiburon Parks, Open Space & Trails Commission and on the boards of educational nonprofits, including Year Up Bay Area. In high school, I served as the student member of the Fremont Union High School District Board of Trustees.

Professionally, I am a business executive and investor who has served on many company boards. This taught me how a board drives results: financial discipline, hiring and supporting excellent leaders, and holding an organization accountable to clear goals. I bring those habits to every RUSD meeting.

I am proud to have graduated from Bay Area public schools, and would be honored to continue to serve our community in this role.

DECLARACIÓN DE CANDIDATURA PARA LA
Distrito Escolar de Reed Union
Miembro de la Junta Directiva

KRUPA ANTANI

Ocupación: Exmaestra de escuela pública

Educación y calificaciones: Es un honor postularme para formar parte de la Junta Directiva del Distrito Escolar de Reed Union. Como madre de tres hijos en nuestro distrito y exmaestra de escuela pública que enseñó en tercero, sexto y octavo grado, sé lo que se necesita para desafiar e inspirar a los estudiantes a alcanzar su máximo potencial intelectual, socioemocional y creativo.

Si soy elegida, trabajaré junto con los demás miembros de la Junta para establecer una dirección clara, crear estructuras eficaces, garantizar la rendición de cuentas y brindar un liderazgo sólido que genere resultados para los estudiantes.

He sido una mamá voluntaria activa tanto en Reed como en Bel Aire, y he trabajado estrechamente con maestros y otros padres en la campaña de donación de libros, proyectos de servicio comunitario, la gala de la Fundación Reed, el consejo estudiantil y eventos culturales como Holi y Diwali. Anteriormente, formé parte de las juntas del Grupo de Madres Golden Gate y de la escuela infantil Laurel Hill Nursery School. Estas experiencias reafirmaron que contar con excelentes maestros, padres comprometidos y la participación de la comunidad es fundamental.

Las escuelas sólidas protegen tanto el futuro de nuestros hijos como el valor a largo plazo de nuestra comunidad. Si soy elegida, apoyaré las mejoras necesarias para retener a los mejores maestros, mantener nuestras instalaciones a la altura de las de los distritos vecinos y garantizar que los programas sigan evolucionando para que los estudiantes encarnen la misión del RUSD.

DECLARACIÓN DE CANDIDATURA PARA LA
Distrito Escolar de Reed Union
Miembro de la Junta Directiva

MIKE GHAFFARY

Ocupación: Titular designado, ejecutivo empresarial, padre

Educación y calificaciones: La Junta Directiva del Distrito Escolar de Reed Union me nombró para ocupar un puesto vacante a principios de este año. Desde entonces, he puesto la educación matemática en primer plano y he abogado por estándares razonables respecto al tiempo que nuestros niños pasan frente a las pantallas en la escuela. Mi visión es que el RUSD sea un modelo nacional de escuelas públicas prósperas, fundamentado en el rigor académico y el bienestar estudiantil.

Como padre de dos estudiantes del RUSD, estoy frecuentemente en nuestros campus: entrenando al club de matemáticas de Del Mar, dando charlas como invitado en las aulas de Del Mar, Bel Aire y Reed, y sirviendo el desayuno a nuestros maestros. También he formado parte de la Comisión de Parques, Espacios Abiertos y Senderos de Tiburon y en las juntas directivas de organizaciones educativas sin fines de lucro, incluyendo Year Up Bay Area. En la escuela secundaria, me desempeñé como miembro estudiantil de la Junta del Distrito Escolar Secundario Fremont Union.

Profesionalmente, soy un ejecutivo de negocios e inversionista que ha formado parte de numerosas juntas de empresas. Esto me enseñó cómo una junta logra resultados: mediante la disciplina financiera, la contratación y el apoyo a líderes excelentes, y la exigencia de rendición de cuentas a una organización con respecto a objetivos claros. Llevo esos hábitos a cada reunión del RUSD.

Me enorgullece haberme graduado de las escuelas públicas del Área de la Bahía, y sería un honor continuar sirviendo a nuestra comunidad en este cargo.

Continued on Next Page

STATEMENT OF CANDIDATE FOR
Reed Union School District
Governing Board Member

LINA GODFREY

Occupation: Nonprofit Director / Mother

Education and Qualifications: Since 2023, I've attended the majority of RUSD board meetings and am usually the only community member in the room. When I saw how hard it was for others to attend, I pushed successfully for livestreaming, one of many improvements I've driven, so everyone could watch their board at work. I believe in understanding the assignment before asking for the job.

That experience taught me the difference between how things are presented and how they actually run. My training, a Berkeley MPH and a career in research, taught me to follow evidence over assumptions, and to ask of every decision: who benefits, and who bears the cost?

Our schools serve every household, not only those with children: they anchor our property values and define our community. Two of my children attend district schools now; two more will soon. Some need more support, some more challenge, so I understand firsthand the range of what our students need.

My priorities are transparency and accountability in every decision, evidence-based practice, academic rigor for all students, and a board that genuinely listens to you and turns your insights into action.

I humbly ask for your vote.

Lina Godfrey

www.linagodfreyforreed.com

STATEMENT OF CANDIDATE FOR
Reed Union School District
Governing Board Member

SHELBY PASAREL TSAI **Age:** 51

Occupation: Board President, Attorney

Education and Qualifications: As the Board president and mom of two RUSD graduates, I am proud that our schools academically score in the top 3% in California and are honored for programs emphasizing kindness, emotional awareness and community.

During my board tenure, RUSD built a full-day Pre-K program, expanded Spanish instruction to all grade levels, and established a counseling department. All without any new tax dollars and while maintaining our robust curriculum and specialized instruction in art, Spanish, and music and giving our teachers meaningful raises.

This progress is the result of the promises that I made 4 years ago: (1) fiscal accountability & transparency; (2) engagement of diverse stakeholders to build consensus on difficult issues; (3) creating a culture of data-driven decision-making; and (4) most importantly, ensuring that student achievement and well-being are at the center of every decision.

I always will push for academics that challenge every student, ensure that kindness, inclusion, and community remain core values, work to close achievement gaps, and carefully steward our tax dollars to ensure the long-term viability of our programs.

I ask for your vote to continue this vital work for our children.

DECLARACIÓN DE CANDIDATURA PARA LA
Distrito Escolar de Reed Union
Miembro de la Junta Directiva

LINA GODFREY

Ocupación: Directora de una organización sin fines de lucro / Madre

Educación y calificaciones: Desde 2023, he asistido a la mayoría de las reuniones de la junta del RUSD y generalmente soy el único miembro de la comunidad presente en la sala. Cuando vi lo difícil que era para otros asistir, impulsé con éxito la transmisión en vivo, una de las muchas mejoras que he promovido, para que todos pudieran ver a la junta en acción. Creo en comprender la tarea antes de solicitar el trabajo.

Esa experiencia me enseñó la diferencia entre cómo se presentan las cosas y cómo funcionan realmente. Mi formación, que incluye una Maestría en Salud Pública (MPH) de Berkeley, y mi trayectoria profesional en investigación me enseñaron a basarme en la evidencia y no en suposiciones, y a preguntarme ante cada decisión: ¿quién se beneficia y quién asume el costo?

Nuestras escuelas sirven a todos los hogares, no solo a aquellos con niños: son el pilar de nuestros valores inmobiliarios y definen nuestra comunidad. Dos de mis hijos asisten ahora a escuelas del distrito; dos más lo harán pronto. Algunos necesitan más apoyo, otros más desafíos, por lo que entiendo de primera mano la variedad de lo que nuestros estudiantes requieren.

Mis prioridades son la transparencia y la responsabilidad en cada decisión, la práctica basada en evidencia, el rigor académico para todos los estudiantes y una junta que realmente los escuche y convierta sus ideas en acción.

Le pido humildemente su voto.

Lina Godfrey

www.linagodfreyforreed.com

DECLARACIÓN DE CANDIDATURA PARA LA
Distrito Escolar de Reed Union
Miembro de la Junta Directiva

SHELBY PASAREL TSAI **Edad:** 51

Ocupación: Presidente de la Junta, Abogada

Educación y calificaciones: Como presidenta de la Junta y madre de dos egresados del RUSD, me enorgullece que nuestras escuelas se encuentren académicamente en el 3% superior de California y sean reconocidas por programas que enfatizan la amabilidad, la conciencia emocional y la comunidad.

Durante mi gestión en la Junta, el RUSD implementó un programa de prekínder de jornada completa, amplió la enseñanza en español a todos los niveles escolares y estableció un departamento de consejería. Todo ello sin nuevos impuestos y manteniendo nuestro sólido plan de estudios y enseñanza especializada en arte, español y música, además de otorgar a nuestros maestros aumentos salariales significativos.

Este progreso es el resultado de las promesas que hice hace 4 años: (1) responsabilidad fiscal y transparencia; (2) participación de diversos interesados para construir consenso en temas difíciles; (3) creación de una cultura de toma de decisiones basada en datos; y (4) lo más importante, asegurar que el logro y el bienestar estudiantil estén en el centro de cada decisión.

Siempre promoveré una educación académica que desafíe a cada estudiante, aseguraré que la amabilidad, la inclusión y la comunidad sigan siendo valores fundamentales, trabajaré para cerrar las brechas de rendimiento y administraré cuidadosamente nuestros impuestos para garantizar la viabilidad a largo plazo de nuestros programas.

Le pido su voto para continuar con este trabajo vital por nuestros niños.

MEASURES SUBMITTED TO THE VOTERS

SCHOOL

REED UNION SCHOOL DISTRICT

BOND MEASURE O

Reed Union School District Repair, Safety, Upgrade Measure: To support quality education and retain/attract quality teachers by upgrading all Reed schools, keeping them safe; repairing deteriorating classrooms/bathrooms, leaky roofs; updating fire/electrical/security systems and earthquake safety; removing mold/asbestos; constructing, repairing facilities, acquiring equipment; shall a measure authorizing $115,000,000 in bonds at legal rates, levying $30 per $100,000 of assessed valuation, ($6,200,000 annually) while bonds are outstanding, requiring citizens' oversight, spending disclosure/audits, be adopted?

◯ BOND YES ◯ BOND NO

IMPARTIAL ANALYSIS BY COUNTY COUNSEL
REED UNION SCHOOL DISTRICT
MEASURE O

This Measure was placed on the ballot by the Board of Trustees of the Reed Union School District.

Pursuant to Article XIIIA (1)(b)(3) of the California Constitution, if this measure is approved by 55% of the votes cast, the Reed Union School District will be authorized to incur bonded indebtedness of up to one hundred fifteen million dollars ($115,000,000) with an interest rate not to exceed the limit set by law.

Money raised by bond sales may only be used for the purposes and projects stated in the bond Project List set forth in Measure O. These purposes and projects include improvement and maintenance of school infrastructure such as bathrooms, plumbing, roofs, fire and earthquake safety, as well as mold and asbestos removal. As required by law, Measure O prohibits using bond proceeds for teacher and administrator salaries or other operating expenses.

The District estimates the average projected tax rate necessary to fund the bonds will be $26.63 per $100,000 of assessed value of property while the bonds are outstanding. This estimate is a projection, and could go up or down, depending on a number of factors including the timing and amount of bond sales, as well as changes in assessed property values in the District. The District estimates the annual debt service (including the principal and interest) will be approximately $6,200,000.

The interest rates on bonds must not exceed the limit of 12% and the bonds must mature within 40 years, as set by state law. The actual interest rates at which the bonds are sold will depend on the bond market at the time of each sale.

The Measure requires annual independent financial audits and spending review by an independent citizens' oversight committee.

s/BRANDON W. HALTER
County Counsel

TAX RATE STATEMENT

An election will be held in the Reed Union School District (the "District") on November 3, 2026, to authorize the sale of up to $115,000,000 in bonds of the District for the specific school facilities projects listed in the Bond Project List established by the District, as described in the proposition. If the bonds are authorized and a State bonding capacity waiver is received, the District expects to sell the bonds in two or more series. Principal and interest on the bonds will be payable from the proceeds of tax levies made upon the taxable property in the District. The following information is provided in compliance with Sections 9400-9404 of the Elections Code of the State of California.

1. The best estimate from official sources of the average annual tax rate that would be required to be levied to fund that bond issue over the entire duration of the bond debt service, based on assessed valuations available at the time of the election or a projection based on experience within the same jurisdiction, or other demonstrable factors is $26.63 per $100,000 of assessed valuation) of all property to be taxed. The best estimate of the final fiscal year in which the tax is anticipated to be collected is 2060-61.

2. The best estimate from official sources of the highest tax rate that would be required to be levied to fund that bond issue, and an estimate of the year in which that rate will apply, based on assessed valuations available at the time of the election or a projection based on experience within the same jurisdiction, or other demonstrable factors is $30 per $100,000 of assessed valuation) of all property to be taxed. The best estimate of the year in which the highest tax rate will apply is anticipated to be 2027-28.

3. The best estimate from official sources of the total debt service, including the principal and interest, that would be required to be repaid if all the bonds are issued and sold is $213,000,000.

Voters should note that such estimated tax rates are specific to the repayment of bonds issued under this authorization and are and will be in addition to tax rates levied in connection with other bond authorizations approved or to be approved by local voters for the District or for any other overlapping public agency.

Voters should note that estimated tax rate is based on the ASSESSED VALUE of taxable property on Marin County's official tax rolls, not on the property's market value. Property owners should consult their own property tax bills to determine their property's assessed value and any applicable tax exemptions.

Attention of all voters is directed to the fact that the foregoing information is based upon the District's projections and estimates only, which are not binding upon the District. The actual tax rates and the years in which they will apply may vary from those presently estimated, due to variations from these estimates in the timing of bond sales, the amount of bonds sold and market interest rates at the time of each sale, and actual assessed valuations over the term of repayment of the bonds. The dates of sale and the amount of bonds sold at any given time will be determined by the District based on need for construction funds and other factors. The actual interest rates at which the bonds will be sold will depend on the bond market at the time of each sale. Actual future assessed valuation will depend upon the amount and value of taxable property within the District as determined by the Marin County Assessor in the annual assessment and the equalization process.

Dated: June 8, 2026

DR. KIMBERLY MCGRATH
Superintendent, Reed Union School District

ARGUMENT IN FAVOR OF MEASURE O

Our kids all grow up together. Pre-K to eighth grade, every child in Reed Union School District attends the same three schools: Reed, Bel Aire, and Del Mar. They're outstanding and have been recognized as California Distinguished Schools and a National School to Watch. RUSD has amazing educators who work hard to inspire and prepare our children, but the buildings and infrastructure are deteriorating and need our help.

From the street, our schools look fine. It's inside where the problems are. Our schools are old. The average age is 68 years, and Reed School, our oldest, was first built in 1954! Safety, technology, and educational standards have changed a lot since then. Roofs leak. Pipes and wiring are wearing out. Portables have developed mold, and a few have been closed because they simply aren't safe for kids anymore. Many of our youngest students are learning in those dilapidated portables.

If passed, Measure O would provide critical funding to make facility improvements at Reed, Bel Aire, and Del Mar Schools including:

- Repairing or replacing leaky roofs
- Making fire and earthquake safety improvements and clearing out mold and hazardous materials
- Upgrading inadequate electrical and HVAC systems
- Replacing worn-out portables with permanent classrooms built to today's safety standards
- Updating science, art, music, and hands-on learning rooms

Measure O makes financial sense and protects taxpayers.

- By law, spending must be reviewed and annually audited by an independent citizens' oversight committee.
- All bond funds must be spent locally and *cannot be taken by the State.*
- Funds are required to be spent only on schools, not for administrator or teacher salaries.

Excellent schools and great teachers are fundamental to our community, and keeping our classrooms safe and modern is how we hold onto both. These are our children, and these are their schools.

Please join us and vote Yes on O.

SHELBY TSAI
President, Board of Trustees, Reed Union School District

JESSICA ETCHEVERS
President, Parent Teacher Association, Reed Union School District

A.J. BRADY

JANE COOPER

JACK RYAN

ARGUMENT AGAINST MEASURE O

No argument against Measure O was filed.

FULL TEXT OF MEASURE O

THE REED UNION SCHOOL DISTRICT
BOND MEASURE ELECTION NOVEMBER 3, 2026

The following is the full proposition presented to the voters by the Reed Union School District.

"Reed Union School District Repair, Safety, Upgrade Measure: To support quality education and retain/attract quality teachers by upgrading all Reed schools, keeping them safe; repairing deteriorating classrooms/bathrooms, leaky roofs; updating fire/electrical/security systems and earthquake safety; removing mold/asbestos; constructing, repairing facilities, acquiring equipment; shall a measure authorizing $115,000,000 in bonds at legal rates, levying $30 per $100,000 of assessed valuation, ($6,200,000 annually) while bonds are outstanding, requiring citizens' oversight, spending disclosure/audits, be adopted?"

PROJECT LIST

The Board of Trustees of the Reed Union School District is committed to **improving the quality of education** in our local public schools by upgrading deteriorating classrooms and science labs, as well as engineering and maker spaces, and improving student safety, providing safe, secure, modern classrooms and technology needed to ensure a high-quality education in a safe, secure, and upgraded learning environment. To that end, the Board evaluated the District's urgent and critical facility needs, including safety issues, class size reduction, basic repairs, computer and information technology in developing the types of projects to be funded by this measure as described below.

This bond includes strict accountability requirements to make sure public funds are used appropriately. These requirements include public disclosure of all spending, independent annual financial and performance audits, and the formation of a committee of local citizens and business owners to ensure all spending is in line with the promises made in the measure. What's more, by law, all funds must be used to improve our local schools and cannot be taken by Sacramento, the County or anyone else.

In approving this Project List, the Board of Trustees determines that the District must:

(i.) **UPGRADE and IMPROVE deteriorating classrooms and other school facilities to improve learning and prepare our students to go on to high school; and**

(ii.) **RETAIN AND ATTRACT quality teachers; and**

(iii.) **REPLACE and INSTALL heating and cooling systems to promote health, safety, and learning at District schools; and**

(iv.) **REPAIR and REPLACE water, sewer, gas, and related utility systems; and**

(v.) **IMPROVE access for disabled persons; and**

(vi.) **CONSTRUCT, REPLACE, INSTALL and IMPROVE outdoor learning, gathering and play spaces; and**

(vii.) **INSTALL energy efficiency facilities; and**

(viii.) **REPAIR AND UPGRADE security systems for student safety; and**

(ix.) **REQUIRE a transparent system of accountability, including a Project List detailing how money will be used, a citizens' oversight committee and public disclosure of how all funds are spent.**

The Project List includes the following types of upgrades and improvements at District schools and sites:

DEDICATED LOCAL SCHOOL FUNDING FOR NECESSARY SCHOOL IMPROVEMENTS

Goal and Purpose: This measure authorizes repair, safety and upgrade projects to be undertaken at Reed Elementary School, Bel Aire Elementary School and Del Mar Middle School.

Bond proceeds will be expended on the repair, construction, reconstruction, rehabilitation, or replacement of school facilities of the District, including furnish and equipping and not for any other purpose, including teacher and administrator salaries or other school operating expenses, in compliance with California Constitution Article XIIIA, Section 1(b)(3).

This project list reflects priorities identified through community input, architect analysis, and the District's long-range facilities planning process that commenced in Spring 2022. Final decisions about which projects move forward, and when, will be made by the Board based on District needs, project readiness, and available funding.

The following Project List provides the types of school facilities projects authorized to be financed with voter-approved bonds.

1. Upgrade, construct and improve deteriorating classrooms and related school facilities to create upgraded, efficient, safe and healthy educational environments, including design, construction and reconstruction, reconfiguring, furnishing and rebuilding of school facilities to support students and to retain and attract quality teachers.
   - Structural repairs and upgrades to facilities, including repairing/replacing deteriorating/leaky roofing, ramps, replacement of windows, doors, flooring and all related building finish materials
   - Install, repair and/or replace inefficient and outdated heating, ventilation and air conditioning systems with updated and efficient systems including systems facilitating air purification
   - Reconfiguration and reconstruction of facilities, including all related demolition, storage and temporary facilities during reconstruction
   - Interior finishes and renovations: paint, ceiling and wall finishes, window coverings, flooring, carpeting, lockers and casework
   - Upgrade, improve and configure classrooms to address Pre-Kindergarten Instruction including constructing or upgrading existing facilities to provide education for Pre-Kindergarten students and ensuring facilities are compliant with all legally required state mandated requirements such as restrooms and appropriate furnishing and equipment
   - Replace unusable, deteriorating or even dilapidated

portable buildings and trailers with permanent facilities including modular buildings

- Provide facilities and equipment for science, art and maker spaces
- Provide upgraded and sanitary restrooms including updated fixtures and any needed repairs or upgrades to sewer and water distribution systems
- Provide updated drinking fountains including hydration stations
- Improving, constructing, expanding and upgrading classrooms and other facilities such as Science, Technology, Engineering, and Mathematics centers, libraries, portable structures, legally required state mandated food prep/storage and/or food service and eating areas, multi-purpose rooms, performing arts buildings and other support facilities to provide improved and upgraded facilities for the students, teachers and community

2. Upgrading school site safety, accessibility and security to achieve a safe and secure learning environment.
   - Installing or upgrading security and access control systems including surveillance systems, secure entry systems, fire alarms, fire sprinkler systems, alarm systems, communication systems and public address systems
   - Installing or upgrading lighting and fencing
   - Seismic retrofit projects
   - Improving student drop-off and bus stop areas including improvements to curbing, walkways, vehicle lanes, campus entries, handrails, signage and lighting
   - Improve and expand driveways and parking
   - Installing or upgrading outdoor lighting
   - Replacing or repairing sidewalks, pathways, walkways and stairs
   - Improving pedestrian and bike infrastructure
   - Adding outdoor signage
   - Any necessary asphalt, concrete, grading or other site work relating to upgrading and construction projects
   - Acquiring, installing and improving landscaping, including drought tolerant landscaping, and related irrigation systems

3. Facilities Improvements to Ensure Accessibility, Inclusive Design and Broader Community Access.
   - Improvements to ensure compliance with all requirements of the Americans with Disabilities Act (ADA) as a minimum baseline, while pursuing broader inclusive design beyond legal minimums to create accessible environments for all users
   - Facility upgrades and reconfigurations to enable broader access and support multi-generational community programming, explicitly including accommodations for senior citizens and intergenerational use

4. Construct, replace, install and improve outdoor learning, gathering and play spaces.
   - Outdoor classrooms, learning areas, pathways and shade structures
   - Eating and meeting areas including tables, benches and covered seating
   - Play/physical education equipment, track and field and yard renovations and retaining walls
   - Landscaping improvements including irrigation
   - Repave surface areas

5. Acquire, install, repair and upgrade all necessary infrastructure serving District sites and facilities.
   - Electrical and other mechanical infrastructure
   - Cooling, heating and ventilation systems
   - Water, sewer, gas and related utility systems
   - Technology upgrades and improvements, including network infrastructure, server and IT rooms and security and related technology equipment
   - Site utilities and infrastructure including perimeter and retaining walls, stormwater, drainage structures, garbage upgrades and emergency access
   - Acquire and install or upgrade electrical systems, including lighting, power distribution and control systems, including installing systems that provide renewable energy such as solar panels, EV charging station and battery storage

SAFETY AND STUDENT SUCCESS

Goal and Purpose: If we want our students to succeed in high school, they must be skilled in the use of today's technologies and have a solid background in science, math, reading, writing and technology. This measure will make this possible.

- Bring all classrooms up to the same safety standards.
- Ensure hands-on science labs and engineering and maker spaces are all up to date.
- Upgrade electrical equipment.
- Improve student support facilities and playfields.
- **Improving accessibility for students with disabilities.**

In addition to the projects listed above, the repair and renovation of each of the existing school and District support facilities may include, but not be limited to, some or all of the following: add or renovate student and staff restrooms; repair and upgrade electrical, plumbing, heating, ventilation and air conditioning systems; upgrade of facilities for energy efficiencies, electrical generation and financial savings, including solar panels; improve accessibility for students, staff and the public with disabilities; repair and replace worn-out and deteriorated roofs, windows, walls, floors, sinks, doors and drinking fountains/hydration stations; construct or renovate offices and facilities for multipurpose and indoor/outdoor learning spaces, more efficient areas for professional development and administration and for the safety of students on campuses; install wiring and electrical systems to safely accommodate computers, technology and other electrical

devices; upgrade or construct support facilities including administrative, central kitchens, physical education, music, art, and performing and fine arts classrooms or facilities, science, robotics, computer labs/classrooms, career technical facilities, media centers/libraries and buildings, covered eating areas, shade and rain shelter, playgrounds, administrative, transportation and maintenance facilities and yards; acquire modular/portable classrooms; repair and replace fire alarms, emergency communications, public address, speaker, and security systems; improve facilities to satisfy ADA and seismic requirements; as needed, removal of hazardous materials like asbestos and lead paint from older schools, as needed; improve/resurface or replace asphalt, broken concrete and improve hard courts, turf, tracks, athletic fields, irrigation, and downspout drainage systems and campus landscaping; install signage, flagpoles, solar electric systems and fencing; expand parking and improve pick-up and drop-off areas and crosswalks; improve all site utilities; acquire land; construct new school buildings; upgrade or replace interior and exterior painting, floor covering, including carpets, and school facades; demolition; upgrade kitchens, food service and school cafeterias; construct various forms of storage and support spaces and classrooms; improve quads; repair, upgrade and install interior and exterior lighting systems and back-up power generators; improve or replace playgrounds, play structures, athletic fields, lockers, gymnasiums, and facilities to support student health, fitness and safety; replace outdated fences, including security fences and security systems (including access control systems and cameras), provide lunch shelters, indoor space for assemblies or for rainy day lunch; upgrade music labs, multi-purpose rooms, learning centers and media centers; add or upgrade parking lots including solar systems and electric vehicle charging stations. In addition to the listed projects stated above, the Project List also includes the acquisition of a variety of instructional, maintenance and operational equipment, including the reduction or retirement of outstanding lease obligations and interim funding incurred to advance fund projects from the Project List; payment of the costs of preparation of all facility planning, facility studies, assessment reviews, facility master plan preparation and updates, environmental studies (including environmental investigation, remediation and monitoring), design and construction documentation, DSA oversight, and temporary housing of dislocated District activities caused by construction projects.

The upgrading of technology infrastructure includes, but is not limited to, network rewiring, cabling, computers, portable interface devices, servers, switches, routers, modules, sound projection systems, laser printers, scanners and copiers, digital white boards and smart boards, document projectors, upgrade voice-over-IP, clock/telephone/intercom systems, call manager and network security/firewall, wireless technology systems, refresh classroom technology, miscellaneous IT and instructional equipment, data storage, archiving and preservation, phones, identity cards and the construction and installation of a data center in the cloud for the District's enterprise systems, such as resource planning, websites, domain name systems, cloud applications and information security.

The budget for each project is an estimate and may be affected by factors beyond the District's control. Some projects throughout the District may be undertaken as joint use projects in cooperation with other local public or non-profit agencies. The final cost of each project will be determined as plans and construction documents are finalized, construction bids are received, construction contracts are awarded and projects are completed. Based on the final costs of each project, certain of the projects described above may be delayed or may not be completed. Demolition of portable classrooms and existing facilities and reconstruction of facilities scheduled for repair and upgrade may occur, if the Board determines that such an approach would be more cost-effective in creating more enhanced and operationally efficient campuses. Necessary site preparation/restoration may occur in connection with new construction, renovation or remodeling, or installation or removal of relocatable or modular classrooms, including ingress and egress, removing, replacing, or installing irrigation or drainage systems, traffic signals, sewer or utility lines, trees and landscaping, relocating fire access roads, and acquiring any necessary easements, licenses, permits, or rights of way to the property. The listed projects will be completed as needed. Each project is assumed to include its share of furniture, equipment, architectural, engineering, legal fees and similar planning costs, connection fees, program and project management, staff training expenses and a customary contingency for unforeseen design and construction costs. Proceeds of the bonds may be used to pay or reimburse the District for the cost of District bond audits and staff when performing work on or necessary and incidental to bond projects. Bond proceeds shall only be expended for the types of projects and purposes identified herein. The District shall create an account into which proceeds of the bonds shall be deposited and comply with the reporting requirements of Government Code § 53410.

FISCAL ACCOUNTABILITY

THIS MEASURE REQUIRES A CLEAR SYSTEM OF ACCOUNTABILITY, INCLUDING A PROJECT LIST DETAILING HOW THE MONEY WILL BE USED, A CITIZENS' OVERSIGHT COMMITTEE, AND INDEPENDENT AUDITS TO ENSURE MONEY IS SPENT PROPERLY.

In accordance with Education Code Section 15272, the Board of Trustees will appoint a citizens' oversight committee and conduct annual independent audits to assure that funds are spent only on District projects and for no other purpose. The expenditure of bond money on these projects is subject to stringent financial accountability requirements. By law, performance and financial audits will be performed annually, and all bond expenditures will be monitored by an independent citizens' oversight committee to ensure that funds are spent as promised and specified. The citizens' oversight committee must include, among others, representation of a bona fide taxpayers association, a business organization and a senior citizens organization. No District employees or vendors are allowed to serve on the citizens' oversight committee.

No Administrator Salaries: Proceeds from the sale of the bonds authorized by this proposition shall be used only for the acquisition, construction, reconstruction, rehabilitation, or replacement of school facilities, including the furnishing and equipping of school facilities, and not for any other purpose, including teacher and school administrator salaries and other operating expenses.

MEASURES SUBMITTED TO THE VOTERS

COUNTY

CHILD CARE INITIATIVE

MEASURE P

Shall the Marin County Child Care Initiative be adopted to levy a special parcel tax of 5 cents per building square foot, generating approximately $12.5 million annually for fifteen years, to fund affordable childcare and high-quality early childhood education and improve compensation to retain and attract educators, with public disclosure, optional annual inflation adjustments, and a corresponding increase in the County appropriations limit, with all funds used locally in Marin County?

◯ YES ◯ NO

IMPARTIAL ANALYSIS BY COUNTY COUNSEL

COUNTY OF MARIN
MEASURE P

This Measure was placed on the ballot following submission of a voter initiative petition containing the number of signatures required by law.

Because Measure P was placed on the ballot through the initiative process, it will be adopted if approved by a majority of the votes cast in this election. If it is adopted, the County of Marin will levy a parcel tax beginning the first full fiscal year after the effective date. The Measure will remain in effect for fifteen years from the beginning of the parcel tax. The initial rate of the parcel tax shall be $0.05 per square foot of structural improvements, with no more than 100,000 square feet per parcel subject to the tax. "Structural improvements" is defined as the square footage of building floor area on a parcel. Beginning with the second fiscal year in which the tax is in effect, the Board of Supervisors may annually adjust the tax in accordance with the Consumer Price Index for All Urban Consumers for the San Francisco-Oakland-Hayward area. The County of Marin estimates revenue from this Measure will average approximately $12,500,000 annually.

The revenue raised by this parcel tax must be placed in a special account and can only be used for the purposes stated in this Measure. The stated purposes for the funds raised by this special tax include increasing access to child care, preschool and early education services to benefit low- and middle-income children and families of Marin County; improving wages for child-care providers who provide those services; developing, maintaining, upgrading, and expanding early-care and education facilities; and administrative expenses up to 5% of annual Fund proceeds. The Measure restricts the use of tax proceeds to replace certain existing funding for child care and early education.

Responsibility for developing, administering, and overseeing the programs and services paid for by the parcel tax revenue will belong to the Marin County Children and Families Commission ("Commission"), a nine-member commission whose members the Board of Supervisors appoints. The Commission will develop a five-year program plan and budget, and allocate the funds from the parcel tax, which the Board of Supervisors must appropriate annually.

Measure P additionally creates an eleven-member Advisory Council to develop recommendations for the Commission regarding the five-year plan, annual expenditures, and implementation of the Measure. The Board of Supervisors will appoint the Advisory Council members. Measure P requires the Marin County Board of Supervisors to provide for an annual independent financial audit of the parcel tax fund, which the Advisory Council must review.

The Commission will evaluate the effectiveness of the five-year plan and provide staff support for the Advisory Council, and may contract with other entities and consult with outside experts in administering the Measure.

s/BRANDON W. HALTER
County Counsel

ARGUMENT IN FAVOR OF MEASURE P

A child's earliest years are among the most important for brain development. The experiences children have during this critical period help shape how they learn, grow, communicate, and can determine whether they succeed in school and throughout life.

But in Marin, too many families cannot find or afford quality early childhood education. 52% of Marin children ages 0–12 with working parents lack access to licensed preschool. Long waiting lists and high costs force parents to reduce their work hours, turn down opportunities, or leave the workforce altogether.

Voting YES on Measure P is an investment in our children — and in Marin's economic future.

Measure P will make high-quality early childhood education more affordable, create more child care spaces, and help attract and retain qualified child care educators. That means more children will have access to safe, high-quality early learning experiences that are essential for healthy development and kindergarten readiness.

It also means more parents can work.

Reliable child care helps local businesses recruit and retain employees, strengthens household economic security, and supports a workforce that keeps Marin's businesses, schools, health care system, and senior communities running. Investing in children early pays dividends across our community for years to come.

Every dollar stays in Marin County, with annual independent audits, public reporting, regular evaluations, and strict limits on administrative costs.

That is why Measure P is supported by early childhood educators, elementary school teachers, the League of Women Voters, Congressman Jared Huffman, Senator Mike McGuire, Assemblymember Damon Connolly, all five Marin County Supervisors, the Marin County Democratic Party, and the North Bay Leadership Council.

For healthier children, thriving families, and a stronger local economy, vote YES on Measure P.

Learn more at OurKidsMarin.org

NELSON BRONCO, MD
FAAP Pediatrician

PATTY GARBARINO
Business Leader

MATT WILLIS
Public Health Physician

MARY JANE BURKE
Marin County Superintendent Emerita

LEAGUE OF WOMEN VOTERS OF MARIN COUNTY
Becky Bingea, President

REBUTTAL TO ARGUMENT IN FAVOR OF MEASURE P

Measure P "It's Not Ready for Prime Time"

— Dick Spotswood, Marin IJ Opinion columnist, 8/23/26

Despite its "mom and apple pie" promises, Measure P fails to help Marin residents.

In fact, it isn't designed to solve the childcare affordability crisis in Marin. The only stated goal of Measure P that's measurable is to give carers income "parity" with TK-12 public school teachers. This will increase childcare costs at licensed preschools while driving more parents to leave their kids with unlicensed providers. A few families at undefined middle to low-income levels may benefit from subsidies but there are no guarantees.

Measure P is carefully written to avoid a Marin residency requirement. That means people outside of Marin will benefit from the tax yet Marin property owners will pay for it. Voters shouldn't be tricked into believing that the money will only benefit Marin families.

This new childcare tax is a mandatory cost imposed on hard working Marin families already struggling with their own high childcare costs. The extra burden is even more objectionable because these families will subsidize out-of-county families.

Supporters say reliable childcare helps local businesses "recruit and retain employees." But if childcare is a necessary employee benefit, employers should foot the bill or compensate their employees enough to cover it.

With over half of its reported $778,305 campaign donations coming from outsiders - Washington D.C, Sonoma, Berkeley, and Los Altos - Measure P is using Marin to test voter support for another blank check tax dressed up as a targeted solution.

REJECT Measure P.

TIEF GIBBS
Marin County resident and business owner

LUCY DILWORTH
Coalition of Sensible Taxpayers Director and former Marin County Civil Grand Jury foreperson

MARGARITA COLIN
Marin County Resident

MARK GALPERIN
Marin County Resident

AMANDA BEYER
Marin County resident

ARGUMENT AGAINST MEASURE P

VOTE NO ON THE CHILD CARE PARCEL TAX

This measure locks Marin taxpayers into a new 15-year tax with no defined spending rules, no defined eligibility, and no way to judge results.

The tax ordinance proposes three uses for the $12.5 million raised annually - scholarships, worker wage increases, facility development - but sets no required split. Scholarships only "may" be funded; facilities only "as needed." Wage increases alone get a named target: parity with public transitional kindergarten-through-twelfth grade teacher salaries, a goal that could absorb most of the fund.

Eligibility is vague. No income threshold defines "low- and middle-income." Marin residency isn't required for families, children or workers to benefit. Nothing stops tax dollars from subsidizing a childcare slot or wage increase for someone who lives outside Marin.

Measure P might assist some low- and middle-income families on the benefit side, but offers no similar assistance to taxpayers. There are no exemptions for lower-income homeowners or seniors.

Most well-designed tax measures run 8 -10 years; this lets voters judge results when asked to renew. This one runs 15, with no written performance standards in the ordinance - no target number of scholarships, no wage benchmark or date attached to the TK-12 parity goal, no outcome metrics whatsoever - so no way to know if it will work.

Worse, once passed, spending rules will be written by a commission of unelected appointees, so voters can't hold decision makers accountable. And this measure uses the citizen-initiative process requiring only a simple-majority vote, bypassing the two-thirds vote California requires for special taxes.

Fifteen years funding a program that voters can't measure, run by an unelected commission, is too much to ask - especially when there's no guarantee that a single dollar reduces what any Marin family pays for childcare.

VOTE NO.

SUSAN MORELOCK
Marin County resident

JOHN TURNACLIFF
Marin County resident

AMANDA BEYER
Marin County resident

FRANCIS DROULLIARD
Marin County resident

TIEF GIBBS
Marin County resident and business owner

REBUTTAL TO ARGUMENT AGAINST MEASURE P

The argument against Measure P was signed by some of Marin's most MAGA extremists. Like their MAGA counterparts across the country, they rely on half-truths (at best) in their attempt to undermine this common-sense local solution for Marin families.

Here are the facts:

Measure P includes strong fiscal safeguards. Every dollar must stay in Marin County and be used for early childhood education and childcare. Administrative costs are strictly limited. All expenditures must be approved by the Marin County Board of Supervisors and annual independent audits, public reporting, regular evaluations, and community oversight will ensure taxpayers can see where the money goes and whether it is working.

And the need is urgent.

Marin families face crushing childcare costs, and too few spaces are available. Parents are forced to cut work hours or leave jobs because they cannot find reliable, affordable care. Childcare educators, the people we trust during the most important years of brain development, are leaving the profession because they cannot afford to live and work here. Local employers struggle to recruit and retain workers when employees cannot find quality, affordable preschool.

Measure P tackles all three problems: making care more affordable for families, expanding the number of childcare spaces, and strengthening the early educator workforce.

That is a smart investment in children, working families, local businesses, and Marin's future.

This is not a partisan issue. Don't let misleading claims stand in the way of a solution our children, families and entire community urgently needs.

Vote YES on Measure P.

OurKidsMarin.org

JARED HUFFMAN
U.S. Congressman

JOANNE WEBSTER
Business Leader

HEIDI TOMSKY
Executive Director, Fairfax- San Anselmo Children's Center

CURTIS ROBINSON, MD
Marin County School Board President

PAT JOHNSTONE
Chair, Marin County Democratic Party DCCM

FULL TEXT OF MEASURE P

RESOLUTION NO. 2026-072

A RESOLUTION OF THE MARIN COUNTY BOARD OF SUPERVISORS (1) ACCEPTING THE CERTIFICATE OF SUFFICIENCY FOR THE VOTER-SPONSORED "MARIN COUNTY CHILD CARE INITIATIVE"; (2) CALLING AND GIVING NOTICE OF A SPECIAL ELECTION WITHIN THE COUNTY OF MARIN FOR THE PURPOSE OF SUBMITTING THE INITIATIVE MEASURE TO THE VOTERS; AND (3) REQUESTING CONSOLIDATION OF THE SPECIAL ELECTION WITH THE NOVEMBER 3, 2026 STATEWIDE GENERAL ELECTION

WHEREAS, Pursuant to the California Elections Code, an initiative petition entitled the "Marin County Child Care Initiative" ("Initiative") was filed with the Marin County Registrar of Voters, for the purpose of submitting a proposed special parcel tax measure to the voters of Marin County; and

WHEREAS, on January 28, 2026, the proponents filed a Notice of Intention to Circulate Petition, and on January 29, 2026, filed the text of the proposed initiative ordinance, with the Marin County Registrar of Voters and thereafter complied with the publication requirements of the California Elections Code; and

WHEREAS, the proponents circulated the petition for signatures and, on June 3, 2026, submitted the petition to the Marin County Registrar of Voters for signature verification; and

WHEREAS, on June 17, 2026, the Marin County Registrar of Voters certified that the petition contained the requisite number of valid signatures of registered voters required under the California Elections Code to qualify the Initiative for placement on the ballot ("Certificate of Signature Verification"); and

WHEREAS, pursuant to the California Elections Code, the Board of Supervisors is authorized and directed to submit the proposed Initiative to the voters; and

WHEREAS, the Board of Supervisors has determined that the Initiative shall be submitted to the voters;

NOW, THEREFORE, BE IT RESOLVED by the Marin County Board of Supervisors as follows:

1. Acceptance of Certificate of Signature Verification. The Board hereby accepts the Certificate of Signature Verification issued by the Marin County Registrar of Voters certifying that the Marin County Child Care Initiative contains the requisite number of valid signatures and qualifies for submission to the voters.
2. Call and Order of Special Election. A special election is hereby called and ordered to be held throughout the County of Marin on Tuesday, November 3, 2026, for the purpose of submitting to the voters the Marin County Child Care Initiative in the form set forth in Section 3 below.
3. Form of Ballot Question. The Initiative shall appear and be printed on the ballot in substantially the following form:

   Shall the Marin County Child Care Initiative be adopted to levy a special parcel tax of 5 cents per building square foot, generating approximately $12.5 million annually for fifteen years, to fund affordable childcare and high-quality early childhood education and improve compensation to retain and attract educators, with public disclosure, optional annual inflation adjustments, and a corresponding increase in the County appropriations limit, with all funds used locally in Marin County?

   YES

   NO
4. Full Text of Initiative; Not to be Printed in Ballot Pamphlet. The full text of the Marin County Child Care Initiative is attached hereto as Exhibit A. Notwithstanding its attachment to this Resolution, the full text of the Initiative shall not be printed in the ballot pamphlet.
5. Copy of Initiative Available to Voters. A copy of the Initiative shall be made available to any voter upon request to the Marin County Registrar of Voters at no cost and shall be posted on the County's website in accordance with California Elections Code sections 9312 and 9313.
6. Consolidation and Conduct of Election. Pursuant to Part 3 (commencing with Section 10400) of the California Elections Code, the Marin County Board of Supervisors hereby orders that the special election be consolidated with the November 3, 2026 Statewide General Election. Upon consolidation, the election shall be held and conducted in all respects as though there were only one election, and only one form of ballot shall be used, the election precincts, polling places, election officers, canvass, certification of results, and all other proceedings shall be conducted by the Marin County Registrar of Voters in accordance with applicable provisions of the California Elections Code governing consolidated elections.
7. Notice of Election. The Marin County Registrar of Voters is requested to give notice of the election in accordance with law and to perform all other acts where are required for holding and conduct of said election.
8. Deadline for Ballot Arguments. Primary ballot arguments and rebuttal arguments concerning the Initiative may be submitted in accordance with Elections Code sections 9315 through 9317 and the deadlines established by the Marin County Registrar of Voters for the November 3, 2026 Statewide General Election.
9. Impartial Analysis. Pursuant to Elections Code section 9313, the Marin County Registrar of Voters shall transmit a copy of the Initiative to the Marin County Counsel, who is hereby directed to prepare an impartial analysis of the Initiative in accordance with the Elections Code and the deadlines established by

the Registrar of Voters.

10. Conduct of Election. Except as otherwise provided herein, the election shall be held and conducted in accordance with the California Elections Code governing the Statewide General Election on November 3, 2026.
11. Further Actions Necessary. The Clerk of the Board, County Executive, County Counsel, Marin County Registrar of Voters, and all other appropriate County officers and employees are hereby authorized and directed to take all actions and execute all documents necessary or desirable to carry out the purposes of this Resolution and to comply with applicable provisions of law.
12. Filing with the Registrar of Voters. The Clerk of the Board is directed to transmit a certified copy of this Resolution to the Marin County Registrar of Voters immediately following its adoption.
13. Resolution of Election Results. Following the canvass of returns and certification of the election results by the Marin County Registrar of Voters, the Board of Supervisors shall declare the results of the election in accordance with the California Elections Code.
14. CEQA Findings. The Board finds that adoption of this Resolution does not constitute a project within the meaning of the California Environmental Quality Act pursuant to CEQA Guidelines sections 15060(c)(2), 15060(c)(3), and 15378(b)(4), and therefore no environmental review is required.
15. Effective Date. This Resolution shall take effect immediately upon its adoption.

Vote Certification
Marin County Board of Supervisors

This hereby certifies the vote taken by the Board of Supervisors on Request to adopt a resolution calling a special election on the voter-sponsored "Marin County Child Care Initiative," consolidating the special election with the November 3, 2026 Statewide General Election at its meeting of Tuesday, July 14, 2026.

AYES: Stephanie Moulton-Peters, Dennis Rodoni, Mary Sackett, Eric Lucan, Brian Colbert

NOES:

ABSENT:

ABSTAIN:

The motion was Approved.

ATTEST:

Derek Johnson
County Executive

MEASURES SUBMITTED TO THE VOTERS

DISTRICT

MARIN HEALTHCARE DISTRICT

MEASURE CC

Marin Healthcare District - Emergency Healthcare Funding Measure Shall the measure funding expanded and upgraded emergency room, intensive care, hospital, and other medical facilities to care for trauma, heart attack, stroke, and other patients and attract qualified doctors and nurses, with no funds for administrator salaries, by enacting a parcel tax of 14¢ per square foot of improved building area annually, generating approximately $12,400,000 annually for 30 years, subject to annual audits and citizens' committee oversight, be adopted?

⬭ YES ⬭ NO

IMPARTIAL ANALYSIS BY COUNTY COUNSEL

MARIN HEALTHCARE DISTRICT
MEASURE CC

This Measure was placed on the ballot following submission of a voter initiative petition containing the number of signatures required by law.

Because Measure CC was placed on the ballot through the initiative process, it will be adopted if approved by a majority of the votes cast in this election. If it is adopted, the Marin Healthcare District will levy a parcel tax beginning the first full fiscal year after the effective date. The Measure will remain in effect for thirty years from the beginning of the parcel tax. The rate of the parcel tax shall be $0.14 per square foot of improved building area, which is defined as the area on a parcel of taxable real property on which there exists any building. The Marin Healthcare District estimates revenue from this Measure will average approximately $12,400,000 annually.

The revenue raised by this parcel tax must be placed in a special account and can only be used for the purposes stated in this Measure. The stated purposes for the funds raised by this special tax are the expansion and modernization of intensive care, trauma, triage, and hospital facilities, as well as additional capacity for the emergency room and patient rooms. The funds may also be spent to hire and retain doctors and nurses, with no funds for administrator salaries.

s/BRANDON W. HALTER
County Counsel

ARGUMENT IN FAVOR OF MEASURE CC

Vote YES on Measure CC to protect local access to life-saving emergency care and hospital services close to home by keeping MarinHealth staffed, equipped, and ready!

For victims of heart attacks, strokes, and accidents, seconds mean the difference between life and death. Measure CC ensures that we have access to life-saving medical care when we need it most.

In Marin County, access to emergency care is especially critical — we have only one major freeway, and traffic delays to the nearest hospital in San Francisco or Sonoma can exceed an hour.

MarinHealth Medical Center is the only designated trauma center in Marin County — and a full-service community hospital providing emergency care, heart and stroke treatment, cancer care, surgery, and mental health services. Studies show that trauma center care can **increase survival rates by up to 25%.**

Emergency room visits are increasing, and demand for emergency care is growing. Without investment, our hospital risks falling behind safety standards and losing critical services.

Vote YES on Measure CC to:

- **Upgrade medical technology** for heart attacks, strokes, and cancer
- **Modernize intensive care, trauma, and triage** facilities
- **Expand ER capacity** to reduce wait times and overcrowding
- **Improve outdated operating rooms**, labs, and imaging facilities
- Improve **mental health, addiction, and suicide prevention** services
- Modernize hospital facilities for **earthquake safety**
- Attract and retain **qualified doctors, nurses**, and specialists

Measure CC requires strict fiscal accountability:

- Ensures that MarinHealth Medical Center remains a public, community-owned hospital
- **Every penny stays local** and cannot be taken by State or Federal governments
- **All funding must be spent as promised** and not on administrators' salaries
- **Independent oversight and audits**

When an emergency strikes, we need quick access to excellent medical care.

Join local first responders and doctors who rely on MarinHealth every day to save lives. Vote **YES on Measure CC!**

JASON RUBEN, MD
Emergency Room Physician

JARED HUFFMAN
US Congressman

LEAGUE OF WOMEN VOTERS OF MARIN COUNTY

ANDREW APOLINARSKI
Local Nurse

NORTH BAY LEADERSHIP COUNCIL

REBUTTAL TO ARGUMENT IN FAVOR OF MEASURE CC

Marin residents support needed public services. We draw the line at "straight up dishonest" tactics that manufacture panic to fund a wish list through generational taxation.

Proponents claim they need tax to attract staff and save emergency care. The district's own August 2026 metrics confirm no such crisis: nursing headcount rose, primary care waiting list fell from 3,000 to zero, and turnover dropped to 2%.

MarinHealth is nowhere near ruin, nor is its emergency room. It reported $661 million in revenue, a $24 million surplus, $23.6 million in gifts, and CEO pay in the top 5% nationwide. Taxpayers should fund needs, not wants. Let donors fund wish lists.

Proponents promise strict fiscal accountability. In the fine print, oversight is advisory only, without enforcement, relying on routine district audits. Worse, the district may pledge this 30-year tax to issue bonds, borrowing cash upfront, piling debt and locking revenue so repeal is impossible.

Their record: taxpayers approved $394 million in 2013 and got a front-loaded, interest-heavy structure. More than borrowed ($593 million) remains owed through 2047. Fiscally irresponsible.

The district is extending its seismic deadline while the measure does not even require spending on seismic work.

Measure CC charges per square foot, so modest homes pays like mansions, with no exemption for seniors or low-income residents already afraid of hospital bills. It will take from everyone just to pad their budget.

Examine the numbers. Vote no on CC. It's double crazy.

CLAY HESS, MD, MPH
Independent Public Health Physician

ARGUMENT AGAINST MEASURE CC

A child starting kindergarten this fall will be mid-thirties when Measure CC expires. Crazy.

Her parents will pay it like a mortgage; but Marin, we already pay one since 2013. Now the hospital wants more. Double crazy.

Measure CC is well named: double crazy. A double mortgage funding a wish list: "upgrade," "expand," "attract."

It's crazy to charge by the square foot, not by what a home is worth: a modest house pays like a mansion. It's double crazy when the hospital's foundation already raises twice this tax in gifts.

In 2013 the hospital borrowed $394 million for building and earthquake upgrades. It's crazy that only $33 million is paid off, 8%. It's double crazy that ballooning $593 million is still owed through 2047, $232 million of it interest.

Measure CC seeks a second tax of $372 million, 30 more years, combining to $965 million. Crazy. Scaled to a home: owing $965,000 on a house built for $394,000, then renovation borrowing again before one-tenth is paid. Double crazy.

Atop your current bill, a 2,000-square-foot home pays $280 more yearly, $8,400 total, with no senior or low-income exemption. Crazy.

Only another vote can repeal it, and the district may bond against it. Proposition 43 on this ballot restores the two-thirds vote for such taxes. Measure CC asks that it not apply. Double crazy.

It's crazy for the rich to tax the poor. Hospital 2024 revenue: $661 million. Surplus: $24 million.

Gifts: $23.6 million. CEO pay: over $2 million. It's double crazy that a director and a taxpayer advocate said on the record that petition gatherers told them the hospital would close if they did not sign, conduct called "straight up dishonest."

Vote no on Measure CC: a double crazy double mortgage that makes no sense and leaves no cent behind.

CLAY HESS, MD, MPH
Independent Public Health Physician

REBUTTAL TO ARGUMENT AGAINST MEASURE CC

To be clear — this is an extremely serious issue facing Marin County.

Measure CC's sole opponent cares more about quippy taglines and misleading statistics than protecting our community's emergency care.

As an educated Marin County voter, you deserve the facts about Measure CC, not misinformation:

FACT: **MarinHealth Medical Center is the only designated Trauma Center** in Marin County. During an accident, heart attack, or stroke, we need care close to home. Being treated at a Trauma Center can increase a patient's chance of survival by up to 25 percent.

FACT: In an emergency, you need help fast. **Seconds can mean the difference between life and death.** Voting YES on CC ensures you and your family have rapid access to life-saving care.

FACT: MarinHealth Medical Center is the only hospital owned by the residents of this County. Measure CC keeps all profits reinvested locally.

FACT: There is only one major highway in and out of Marin County. In an emergency, patients can't afford to sit in traffic for hours or cross a bridge to get to a neighboring hospital.

FACT: Every penny from Measure CC stays in Marin to improve our emergency healthcare. No funds can be taken away by the state or federal governments or be used for administrators' salaries.

FACT: Under Measure CC, larger homes pay their fair share. State law prohibits healthcare districts from offering senior exemptions.

FACT: Measure CC is supported by community leaders including doctors, nurses, and first responders.

Vote YES on CC to protect local emergency healthcare!

DR. ANNIE YUAN
Emergency Room Physician

JARED HUFFMAN
US Congressman

LEAGUE OF WOMEN VOTERS OF MARIN COUNTY

KATHERINE BOESCHENI
Local Nurse

MARIN PROFESSIONAL FIREFIGHTERS, IAFF 1775

FULL TEXT OF MEASURE CC

ORDINANCE NO. ____

AN ORDINANCE OF THE PEOPLE OF THE MARIN HEALTHCARE DISTRICT, CALIFORNIA, ENACTING A SPECIAL PARCEL TAX TO FUND LOCAL HOSPITAL, EMERGENCY TREATMENT, MENTAL HEALTH, AND OTHER HEALTHCARE FACILITIES, PROGRAMS AND SERVICES

THE PEOPLE OF THE MARIN HEALTHCARE DISTRICT DO HEREBY ORDAIN AS FOLLOWS:

SECTION 1. Title. This measure shall be known and may be cited as the Marin Safe and Reliable Emergency Healthcare Initiative (the "Initiative").

SECTION 2. Findings and Purpose.

A. Findings. The people of the Marin Healthcare District ("District") find and declare the following:

1. The mission of the Marin Healthcare District is to enhance the provision of quality health care in Marin County by supporting the highest quality medical, trauma, emergency cardiac, and psychiatric care at MarinHealth Medical Center for the benefit of the Marin County communities it serves.
2. MarinHealth Medical Center is also the only designated Trauma Center in Marin County. Studies show that being treated at a Trauma Center increases a seriously injured patient's chances of survival by up to 25 percent.
3. In an emergency, seconds can mean the difference between life and death. There is only one highway in and out of Marin County, and traffic is often so bad that it can take well over an hour to get to a neighboring hospital. It is therefore critical that Marin residents have rapid local access to the most advanced life-saving medical care when and where we need it most — right here in Marin County.
4. Although many hospitals are owned by large private corporations focused on making profits, MarinHealth Medical Center is owned and controlled by the District and accountable to its residents, with all proceeds reinvested locally to provide the best quality healthcare for our community.
5. Over the past decade, many hospitals in California have closed — and many more are barely surviving. With federal and state funding for healthcare services shrinking, high-quality healthcare in Marin County is increasingly at risk.
6. Emergency Room visits have also increased by nearly 25% over the past decade and are expected to continue to rise. We need to expand MarinHealth Medical Center's emergency room, operating rooms, and patient rooms just to keep pace. Moreover, California law mandates that all patient rooms and acute care facilities meet strict earthquake safety standards or they can be forced by the state to close.
7. Some of MarinHealth Medical Center's operating rooms were originally built more than 70 years ago, and funds are needed to complete the final phase of the hospital's earthquake safety upgrades.
8. The residents of Marin County seek to maintain local access to advanced, life-saving emergency medical care for victims of accidents, heart attacks, strokes, and other emergencies. We also seek to expand and upgrade intensive care, trauma, triage, ER, emergency cardiac, and medical facilities, and to attract and retain highly qualified doctors and nurses, including by providing them with modern technology, leading equipment, and new innovations to provide the best possible care for Marin residents.
9. This Initiative therefore adopts a special *non-ad valorem* parcel tax on taxable real property within the District to fund the following critical needs: the expansion and modernization of intensive care, trauma, and triage facilities to better manage medical emergencies; additional emergency room capacity to reduce wait times, overcrowding, and improve access for those with medical emergencies; modernizing and expanding hospital facilities to meet required health and earthquake safety standards; new/additional patient rooms and facilities to provide better access to hospital care, including for an aging population; improvements and upgrades to outdated and aging operating rooms, labs, and imaging facilities to meet current and future medical standards; ensuring that there are enough highly qualified doctors, nurses, and specialists to serve our healthcare needs; and improvements to local mental health, addiction, and suicide prevention services.
10. This Initiative includes and requires strict fiscal accountability protections to ensure all funds are used as promised, including: the new revenues must stay in the District to fund the specified improvements, upgrades, and enhancements set forth herein; no funds may be taken away by the state or diverted for other purposes; no funds may be used for administrator salaries or benefits; and required public disclosure of all spending, including requirements for an independent oversight committee and annual audits.
11. Adoption and implementation of this Initiative will protect and serve the public health, safety, and welfare, and the quality of life for the people of the Marin Healthcare District.

B. Purpose. The people of the Marin Healthcare District declare that our purpose and intent in enacting this Initiative is to authorize and adopt a special *non-ad valorem* parcel tax on each parcel of taxable real property within the District at the uniform rate of fourteen cents ($0.14) per square foot of improved building area per year, the proceeds of which shall be specifically limited and shall be used solely as set forth in this Initiative, to ensure the District is able to continue providing the highest level of healthcare to the Marin community.

SECTION 3. Adoption of Marin Healthcare District Parcel Tax.

The Marin Healthcare District hereby adopts a parcel tax as follows:

Section 1 - Imposition.

A. A special *non-ad valorem* parcel tax (hereinafter the "Parcel Tax") is hereby established and shall be levied

annually on the owner of each parcel of taxable real property located within the Marin Healthcare District (the "District"), unless the owner is by law exempt from taxation, in which case, the Parcel Tax shall be assessed to the holder of the possessory interest in such parcel, unless such holder is also by law exempt from taxation. The Parcel Tax is an excise tax on the use of property within the District.

B. The Parcel Tax shall hereby be established and levied each year, commencing July 1st after the Effective Date, on each parcel of taxable real property within the boundaries of the District at the uniform rate of fourteen cents ($0.14) per square foot of improved building area.

C. The collection of the Parcel Tax shall commence on July 1st after the Effective Date and continue for thirty (30) years thereafter.

D. The Parcel Tax shall be collected by the Marin County Tax Collector (the "Tax Collector") at the same time and in the same manner and shall be subject to the same penalties as *ad valorem* property taxes collected by the Tax Collector. The collection of the Parcel Tax hereunder shall not decrease the funds available from other sources of the District in any period from the Effective Date hereof

E. For the purposes of this Parcel Tax, a "parcel of taxable real property" shall be defined as any parcel of real property located in the District which receives a separate tax bill for *ad valorem* property taxes from the Tax Collector. "Building" is defined as any structure having a roof supported by columns or walls and designed for the shelter or housing of any person or property of any kind. The word "building" includes the word "structure" and encompasses, without limitation, all residential, commercial and industrial structures. "Improved building area" is defined as the area on a parcel of taxable real property on which there exists any building.

F. The District may incur bonded indebtedness for eligible capital costs related to the planning and construction of hospital improvements and upgrades, utilizing the proceeds from the Parcel Tax to make principal and interest payments to service such debt.

G. All property that the Tax Collector has determined to be otherwise exempt from property taxes, or on which no *ad valorem* property taxes have been levied, in any year shall also be exempt from the Parcel Tax in such year. The Tax Collector's determination of exemption or relief for any reason of any parcel from taxation shall be final on the taxpayer for purposes of this Parcel Tax. Taxpayers desiring to challenge the Tax Collector's determination should do so under the procedures established by the Tax Collector's Office, applicable provisions of the California Revenue and Taxation Code or other applicable law. Taxpayers seeking any refund of taxes paid pursuant to this Parcel Tax shall follow the procedures applicable to tax refunds pursuant to the California Revenue and Taxation Code and any other generally applicable law.

Section 2 - Levy, Collection, Purpose.

A. The proceeds of the Parcel Tax shall be deposited into a special designated fund, created and maintained by the District, which proceeds, together with any interest and any penalties thereon, collected each fiscal year shall be used solely for the purposes set forth in subsection B, below. The proceeds from the Parcel Tax shall be expended only for these purposes.

B. Subject to the accountability safeguards specified herein, the proceeds collected by the levy of the Parcel Tax shall be used only as follows:

1. For the expansion and modernization of intensive care, trauma, and triage facilities to better manage medical emergencies;
2. For additional emergency room capacity to reduce wait times, overcrowding, and improve access for those with medical emergencies;
3. For modernizing and expanding hospital facilities to meet required health and earthquake safety standards;
4. For new/additional patient rooms and facilities to provide better access to hospital care, including for an aging population;
5. For improvements and upgrades to outdated operating rooms, labs, and imaging facilities to meet current and future medical standards;
6. To maintain a sufficient number of highly qualified doctors, nurses, and specialists to serve our healthcare needs; and
7. For improvements to local mental health, addiction, and suicide prevention services.

C. Proceeds from the Parcel Tax shall be used only for the purposes identified in subsection B, and not for any other purpose, including for District or hospital administrator salaries or benefits, in accordance with applicable law. The purposes set forth in this Section shall constitute the specific purposes of this Parcel Tax, which are legally binding limitations on how the proceeds of the Parcel Tax may be spent.

Section 3 - Parcel Tax Annual Report.

The District shall prepare a report on at least an annual basis which shows the amount of funds collected and expended, and the status of any project required or authorized to be funded by the Parcel Tax. The District shall file each report with the District's Board of Directors and the oversight committee referenced herein, below.

Section 4 - Parcel Tax Funds Shall Not Replace Existing Funding.

A. The People of the Marin Healthcare District find and declare that, absent the Parcel Tax funds, the District would require more resources than are currently available to plan, construct, equip and/or furnish the proposed expansions, upgrades, and maintenance set forth herein. In adopting this Parcel Tax, the People of the District are providing new, additional District resources to complement, but not to replace or supplant, any or all pre-existing District, state, federal or other funding.

B. Consistent with subsection (A), the People of the District specifically find and declare that their contributions to and disbursements from the designated Parcel Tax fund authorized by this Parcel Tax are discretionary expenditures by the District for the direct benefit of the residents of the District. In the event that the state attempts, directly or indirectly, to redistribute these expenditures to other jurisdictions or to offset or reduce state or federal funding to

the District because of the contributions to and disbursements from the designated Parcel Tax fund authorized herein, the District shall transfer said monies that would otherwise be distributed each year from the designated Parcel Tax fund to such other fund as the Board of Directors may designate, to be spent for purposes which are substantially equivalent to the specific purposes set forth herein.

Section 5 - Increase in Appropriations Limit.

To the extent that the revenue from the Parcel Tax is in excess of the spending limit for the District, as provided for in applicable provisions of the California Constitution and state law, the approval of the Parcel Tax by the voters shall constitute approval to increase the District's spending limit in an amount equal to the revenue derived from the Parcel Tax for the maximum period of time as allowed by law.

Section 6 - Fiscal Accountability Protections and Oversight.

Starting with the first operative year of this Parcel Tax, the District shall establish an oversight committee comprised of District residents to submit a report on at least an annual basis to the Board of Directors evaluating whether the proceeds from the Parcel Tax are being properly expended for the purposes set forth herein. Proceeds from the Parcel Tax shall be subject to the District's generally applicable independent annual audit procedures and requirements.

SECTION 4. Effective Date and Implementation.

A. This Initiative shall be effective upon the earliest date legally possible after the elections official certifies the vote on the Initiative by the voters of the District pursuant to the California Elections Code (the "Effective Date").

B. Upon the Effective Date of this Initiative, the District is directed to promptly take all appropriate actions needed to implement this Initiative, including but not limited to taking any administrative steps necessary to administer and collect the Parcel Tax authorized herein or to update any District codes or documents so they conform to the legislative policies set forth in this Initiative.

C. The District may reorganize, renumber, and/or reformat the provisions included in Section 3 of this Initiative, provided that the full text is implemented without alteration.

SECTION 5. Interpretation and Severability.

A. This Initiative must be broadly construed to achieve the purpose stated above. It is the intent of the voters that the provisions of this Initiative be interpreted or implemented by the District and others in a manner that facilitates the purpose set forth in this Initiative.

B. This Initiative and the special tax authorized herein are adopted pursuant to the provisions and authority contained California Constitution, including Article II, §11. The People of the District declare their intent that this citizens' Initiative, if approved by a simple majority of voters pursuant to controlling California case law, shall be enacted, and the parcel tax be collected, for the entire uninterrupted period described herein. To the extent that the California Constitution or other applicable state law is amended, either at the same election or any time after this Initiative is adopted by the District's voters, to create additional or different voting requirements necessary to implement or to continue to implement this Initiative, the People of the District declare their intent that any such amendments should, to the greatest extent allowed by law, be applied prospectively only and not apply to, or in any way affect, this Initiative.

C. This Initiative must be interpreted so as to be consistent with all federal and state laws, rules, and regulations. If any section, sub-section, sentence, clause, phrase, part, or portion of this Initiative is held to be invalid or unconstitutional by a final judgment of a court of competent jurisdiction, such decision does not affect the validity of the remaining portions of this Initiative. The voters declare that this Initiative, and each section, sub-section, sentence, clause, phrase, part, or portion thereof, would have been adopted or passed irrespective of the fact that any one or more sections, sub-sections, sentences, clauses, phrases, part, or portion is found to be invalid. If any provision of this Initiative is held invalid as applied to any person or circumstance, such invalidity does not affect any application of this Initiative that can be given effect without the invalid application.

D. If any portion of this Initiative is held by a court of competent jurisdiction to be invalid, we the People of the Marin Healthcare District indicate our strong desire that: (i) the Board of Directors use its best efforts to sustain and re-enact that portion, and (ii) the Board of Directors implement this Initiative by taking all steps possible to cure any inadequacies or deficiencies identified by the court in a manner consistent with the express and implied intent of this Initiative, including adopting or reenacting any such portion in a manner consistent with this Initiative.

SECTION 6. District Affairs. The People of the District hereby declare that providing funding through the parcel tax adopted by this Initiative constitutes a district affair. The People of the District hereby further declare their desire for this Initiative to coexist with any similar tax measures adopted at the district, county, or state levels.

SECTION 7. Conflicting Measures. To ensure that the intent of the voters is not frustrated, this Initiative is presented to the voters as an alternative to, and with the express intent that it will compete with or take precedence over, any and all voter initiatives or District-sponsored measures placed on the same ballot as this Initiative and which, if approved, would adopt a special tax in the District, which would frustrate the purpose and intent of this Initiative (each, a "Conflicting Measure"). In the event that this Initiative and one or more Conflicting Measures are adopted by the voters at the same election, then it is the voters' intent that only the measure which receives the greatest number of affirmative votes shall control in its entirety and said other measure or measures shall be rendered void and without any legal effect with respect to such matters. If this Initiative is prevented from going into effect by a Conflicting Measure approved by the voters at the same election, and such Conflicting Measure is later held invalid, this Initiative shall be self-executing and given full force of law. Notwithstanding the foregoing provisions of this Section, in the event that both this Initiative and another measure(s) are adopted by the voters at the same election, but the two measures can be harmonized in a manner that permits this Initiative to be implemented upon its adoption without imposing any inconsistent requirement(s), then it is the voters' intent that both the other measure and this Initiative shall be given full force and effect regardless of

which measure receives the greatest number of affirmative votes.

SECTION 8. Amendment. This Initiative may be amended or repealed only by the voters of the Marin Healthcare District voting in an election held in accordance with state law.

WHERE'S MY BALLOT?



Sign up at wheresmyballot.sos.ca.gov to get an automatic email, text, or call about the status of your ballot.

VOTE SAFE.

Get a notice when your vote by mail ballot is mailed, received and counted!

VOTE SECURE.

Every signature on a vote by mail envelope is compared to the voter's information on file. If the signature doesn't compare, the voter will get a letter with information about how to correct it. After ballots are accepted for counting, they are removed from their envelopes in a way that protects voter privacy. Once removed, ballots are counted by scanning equipment then sealed in containers that may be opened only for an audit after the election. Voter privacy and votes are protected during the entire process.

VOTE BY MAIL!

Postage is pre-paid! Ballots returned by mail must be postmarked on or before November 3 and received by the Elections Department by November 10.

You do not have to vote on every contest. If you mismark your ballot, call the Elections Department and ask for instructions.

If it seems too late to mail your ballot back, you may hand deliver your voted ballot to one of many Ballot Drop Box Locations or any Vote Center. There is a list of locations in this Voter Information Guide, and online at marinvotes.org

ACCESS OR LANGUAGE NEEDS

Where can I vote in person?
Vote at any Vote Center in Marin County. Addresses are listed in this guide or go to www.marinvotes.org.

Is my nearest Vote Center accessible?
All Vote Centers are accessible or have been mitigated to meet accessibility requirements. Call 415-473-6456 for details.

Sign language interpreter.
Schedule an appointment at the Elections Office, call at least 1 week in advance.
TTY 415-473-6899 or CA Relay Service 711

Need support at a Vote Center?

- Each Vote Center has accessible marking devices to help you mark your ballot independently and privately. A sip/puff device can be provided by calling in advance.
- A wheelchair-accessible voting booth, magnifiers, pens with easy to hold grips and signature guides are available.
- **Curbside voting** A voter with a disability may vote a regular ballot outside a Vote Center. Call when you are outside. An election worker will bring you a ballot and then put your voted ballot into the ballot box.

Where is an accessible voting machine?
An accessible ballot marking device is at each Vote Center.

What if I do not speak English well?
The Vote Center worker will:

- Point out instructions in voting booth.
- Demonstrate how to mark the ballot.

Translated sample ballots are posted at Vote Centers. Some Vote Centers have a bilingual worker; tell us if you need bilingual service.

Can I get a ride to a Vote Center?
Marin Access 415-454-0902 provides services for older adults, persons with disabilities and low-income residents. You may need to register. Call immediately to find out how they can help you.

Alternative formats upon request.
Large print of some ballot materials may be available and a CD may be available for local measure information. Call 415-473-6456 (voice), 415-473-6899 (TTY), toll free 833-644-2061, or email elections@marincounty.gov

An Online Accessible Voter Information Guide is available upon request. Call 415-473-6456 for details.

Voting by mail?
All active registered voters will be mailed a ballot. Ballots will be mailed starting October 5. Allow 7-10 days for delivery.

More information about voter accessibility and specific accommodations is online at www.marinvotes.org or contact the manager of Vote Centers at polls@marincounty.gov **415-473-6456** or toll free: **833-644-2061**

Disability Rights California operates a Statewide Voting Hotline 7AM to 8PM on Election Day, November 3, 2026 and answers calls prior to and following the election.
1-888-569-7955

IMPORTANT NOTICE

All active registered voters will get a vote by mail ballot in the mail

- Put voted ballot in return envelope provided
- Date and sign your return envelope
- Return by mail, to a Vote Center, or into an Official Drop Box
- If returning by mail, envelope must be postmarked on or before November 3, received by November 10

The sample ballot is for information only. You must vote on the official ballot that will be mailed to you.

Requesting a translated copy of the sample ballot

The sample ballot has been translated into Spanish, Vietnamese, and Chinese. To request a copy, contact the Elections Department no later than seven days before the election:

- Call 415-473-6456 or Email: elections@marincounty.gov
- Mail a written request to PO Box E, San Rafael, CA 94913. Must arrive seven days before Election Day.

Secretary of State's Voter Hotline (800) 345-VOTE (8683) - English

For information about language services offered at Vote Centers

Go to www.marinvotes.org. Click on the link to November 3, 2026 General Election.

Accessible ballot

Any voter may request a remote accessible vote by mail ballot to mark at home by emailing (RAVBM in subject line) to votebymail@marincounty.gov or by calling (415) 473-6456 or toll free (833) 644-2061.

Accessible voting

A voter with a disability may vote a regular ballot outside a Vote Center. If you are unable to mark your ballot, you may bring up to two individuals to the polls to assist you. These individuals cannot be your employer or union representative.

AVISO IMPORTANTE

Todos los votantes activos que estén registrados recibirán en el correo una boleta de voto por correo

- Ponga la boleta marcada en el sobre de retorno provisto
- Ponga la fecha y firme su sobre de retorno
- Devuélvala por correo al centro de votación o a un buzón oficial
- Si se devuelve por correo, el sobre debe tener el sello postal fechado el o antes del 3 de noviembre y debe recibirse antes del 10 de noviembre.

La boleta de muestra es solo para fines informativos. Tiene que votar con la boleta oficial enviada por correo.

Cómo solicitar una copia traducida de la boleta de muestra

La boleta de muestra se tradujo al español, vietnamita, y chino. Para solicitar una copia, comuníquese con el Departamento de Elecciones a más tardar siete días antes de la elección.

- Llame al 415-473-6456 o envíe un email a elections@marincounty.gov
- Envíe una solicitud escrita a P.O. Box E, San Rafael, CA 94913. Tiene que llegar siete días antes del día de la elección.

Línea directa para votantes del Secretario de Estado (800) 232-VOTA (8682) - Español / Spanish

Para obtener más información sobre los servicios lingüísticos que se ofrecen en los centros de votación

Visite www.marinvotes.org. Haga clic en el enlace a la Elección General del 3 de noviembre de 2026.

Boleta accesible

Cualquier votante puede solicitar una boleta para votar por correo de acceso remoto para llenar en casa enviando un correo electrónico a votebymail@marincounty.gov (escriba RAVBM en la línea del asunto) o llamando al (415) 473-6456 o a la línea gratuita (833) 644-2061.

Votación accesible

Un votante con discapacidad puede votar con una boleta regular fuera de un centro de votación. Si usted no puede marcar su boleta electoral, puede traer hasta dos personas al lugar de votación para que le ayuden. Estas personas no pueden ser ni su empleador (patrón) ni tampoco su representante sindical (de la unión).

THÔNG BÁO QUAN TRỌNG

Tất cả các cử tri còn ghi danh sẽ nhận một lá phiếu bầu qua bưu điện

- Đặt lá phiếu đã bầu vào phong bì gởi lại được cung cấp
- Ghi ngày rồi ký tên vào phong bì gửi lại của quý vị
- Gửi lại qua đường bưu điện, đến một Trung Tâm Bỏ Phiếu, hay bỏ vào một Thùng Phiếu Chính Thức
- Nếu gửi lại qua thư tín, phong bì phải được đóng dấu bưu điện vào hoặc trước ngày 3 tháng 11 và được nhận chậm nhất vào ngày 10 tháng 11

Lá phiếu mẫu chỉ để thông tin mà thôi. Quý vị phải bấu trên lá phiếu chính thức sẽ được gửi đến cho quý vị.

Xin một bản sao của lá phiếu mẫu đã được thông dịch

Lá phiếu mẫu đã được dịch sang tiếng Tây Ban Nha, tiếng Việt và tiếng Hoa.
Để xin một bản sao, hãy liên lạc với Ban Bầu Cử trễ nhất là bảy ngày trước ngày bấu cử:

- Call 415-473-6456 or Email: elections@marincounty.gov
- Gửi một thư yêu cầu đến PO Box E, San Rafael, CA 94913. Thư phải đến nơi bảy ngảy trước Ngày Bầu Cử.

Đường Dây Nóng Cử Tri của Ngoại Trưởng (800) 339-8163 - Việt ngữ / Vietnamese

Để biết thêm thông tin về dịch vụ ngôn ngữ được cung cấp tại Trung Tâm Bỏ Phiếu

Hãy truy cập www.marinvotes.org. Nhấp vào liên kết đến Cuộc Tổng Tuyển Cử ngày 3 tháng 11 năm 2026.

Lá phiếu có thể truy cập

Bất kỳ cử tri nào cũng có thể yêu cầu một lá phiếu bầu qua thư có thể tiếp cận từ xa để đánh dấu tại nhà bằng cách gửi email (ghi RAVBM ở dòng chủ đề) đến votebymail@marincounty.gov hay bằng cách gọi số (415) 473-6456 hay số miễn cước (833) 644-2061.

Bầu Cử Có Thể Tiếp Cận

Cử tri bị khuyết tật có thể bỏ lá phiếu thông thường bên ngoài Trung Tâm Bầu Cử. Nếu quý vị không thể đánh dấu vào lá phiếu của mình, quý vị có thể đem theo tối đa hai người đến phòng phiếu để trợ giúp quý vị. Những người này không thể là chủ hãng hoặc người đại diện công đoàn của quý vị.

重要通知

所有的有效登記選民都將在郵件中收到郵寄選票

- 將填好的選票放入提供的回郵信封
- 在回郵信封上註明日期並簽名
- 透過郵寄寄回、送至投票中心或放入官方投遞箱
- 如果使用郵寄方式發回，信封必須於11月3日或之前蓋上郵戳，並於11月10日之前收到。

樣本選票僅供參考。您必須使用將會寄給您的正式選票來投票。

索取樣本選票的翻譯副本

選票範例已翻譯為西班牙文、越南文和中文版本。如要索取一份樣本選票，請在選舉日的 7 天以前與選務處聯絡：

- 請致電 415-473-6456 或寄送電子郵件至 elections@marincounty.gov
- 將書面要求郵寄至 PO Box E, San Rafael, CA 94913。必須在選舉日的 7 天以前寄達。

州務卿選民熱線 (800) 339-2857 - 中文 / Chinese

有關投票中心提供的語言服務資訊

請造訪 www.marinvotes.org。點擊連結參與2026年11月3日選舉的連結。

無障礙選票

任何選民均可透過發送電子郵件至 votebymail@marincounty.gov（主旨欄內請註明 RAVBM）或撥打 (415) 473-6456 或免付費電話 (833) 644-2061 要求遠距無障礙郵寄投票選票以便登記在家投票。

無障礙投票

身有殘障的選民可以在投票所外進行投票。如果您無法填寫選票，您可以帶最多兩個人到投票所協助您。這些人不能是您的雇主或工會代表。

VOTING BY MAIL

DON'T BE LATE
Mail your ballot before Election Day

When will my ballot arrive in the mail?
Ballots will be mailed beginning October 5, 2026. Expect delivery within 7 - 10 days.

How do I update my registration?
Online at registertovote.ca.gov OR by paper registration form, postmarked no later than October 19, 2026.

Will the post office forward my ballot?
No. Forwarding a ballot is not allowed.

I will be out of town. How can I vote?
Call and give us your temporary mailing address. We will mail the ballot one time to that address. Call 415-473-6456.

Can someone else pick up a ballot for me?
Yes, using the application available at marinvotes.org. If you have questions, call 415-473-6456.

What if I lose my ballot or make a mistake?
You may go to any Vote Center and receive a replacement ballot. If you make a mistake, call the Elections Department at 415-473-6456.

What if I forgot to sign my envelope?
Only you (not someone else) must sign your envelope for your ballot to be counted. If your signature is missing OR does not compare with your voter registration, you will get a letter telling you how to correct the problem.

How do I return my vote by mail ballot?
Mail it in your signed envelope, postmarked on or before Election Day, November 3. **A voter can ensure that a postmark is applied to their return ballot envelope by visiting a Postal Service retail office and requesting a postmark from a retail associate.**
OR hand deliver to a Vote Center or Official Ballot Drop Box. Locations and schedules for Vote Centers and Official Ballot Drop Boxes are listed in this Voter Information Guide or at marinvotes.org.

How do I know you received my ballot?
Sign up at wheresmyballot.sos.ca.gov, check the Voter Status page on the Secretary of State's website voterstatus.sos.ca.gov, OR call the Elections Department at 415-473-6456.

CENTROS DE VOTACIÓN

Vote en un Centro de Votación si necesita una boleta de reemplazo, no se registró a más tardar en la fecha límite el 19 de octubre, o prefiere votar en persona o en un dispositivo marcador de boletas accesible. La votación es accesible en todas las ubicaciones.

Los Centros de Votación estarán abiertos a partir del 5 de octubre en horarios escalonados

- **Puede votar en persona o depositar su boleta en cualquier ubicación**
- **3 de noviembre de 2026, los 21 Centros de Votación estarán abiertos de 7 a. m. a 8 p. m.**

EVITE LAS FILAS
Vote anticipadamente o por correo postal

Día 29: **Días laborales, del 5 de oct. al 2 de nov.; fines de semana, 24 y 25 de oct. y 31 de oct y 1 de nov.**			**Horario Previo al Día de las Elecciones**
SAN RAFAEL	Depto. de Elecciones del Condado de Marin	3501 Civic Center Drive, Despacho 121	**Días laborales: De 8:30 a. m. a 4:30 p. m. Fines de semana: De 9 a. m. a 5 p. m. (Día de las Elecciones: abierto de 7 a. m. a 8 p. m.)**
Día 11: **Del 24 de oct. al 3 de nov.**	**3 de noviembre (Día de las Elecciones) abierto de 7 a. m. a 8 p. m.**		**Horario Previo al Día de las Elecciones**
CIUDAD DE MARIN	Centro para Personas de la Tercera Edad Marguerita C. Johnson	640 Drake Ave	**De 9 a. m. a 5 p. m.**
NOVATO	Iglesia Metodista Unida	1473 S Novato Blvd	**De 9 a. m. a 5 p. m.**
SAN GERONIMO	Centro Comunitario San Geronimo Valley	6350 Sir Francis Drake Blvd	**De 9 a. m. a 5 p. m.**
Día 4: **Del 31 de oct. al 3 de nov.**	**3 de noviembre (Día de las elecciones) abierto de 7 a. m. a 8 p. m.**		**Horario Previo al Día de las Elecciones**
FAIRFAX	Club de Mujeres	46 Park Road	**De 9 a. m. a 5 p. m.**
KENTFIELD	Iglesia Católica de San Sebastian	373 Bon Air Road	**De 10 a. m. a 6 p. m.**
LARKSPUR	Iglesia Presbiteriana de Redwoods	110 Magnolia Ave	**De 9 a. m. a 5 p. m.**
MILL VALLEY	Centro Comunitario de Homestead Valley	315 Montford Ave	**De 9 a. m. a 5 p. m.**
MILL VALLEY	Centro Comunitario de Team Valley	203 Marin Ave	**De 9 a. m. a 5 p. m.**
NOVATO	Ayuntamiento	901 Sherman Ave	**De 9 a. m. a 5 p. m.**
NOVATO	Centro Comunitario de Hamilton	503 South Palm Drive	**De 9 a. m. a 5 p. m.**
NOVATO	Iglesia Ortodoxa Griega del Nacimiento de Cristo	1110 Highland Drive	**31 de oct. y 2 de nov.: De 9 a. m. a 5 p. m. 1 de noviembre: De 11 a. m. a 7 p. m.**
NOVATO	Oficinas del Distrito Escolar	1015 7th Street	**De 9 a. m. a 5 p. m.**
PT. REYES STATION	Centro de Servicios Humanos y de Salud de West Marin	1 Sixth Street	**De 9 a. m. a 5 p. m.**
SAN ANSELMO	Salón de la Legión Americana	120 Veterans Place	**De 9 a. m. a 5 p. m.**
SAN RAFAEL	Centro Bienestar de Servicios Humanos y de Salud	3240 Kerner Blvd	**De 9 a. m. a 5 p. m.**
SAN RAFAEL	Primera Iglesia Presbiteriana	1510 5th Ave	**31 de oct. y 2 de nov.: De 9 a. m. a 5 p. m. 1 de noviembre: de mediodía a 8 p. m.**
SAUSALITO	Ayuntamiento	420 Litho Street	**De 9 a. m. a 5 p. m.**
TIBURON	Iglesia Presbiteriana de Westminster	240 Tiburon Blvd	**De 9 a. m. a 5 p. m.**
Día 1: **BOLINAS**	Centro Comunitario	14 Wharf Road	**abierto solamente el Día de las Elecciones 3 de noviembre: De 7 am a 8 pm**
Día 1: **SAN RAFAEL**	Centro Comunitario Albert J. Boro	50 Canal Street	**abierto solamente el Día de las Elecciones 3 de noviembre: De 7 am a 8 pm**

投票中心

如果您需要補發選票、未在 10 月 19 日截止日期前登記，或希望到現場投票或使用無障礙選票標記設備進行投票，您可在投票中心投票。所有投票中心均提供無障礙投票服務。

投票中心將自 10 月 5 日起分時段錯峰開放

- **您可在任何投票中心進行現場投票或投遞選票**
- **2026 年 11 月 3 日，所有 21 個投票中心開放時間為上午 7 點至晚上 8 點**

避開排隊人潮
提早投票或
郵寄投票

29 天：10 月 5 日至 11 月 2 日，工作日；10 月 24 日至 25 日及 10 月 31 日至 11 月 1 日，週末			選舉日前開放時間
SAN RAFAEL	Marin County Elections Dept	3501 Civic Center Drive, Suite 121	工作日：上午 8:30 至下午 4:30 週末：上午 9 點至下午 5 點 （選舉日：上午 7 點至晚上 8 點）
11 天：10 月 24 日至 11 月 3 日	**11 月 3 日（選舉日）開放時間為上午 7 點至晚上 8 點**		**選舉日前開放時間**
MARIN CITY	Marguerita C. Johnson Senior Center	640 Drake Ave	上午 9 點至下午 5 點
NOVATO	United Methodist Church	1473 S Novato Blvd	上午 9 點至下午 5 點
SAN GERONIMO	San Geronimo Valley Community Center	6350 Sir Francis Drake Blvd	上午 9 點至下午 5 點
4 天：10 月 31 日至 11 月 3 日	**11 月 3 日（選舉日）開放時間為上午 7 點至晚上 8 點**		**選舉日前開放時間**
FAIRFAX	Women's Club	46 Park Road	上午 9 點至下午 5 點
KENTFIELD	Saint Sebastian's Catholic Church	373 Bon Air Road	上午 10 點至下午 6 點
LARKSPUR	Redwoods Presbyterian Church	110 Magnolia Ave	上午 9 點至下午 5 點
MILL VALLEY	Homestead Valley Community Center	315 Montford Ave	上午 9 點至下午 5 點
MILL VALLEY	Tam Valley Community Center	203 Marin Ave	上午 9 點至下午 5 點
NOVATO	City Hall	901 Sherman Ave	上午 9 點至下午 5 點
NOVATO	Hamilton Community Center	503 South Palm Drive	上午 9 點至下午 5 點
NOVATO	Nativity of Christ Greek Orthodox Church	1110 Highland Drive	10 月 31 日及 11 月 2 日：上午 9 點至下午 5 點 11 月 1 日：上午 11 點至晚上 7 點
NOVATO	School District Offices	1015 7th Street	上午 9 點至下午 5 點
PT. REYES STATION	West Marin Health & Human Services Center	1 Sixth Street	上午 9 點至下午 5 點
SAN ANSELMO	American Legion Hall	120 Veterans Place	上午 9 點至下午 5 點
SAN RAFAEL	Health & Human Services Wellness Center	3240 Kerner Blvd	上午 9 點至下午 5 點
SAN RAFAEL	First Presbyterian Church	1510 5th Ave	10 月 31 日及 11 月 2 日：上午 9 點至下午 5 點 11 月 1 日：中午 12 點至晚上 8 點
SAUSALITO	City Hall	420 Litho Street	上午 9 點至下午 5 點
TIBURON	Westminster Presbyterian Church	240 Tiburon Blvd	上午 9 點至下午 5 點
1 天：BOLINAS	Community Center	14 Wharf Road	僅選舉日開放 11 月 3 日：上午 7 點至晚上 8 點
1 天：SAN RAFAEL	Albert J. Boro Community Center	50 Canal Street	僅選舉日開放 11 月 3 日：上午 7 點至晚上 8 點

TRUNG TÂM BỎ PHIẾU

Hãy bỏ phiếu tại Trung Tâm Bỏ Phiếu nếu quý vị cần lá phiếu thay thế, không đăng ký trước hạn chót vào ngày 19 tháng 10, hoặc muốn bỏ phiếu trực tiếp hoặc bỏ phiếu bằng thiết bị đánh dấu lá phiếu dễ tiếp cận. Có thể bỏ phiếu tại tất cả các địa điểm.

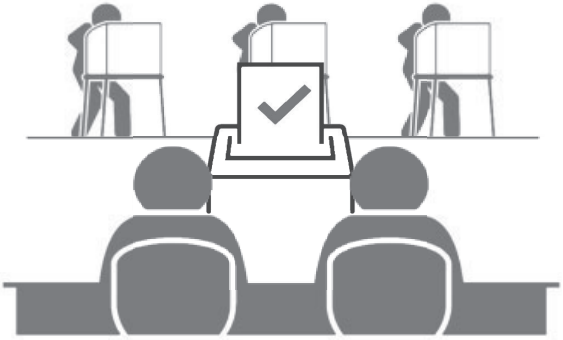
Trung Tâm Bỏ Phiếu sẽ mở cửa bắt đầu từ ngày 5 tháng 10 theo lịch trình luân phiên

- **Quý vị có thể bỏ phiếu trực tiếp hoặc bỏ phiếu tại bất kỳ địa điểm nào**
- **Ngày 3 tháng 11 năm 2026, tất cả 21 Trung Tâm Bỏ Phiếu đều mở cửa từ 7 giờ sáng đến 8 giờ tối**

TRÁNH XẾP HÀNG
Bỏ phiếu sớm hoặc qua đường bưu điện

29 Ngày: **Các ngày trong tuần, từ ngày 5 tháng 10 đến ngày 2 tháng 11; Cuối tuần, từ ngày 24 - 25 tháng 10 và từ ngày 31 tháng 10 - ngày 1 tháng 11**			**Giờ Làm Việc Trước Ngày Bầu Cử**
SAN RAFAEL	Marin County Elections Dept	3501 Civic Center Drive, Suite 121	**Các ngày trong tuần: 8 giờ 30 sáng - 4 giờ 30 chiều Cuối tuần: 9 giờ sáng - 5 giờ chiều (Ngày Bầu Cử: mở cửa từ 7 giờ sáng đến 8 giờ tối)**
11 Ngày: **Từ ngày 24 tháng 10 đến ngày 3 tháng 11 Ngày 3 tháng 11 (Ngày Bầu Cử) mở cửa 7 giờ sáng đến 8 giờ tối**			**Giờ Làm Việc Trước Ngày Bầu Cử**
MARIN CITY	Marguerita C. Johnson Senior Center	640 Drake Ave	**9 giờ sáng - 5 giờ chiều**
NOVATO	United Methodist Church	1473 S Novato Blvd	**9 giờ sáng - 5 giờ chiều**
SAN GERONIMO	San Geronimo Valley Community Center	6350 Sir Francis Drake Blvd	**9 giờ sáng - 5 giờ chiều**
4 Ngày: **Từ ngày 31 tháng 10 đến ngày 3 tháng 11 Ngày 3 tháng 11 (Ngày Bầu Cử) mở cửa 7 giờ sáng đến 8 giờ tối**			**Giờ Làm Việc Trước Ngày Bầu Cử**
FAIRFAX	Women's Club	46 Park Road	**9 giờ sáng - 5 giờ chiều**
KENTFIELD	Saint Sebastian's Catholic Church	373 Bon Air Road	**10 giờ sáng - 6 giờ chiều**
LARKSPUR	Redwoods Presbyterian Church	110 Magnolia Ave	**9 giờ sáng - 5 giờ chiều**
MILL VALLEY	Homestead Valley Community Center	315 Montford Ave	**9 giờ sáng - 5 giờ chiều**
MILL VALLEY	Tam Valley Community Center	203 Marin Ave	**9 giờ sáng - 5 giờ chiều**
NOVATO	City Hall	901 Sherman Ave	**9 giờ sáng - 5 giờ chiều**
NOVATO	Hamilton Community Center	503 South Palm Drive	**9 giờ sáng - 5 giờ chiều**
NOVATO	Nativity of Christ Greek Orthodox Church	1110 Highland Drive	**Ngày 31 tháng 10 và ngày 2 tháng 11: 9 giờ sáng - 5 giờ chiều Ngày 1 tháng 11: 11 giờ sáng - 7 giờ tối**
NOVATO	School District Offices	1015 7th Street	**9 giờ sáng - 5 giờ chiều**
PT. REYES STATION	West Marin Health & Human Services Center	1 Sixth Street	**9 giờ sáng - 5 giờ chiều**
SAN ANSELMO	American Legion Hall	120 Veterans Place	**9 giờ sáng - 5 giờ chiều**
SAN RAFAEL	Health & Human Services Wellness Center	3240 Kerner Blvd	**9 giờ sáng - 5 giờ chiều**
SAN RAFAEL	First Presbyterian Church	1510 5th Ave	**Ngày 31 tháng 10 và ngày 2 tháng 11: 9 giờ sáng - 5 giờ chiều Ngày 1 tháng 11: giữa trưa - 8 giờ tối**
SAUSALITO	City Hall	420 Litho Street	**9 giờ sáng - 5 giờ chiều**
TIBURON	Westminster Presbyterian Church	240 Tiburon Blvd	**9 giờ sáng - 5 giờ chiều**
1 Ngày: **BOLINAS**	Community Center	14 Wharf Road	**chỉ mở cửa vào Ngày Bầu Cử Ngày 3 tháng 11: 7 giờ sáng - 8 giờ tối**
1 Ngày: **SAN RAFAEL**	Albert J. Boro Community Center	50 Canal Street	**chỉ mở cửa vào Ngày Bầu Cử Ngày 3 tháng 11: 7 giờ sáng - 8 giờ tối**

Election officials are your reliable sources for election information



Voting period is October 5 to November 3, 2026

Nonpartisan election information is available at:

www.marinvotes.org

FROM:

_____

_____

_____

DID YOU SIGN YOUR APPLICATION

NO POSTAGE
NECESSARY
IF MAILED
IN THE
UNITED STATES

OFFICIAL ELECTION MAIL
Authorized by the U.S. Postal Service

BUSINESS REPLY MAIL

FIRST-CLASS MAIL PERMIT NO. 171 SAN RAFAEL, CA

POSTAGE WILL BE PAID BY ADDRESSEE

MARIN COUNTY
REGISTRAR OF VOTERS
PO BOX E
SAN RAFAEL CA 94913-9801

Marin County Registrar of Voters
PO Box E, San Rafael CA, 94913-3904

NON-PROFIT ORG.
U.S. POSTAGE
PAID
COUNTY OF MARIN

OFFICIAL ELECTION MAIL
Authorized by the U.S. Postal Service ®

Curbside voting is available for voters who cannot physically get into the Vote Center. Questions? Call 415-473-6456

For Vote Center information see marinvotes.org

POSTMASTER DELIVER TO:

- **All active registered voters will get a ballot in the mail.**
- **Lost or damaged your ballot? You may go to any Vote Center for a replacement.**

TEAR ON DOTTED LINE

61

For November 3, 2026

Do not use this application for a vote by mail ballot. All voters will be mailed a ballot for this election.

Need a replacement vote by mail ballot or have questions about the forms below you can call 415-473-6456.

Request a Translated Copy of Sample Ballot

Sample ballots are translated into 3 languages for all ballot types.
Las boletas de muestra se traducen a tres idiomas para todos los tipos de boletas.
Lá phiếu mẫu được dịch sang 3 ngôn ngữ cho tất cả các loại lá phiếu.
所有類型的選票樣本已翻譯成3種語言。

☐ Estoy solicitando una copia traducida de la boleta de muestra.
☐ Tôi đang yêu cầu một bản dịch của phiếu bầu mẫu.
☐ 我要求提供選票樣本的翻譯副本

Mail to:

Name

Address

Request must be received at least 7 days before the election.

Request a Remote Accessible Vote by Mail Ballot (RAVBM)

A Remote Accessible Vote by Mail Ballot is available to voters with disabilities. You must print the ballot and mail it back. RAVBM ballots **cannot be returned by fax or email.** Ballots must be postmarked by Election Day and received by mail within 7 days after the election.

☐ I am requesting a Remote Accessible Vote by Mail Ballot.

My email (required): _____

Name and Phone #: _____